

Turkey
In the eye of the gathering storm
Page 10



Huang Ju
Mayor with a mission
Page 28



Bosnia
Last stop before the moment of truth
Ian Davidson, Page 23



Contingency plans
How offices recover from disaster
David...

FINANCIAL TIMES

Europe's Business Newspaper

MONDAY, MAY 17, 1993

D8523A

De Benedetti says Olivetti paid bribes to win contracts

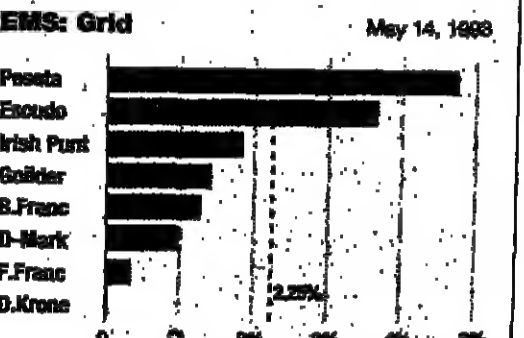
Italian financier Carlo De Benedetti, president of computer giant Olivetti, said his company had paid bribes to secure public contracts. Mr De Benedetti is understood to have told Milan magistrates that his group had paid some 1.10bn (\$6.5m) to a politician in connection with telecom contracts. "I only gave in [to pressure from political parties] when I found it necessary to defend the survival of the company and the interests of tens of thousands of workers and of shareholders," he said in a statement. Page 12

Turkish president elected: Turkey faces a period of political uncertainty following the election of Suleyman Demirel as president. Mr Demirel's True Path party must now select who will succeed him as prime minister. Page 10

German futures traders suspended: The second revelation in a month of trading manipulation has shaken futures traders after Friday's announcement by the German futures exchange of "irregularities". Three traders have been suspended. Page 13

Leaders back O&Y's US subsidiary: Leaders to Olympia & York's US properties are backing efforts by the developer's US subsidiary to distance itself from its crippled Canadian parent. Page 13

European Monetary System: The Spanish peseta and Portuguese escudo start the week at the top of the European exchange rate mechanism grid following last week's devaluations. However, the peseta is only 4.75 percentage points above the Danish krone, the weakest currency in the grid. Currencies, Page 23



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. The Spanish peseta and Portuguese escudo operate with 6 per cent fluctuation bands.

Heron International, UK property group, expects to raise £90m (\$140m) in two property disposals to be formally announced next month. Page 14

Royal Dutch/Shell, Anglo-Dutch oil group, plans to dispose of 12 of its 43 large oil carriers to cut costs and reduce exposure to environmental liabilities. Page 14

Swiss Bank Corporation is to pay shareholders in BIC and Redland a higher cash alternative for the enhanced scrip dividends announced by both companies after reaching agreement with Barclays de Zoete Wedd. Page 15

Inconvenient flag: US shipping companies are likely to re-flag their ships in countries offering lower crew and tax costs after the Clinton administration said it would end operating subsidies to ships working under the US flag. Page 2

Palestinians kill four in Gaza: Two Israelis and two Arabs were shot dead by Palestinians in the occupied Gaza strip in the worst attack since the Israeli government sealed off the occupied territories almost two months ago. Page 2

AIAC Corporation, a privately owned New York-based company, will become a leading metals trading group after acquiring Axel Johnson's raw materials trading subsidiary from the Swedish conglomerate. Page 15

European drugs market slows: Growth of the European drugs market continued to slow during the first quarter as governments struggled to control healthcare spending. Page 3

US considers arms indictments: The US Department of Justice is deciding whether to indict Chilean arms dealer, Carlos Cardoen, who used US technology in weapons sales to Iraq. Page 2

Israel's bank sell-off: Israel's finance minister announced the sale of 60 per cent of the shares in Union Bank, calling the deal "a turning point" in the government's programme to sell off its bank shares to the private sector. Page 2

BT moves into home entertainment: British Telecom plans to move into the home entertainment market later this year, by selling dishes to receive satellite broadcasts. Page 5

Parmalat, Italian dairy group, is raising £427bn (\$690m) through a rights issue to buy out the controlling Tanzi family's minority stake in its main operating subsidiary. Page 15

Siderca, Argentine steel tube maker, is set to take effective control of Tubos de Acero de Mexico, Mexico's only manufacturer of steel tubes. Page 15

Italian bomb blast probe: Police in Rome continued investigations into a car bomb blast which on Friday injured 23 people in a wealthy residential area. Page 3

EC predicts economic growth at zero or less

By Lionel Barber in Brussels

THE EC has sharply downgraded its economic forecast for this year, according to internal estimates which the European Commission plans not to release until after tomorrow's Danish referendum on the Maastricht treaty.

The revised forecast of zero to "slightly negative" growth compares with earlier official predictions of 0.75 per cent growth. It threatens to prompt a crisis in the EC budget, where falling revenues have already forced the Commission to leave 1,000 posts unfilled.

Contraction also threatens to push unemployment beyond its present level of 17.4m, renewing doubts about EC member states' willingness to follow Maastricht's tough "convergence" criteria for European monetary union.

Mr Jacques Delors, European Commission president, paid a discreet visit to Bonn last Thursday for talks with Chancellor Helmut Kohl to discuss the deteriorating outlook for the EC economy and how to co-ordinate the position after the Danish referendum.

Yesterday Mr Philippe Maystadt, Belgium's finance minister, came out in favour of amending the convergence criteria.

EC finance ministers and the European Commission have generally avoided suggesting that the Emu criteria covering inflation, budget deficits and ratios of government debt to GDP should be changed. They fear undermining budget discipline and upsetting the German Bundesbank, which has ruled out short cuts to a single European currency.

Mr Maystadt's comments reflect concern in Brussels about the short-term deflationary impact of the convergence criteria on growth. They are likely to arouse attention because Belgium takes over the EC presidency from Denmark on July 1 and is often seen as a candidate for an inner-core monetary union, although its ratio of debt to GDP is excessive.

Danish PM attacks treaty opponents as Yes vote strengthens

By Hilary Barnes in Copenhagen

THE DANISH political debate over the country's second referendum on the Maastricht treaty grew more bitter at the weekend as the final opinion polls before tomorrow's vote showed a modest strengthening of the Yes vote.

A Gallup survey, due for publication today, showed 54 per cent in favour of the treaty, the No vote little changed at 32 per cent, and 16 per cent undecided or not planning to vote.

Mr Poul Nyrup Rasmussen, the Social Democrat prime minister, sharpened his attack on the opponents of the treaty, using terms unusually harsh for Danish politics. "They're raving mad," he declared in a signed article in a Sunday newspaper.

At the only campaign meeting where he has met a leader of the left-leaning June Movement, the biggest of the anti-Maastricht organisations, face-to-face he lashed out at his opponent, Prof Niels Meyer, a physicist.

"The June Movement claims that Danish democracy will disappear if there is a Yes vote on Tuesday. I am astonished that well-educated people, even professors, can say this without blushing or a tremor in their voices," he said.

PAGE 10
■ Home loans and Euro-money
PAGE 11
■ Editorial Comment

The latest European Commission forecasts support the international Monetary Fund's prediction in April that growth in the EC would be flat this year.

They confirm the deep impact of the German recession on the European economy, but are believed to support the UK government's view that Britain is likely to grow faster than its main European competitors this year.

Mr Henning Christophersen, the Danish Commissioner responsible for economics, has delayed amending his earlier 0.75 per cent growth forecast until the last minute.

Like many of his fellow commissioners, Mr Christophersen has argued that a Danish Yes vote would speed ratification of the Maastricht treaty in the UK, spurring an improvement in business confidence.

Mr Delors is expected to use the new, gloomy forecasts to press EC member states to beef up the Community's "growth package" in the run-up to the Copenhagen summit.

The plan mixes national measures such as a shift from current to capital spending on infrastructure and housing, with modest new Community lending to small and medium-sized businesses.

The EC budget is already overstretched. The freeze on personnel results largely from a rapid rise in pension costs for retiring EC officials who joined the Community at its inception in 1958.

Officials also point to the wave of recent currency devaluations in the European exchange rate mechanism which have led to a fall in the value of the Ecu, the unit in which all EC spending is calculated.



Bosnian Serb soldiers vote in the referendum on the Vance-Owen peace plan.

Town where mosques are rubble, Page 12

Gerstner halts plan to break up IBM

By Louise Kehoe in San Francisco

MR Lou Gerstner, International Business Machines' newly appointed chairman and chief executive, has stopped plans to break up the world's largest computer company.

Mr John Akers, who last month stepped aside as IBM chairman and chief executive in the wake of 1992 losses of almost \$5bn, had planned to sell interests in large parts of the business, which last year generated sales of \$64.5bn.

Mr Gerstner has told the group's managers that "the whole of IBM is greater than the sum of the parts", and reversed the strategy.

Mr Akers had spoken of plans for "variable IBM ownership across the range of businesses... from wholly owned, to majority-owned, and minority-owned, or none at all," when he announced the planned restructuring 17 months ago.

The strategy had been proposed to find alternative ownership for Adstar, IBM's data storage products business with sales of \$6.1bn; Penntek Systems, the company's \$2.3bn printer subsidiary; and IBM Personal Computers, a \$9.8bn business.

As recently as last December, Mr Frank Metz, former IBM chief financial officer, said the company was moving fast in gathering the financial data needed to complete the restructuring.

Although officials now discourage any speculation about spin-offs or divestment, Mr Akers' goal of decentralising IBM's management has survived.

Mr Jack Kuehn, IBM's vice-chairman, said the group was determined to decentralise decision-making.

Mr Gerstner's determination to keep IBM intact appears to have been a factor in his selection as the first company "outsider" to head the world's largest computer manufacturer. Some potential candidates for the post, including John Sculley, Apple Computer chairman and chief executive, had more radical ideas.

Mr Sculley, who confirmed that he had proposed a merger of Apple and IBM, is also believed to have suggested that IBM sell off its \$12.7bn mainframe computer business.

Mr Gerstner's rejection of a wholesale breakup of IBM may not, however, signal complete reluctance to take drastic action. IBM executives now acknowledge that the company may need to shed huge numbers of workers, well beyond the "more than 25,000" it has already committed itself to parting with this year.

Germany faces need for second solidarity pact

By Quentin Peel in Bonn

THE German government will be forced to negotiate a second solidarity pact, designed to finance the cost of subsidies for east Germany, with employers and trade unions.

Now the government must persuade the opposition and trade unions that social welfare programmes, exempted from cuts in the first round, must be included in a solidarity pact mark two.

"The first solidarity pact cut expenses too little and raised taxes too much," according to one top government adviser. "This has to be reconsidered. It is not possible to find a solution only through tax rises and higher budget deficits."

The new tax revenue estimates produced by a working group of finance ministry officials, Bundesbank experts and outside advisers, suggest a shortfall of DM5.3bn this year, DM25.8bn in 1994, DM32.7bn in 1995 and DM40.7bn in 1996.

Actual tax revenues for 1992 are put at DM732bn, estimated to rise by a nominal 2.2 per cent to DM748bn this year, and by 5.1 per cent to DM786bn in 1994.

One important factor behind

ment coalition, the opposition Social Democrats, and the 16 federal states, as well as employers and trade unions.

Now the government must persuade the opposition and trade unions that social welfare programmes, exempted from cuts in the first round, must be included in a solidarity pact mark two.

"The first solidarity pact cut expenses too little and raised taxes too much," according to one top government adviser. "This has to be reconsidered. It is not possible to find a solution only through tax rises and higher budget deficits."

The new tax revenue estimates produced by a working group of finance ministry officials, Bundesbank experts and outside advisers, suggest a shortfall of DM5.3bn this year, DM25.8bn in 1994, DM32.7bn in 1995 and DM40.7bn in 1996.

Actual tax revenues for 1992 are put at DM732bn, estimated to rise by a nominal 2.2 per cent to DM748bn this year, and by 5.1 per cent to DM786bn in 1994.

One important factor behind

the shortfall is sharply rising unemployment, which reduces disposable incomes and tax revenues while increasing the burden on social welfare programmes.

Officials in the finance ministry now expect the economy to contract by 2 per cent this year compared with initial forecasts of a fall of 1.5 per cent, while they fear unemployment will rise by 500,000 to 3.5m in 1993, and by a further 200,000 to 3m in 1994, in spite of gradual economic recovery.

The concern in government ministries is that in spite of the urgent need to make further cuts in government spending, the current upheavals in the main political parties mean no action will be taken for several months.

No new leader of the Social Democrats is expected to emerge before a party congress in September.

Mr Theo Waigel, the finance minister, is distracted by a struggle for power within his Bavaria-based Christian Social Union.

German industry problems remain, Page 3

RAISED IN THE HIGHLANDS.



THE
FAMOUS GROUSE
FINEST SCOTCH WHISKY

QUALITY IN AN AGE OF CHANGE.

Exchange rates table with columns for Country, Currency, and Rate.

Country	Currency	Rate
Ausale	Sch30	DM1.33
Belgium	Dm1.250	DM1.33
Denmark	Dm1.250	DM1.33
France	FFr100	DM1.33
Germany	DM1.00	DM1.33
Greece	Dr100	DM1.33
Italy	Lira1.000	DM1.33
Japan	Yen100	DM1.33
Spain	Peseta166.6	DM1.33
Sweden	Kr100	DM1.33
Switzerland	Sfr100	DM1.33
UK	£1.00	DM1.33
US	\$1.00	DM1.33

Table with columns for Country, Currency, and Rate.

Country	Currency	Rate
Canada	Can\$1.00	DM1.33
China	Yen100	DM1.33
Denmark	Dm1.250	DM1.33
France	FFr100	DM1.33
Germany	DM1.00	DM1.33
Greece	Dr100	DM1.33
Italy	Lira1.000	DM1.33
Japan	Yen100	DM1.33
Spain	Peseta166.6	DM1.33
Sweden	Kr100	DM1.33
Switzerland	Sfr100	DM1.33
UK	£1.00	DM1.33
US	\$1.00	DM1.33

Table with columns for Country, Currency, and Rate.

Country	Currency	Rate
Canada	Can\$1.00	DM1.33
China	Yen100	DM1.33
Denmark	Dm1.250	DM1.33
France	FFr100	DM1.33
Germany	DM1.00	DM1.33
Greece	Dr100	DM1.33
Italy	Lira1.000	DM1.33
Japan	Yen100	DM1.33
Spain	Peseta166.6	DM1.33
Sweden	Kr100	DM1.33
Switzerland	Sfr100	DM1.33
UK	£1.00	DM1.33
US	\$1.00	DM1.33

Table with columns for Country, Currency, and Rate.

Country	Currency	Rate
Canada	Can\$1.00	DM1.33
China	Yen100	DM1.33
Denmark	Dm1.250	DM1.33
France	FFr100	DM1.33
Germany	DM1.00	DM1.33
Greece	Dr100	DM1.33
Italy	Lira1.000	DM1.33
Japan	Yen100	DM1.33
Spain	Peseta166.6	DM1.33
Sweden	Kr100	DM1.33
Switzerland	Sfr100	DM1.33
UK	£1.00	DM1.33
US	\$1.00	DM1.33

Table with columns for Country, Currency, and Rate.

Country	Currency	Rate
Canada	Can\$1.00	DM1.33
China	Yen100	DM1.33
Denmark	Dm1.250	DM1.33
France	FFr100	DM1.33
Germany	DM1.00	DM1.33
Greece	Dr100	DM1.33
Italy	Lira1.000	DM1.33
Japan	Yen100	DM1.33
Spain	Peseta166.6	DM1.33
Sweden	Kr100	DM1.33
Switzerland	Sfr100	DM1.33
UK	£1.00	DM1.33
US	\$1.00	DM1.33

Table with columns for Country, Currency, and Rate.

Country	Currency	Rate
Canada	Can\$1.00	DM1.33
China	Yen100	DM1.33
Denmark	Dm1.250	DM1.33
France	FFr100	DM1.33
Germany	DM1.00	DM1.33
Greece	Dr100	DM1.33
Italy	Lira1.000	DM1.33
Japan	Yen100	DM1.33
Spain	Peseta166.6	DM1.33
Sweden	Kr100	DM1.33
Switzerland	Sfr100	DM1.33
UK	£1.00	DM1.33
US	\$1.00	DM1.33

NEWS: INTERNATIONAL

Norwegian and Japanese whaling communities are united in their defiance of IWC moratorium

Lofoten counters hostility Taiji sports credentials with optimism and resolve of tradition and culture

By Karen Foselli in Oslo

ANTAGONISTS call the people of Norway's Lofoten Islands "Arctic barbarians", yet the fishermen and whalers feel misunderstood and unjustly condemned by a world hostile to the way in which they make their living.

Today - Norway's Constitution Day - will be celebrated by the islanders while they anxiously await tomorrow's commercial whaling quota announcement by the government, after a two-year battle with anti-whaling activists.

At the weekend, Lofoten's whalers began rigging their boats and testing their harpoons before resuming traditional coastal whaling, hopefully, they say, sometime this week. As the IWC deliberated in Kyoto, foreign media descended upon Lofoten asking how whaling could be so important to so few people that the entire nation would risk isolation by most of the rest of the world.

"You begin to wonder what the IWC has become and what real use it is since it refuses to listen to the advice of its own scientists," remarked Mrs Marietta Korsrud, wife of a Reine whaler and fisherman. "It calms me to have a government which makes decisions based on scientific results

because this is the only way in which the environment can be truly cared for. It's important for the world to know we are not barbarians." Mr Korsrud's father was a whaler, as was his grandfather.



The Lofoten Islands comprise six municipalities and a population of 25,000. Granite mountain peaks forming the jagged "Lofotwall" rise from the treacherous Norwegian Sea. Four of the municipality's seven whaling boats returned on Saturday with a paltry spring catch of four minke whales out of 50 allotted under research quotas. The whalers spent the last month battling storms around the Bear Islands in the Barents Sea

and in the West Fjord, which separates Lofoten from Norway's mainland.

Captain Olav Olavsen of the Nybræna said the weather was so severe, just 17 hours of whaling was possible. Last December, the Nybræna was partially sunk by US anti-whaling activist Paul Watson, who threatens further action once Norway resumes commercial whaling. Capt Olavsen was forced to take out war insurance coverage in order to remain in business.

This spring's catch was brought to auction on Saturday in Skrova and Myre in Vesteraalen, where buyers paid Nkr32.50 (\$4.80) a kilo for the dark red meat, but they hope to get up to Nkr80 a kilo in the second-hand market. They say the meat will fetch Nkr120 a kilo in food stores around the country. According to Mr Tor Haug, the hunt's leader, it cost about Nkr100,000 a day for each of the four whaling boats to operate. Whaling represents about 50 to 60 per cent of the annual income of Lofoten's fishermen, who began coastal whaling in the 1920s.

Ms Zoelvi Pedersen, a spokeswoman for pro-whaling organisation High North Alliance, said Lofoten was disappointed Norway did not withdraw from the IWC but relieved the government was

to allow coastal whaling. The whalers themselves do not have huge expectations for high quotas. As Mrs Korsrud said: "They need quotas high enough to cover their operating costs - maybe 8 to 10 whales each, but will be thankful for what they get."



The whalers face continuing action from activists like these Greenpeace demonstrators outside Oslo's Foreign Ministry

By Robert Thomson in Taiji, Japan

TAIJI is a whaling town and proud of it - two humpback whales are mounted above the entrance to the town, while motifs are emblazoned on manhole covers and it boasts a

harpoon boat museum.

Last week, 160 residents from the port in southern Japan protested in front of a Kyoto conference hall where the International Whaling Commission extended the moratorium on commercial whaling and angered the Japanese government.

A frustrated Mr Setsuo Hamanaka, Taiji's mayor, stood with the protesters, who carried placards demanding that the delegates "respect differences in food culture" and suggesting that "France, get out of the IWC", a reference to the French proposal for a whale sanctuary in the southern oceans.

"The problem is that the IWC has become an environmental protection group and not a whaling management association," said Mr Hamanaka, who was yesterday guiding a Danish delegation around the town. "The IWC was never intended to be a love-the-animals commission."

Taiji is determined to convince visitors that the whaling history in the region, traced back more than 1,000 years, has taught the town to understand and "love" the whales.

Most of the residents still have links with the fishing industry, but the town is not much interested in presenting itself as another fishing port,

and wants to be known as "the town living with the whales." The result is a marine park, where killer whales charm tourists with their intelligence and tricks, a whale museum, whale meat restaurants, and



whale-shaped boats which cruise the nearby islands.

But the fluffy whale toys, the key rings, and blow-up mammals are not enough to satisfy the Taiji Fishermen's Co-operative which wants to get back into the business of whale hunting.

The co-operative takes the whaling ban personally and nationally, seeing Japan as suffering unfairly at the hands of the international community. The co-operative's

members complained that the people of Taiji are victims because the IWC does not understand the tradition of whaling culture in Japan.

That tradition is displayed in the local museum, where an old whaling boat has been reconstructed, and benign whalers spear their prey. But the question of whether whales will survive modern whaling techniques is raised by Kyomaru No.11, a harpoon boat beached at the opposite end of Whale Park.

The Kyomaru No.11 takes credit for a haul of 12,638 whales and was part of a fleet which scored the Antarctic in the 1950s and 1970s, bringing home the carcasses not for the local community, but for large Tokyo and Osaka companies.

Mr Hamanaka says Taiji's immediate ambition is to return to a community-based whaling programme, not large hauls for Tokyo companies. But a Japanese proposal for a community-based quota of 50 whales was rejected last week by a majority of IWC member nations.

"We didn't win that vote, but I think we are starting to improve international understanding," the mayor said. "But western nations must remember to respect our culture."

US weighs legal action against Chilean over arms for Iraq

By Alan Friedman in Washington

THE US Department of Justice is facing a politically delicate decision on whether to indict a top Chilean arms dealer who used US technology in large-scale weapons sales to Iraq.

Mr Carlos Cardoen, who made a fortune in the 1980s as one of the biggest suppliers of cluster bombs and other weapons to Baghdad, has been under investigation since 1991 by US law enforcement agencies and federal prosecutors in

Miami. The Clinton administration's decision on the Cardoen case - expected in the next fortnight - could also have repercussions on other politically sensitive US prosecutions related to the arming of Iraq.

A year ago US prosecutors filed a civil suit against Mr Cardoen, accusing him of money laundering and of illegally exporting 100 tonnes of zirconium from the US to Chile in the 1980s; zirconium is a material that can be used in cluster bombs or other armaments.

US government officials have told

the Financial Times that a criminal indictment of Mr Cardoen for the zirconium deal was due to be unveiled earlier this year, but was put on hold after the CIA provided new information to prosecutors.

The CIA information indicated US government awareness as far back as 1984 of Mr Cardoen's likely military use of the zirconium shipments. At the weekend Mr Cardoen was quoted in the US as saying American officials were aware of his work in arming Iraq and of the planned use of the US shipments of zirconium.

He has also stated he communicated with the CIA about his Iraqi dealings, contradicting past denials by the Bush administration that the US intelligence agency had ever had any relationship with Mr Cardoen.

Mr Cardoen's claim that the Reagan and Bush administrations knew precisely what he was doing mirrors the defence in London last year of former executives of Matrix-Churchill, the UK machine tools company that was a Cardoen business partner and also supplied Iraq.

Other pending Iraq-related US cases could be affected by the Clinton administration's decision on Mr Cardoen, including the planned September trial of Mr Christopher Drogoul, former manager of the Atlanta branch of Italy's Banca Nazionale del Lavoro (BNL). Mr Drogoul was accused by the Bush administration of single-handedly organising \$50m of clandestine Iraqi loans that helped to finance Baghdad's war machine.

BNL Atlanta provided letters of credit that indirectly financed equipment shipped to Mr Cardoen

by Matrix-Churchill, the company at the heart of the present arms-to-Iraq inquiry being conducted in London by Lord Justice Scott.

The Matrix-Churchill case collapsed last autumn after it was revealed that key executives were working with British intelligence services and receiving the UK government's blessing for their sales of militarily useful equipment to Iraq.

Mr Drogoul has claimed his activities were known about and approved by the Reagan and Bush administrations, and by BNL head-

quarters in Rome. The bank's head office has denied any knowledge of the BNL Atlanta loans.

It is believed, however, that US prosecutors in Miami may still feel able to go ahead with the indictment of Mr Cardoen if they can prove his specific intent to use the zirconium for military purposes.

Last year Ms Carol Hallett, the US customs commissioner, called Mr Cardoen a "merchant of death" as she unveiled the US civil suit which confiscated \$50m of his US holdings.



London Bridge to Brooklyn Bridge

Beam me up, Fast Track

On November 1st 1992, London Gatwick launched Fast Track.

Fast Track is our commitment to helping you, the business flyer, reach your ultimate destination faster and more efficiently than through any other airport. It starts with British Rail's Thameslink service to London Gatwick. It is designed for the city business flyer.

Catch a train from London Bridge station, and it will take you directly to the heart of the airport in about 40 minutes. The trains run every half hour, 5.00 am until midnight. They also run from Kings Cross, Blackfriars and Farringdon.

We're also committed to providing more scheduled air services to destinations business travellers want to reach than ever before. For

example, there are now two flights per day to New York from London Gatwick.

But Fast Track takes on a greater significance at London Gatwick's terminals. Here it becomes a dedicated rapid clearance system guiding you speedily through the usual handling processes.

There is priority check-in, a priority security channel, a priority passport control and a priority Fast Track through Duty Free.

Fast Track is available to anyone with a business class or first class ticket. All of it designed to make the best use of your time. But only via London Gatwick.

So when someone asks if you're flying from London Gatwick, you can now mention that you're also flying to it. And through it.



For more details and a complete guide to London Gatwick services, call 0272 76 70 70.

Kantor in the firing line for excess zeal on Nafta

By George Graham and Nancy Durne in Washington

THE Clinton administration may have run foul of US government ethics laws in its zeal to drum up support for the North American Free Trade Agreement.

Congressional critics say Mr Mickey Kantor, the US trade representative (USTR), may have overstepped the line by setting up a coalition of governors, mayors and state legislators in favour of Nafta, breaching a prohibition on any use of government money to organise a lobbying effort.

Congressman Collin Peterson, chairman of a House of Representatives government operations sub-committee, has asked the General Accounting Office to investigate USTR's involvement in the Nafta coalition, which he says raises "serious questions about potential ethical violations and possible criminal activities on the part of USTR officials and employees."

Mr Peterson leads an anti-Nafta coalition in Congress.

Trade has become a highly politicised issue under President Bill Clinton, as the administration has sought to build popular acceptance of economic benefits within free trade agreements such as Nafta or the Uruguay Round of

negotiations on the General Agreement on Tariffs and Trade.

At the same time, however, it has sought to stem protectionist currents in public opinion by taking tough enforcement measures against countries such as Japan.

Signalling the high priority Mr Clinton attaches to trade policy, Mr Kantor will, unusually, be joining heads of government, finance ministers and foreign ministers at the Tokyo summit of the Group of Seven leading industrial nations in July.

Although the US criminal code appears to impose a blanket ban on any use of government money to attempt to influence a member of Congress in any way, the law is in practice grey; administration officials are free to lobby Congress themselves, and may advise or inform outside groups.

Congressional aides suggest that USTR clearly overstepped that line by actually organising the Nafta coalition, to the extent of issuing press releases on its formation.

In a statement responding to Mr Peterson's letter, USTR insisted that the pro-Nafta coalition was entirely independent.

"At no time did anyone at USTR directly or indirectly ask

any individual to lobby the Congress. No US officials will be involved in staffing or funding the activities of this group," the statement said.

Some elected officials listed as members of the coalition, however, said Mr Kantor's office had contacted them about joining.

"I don't know if it began in the White House or began in Mickey Kantor's office, but it is Mickey Kantor's office that actually got in touch with me about being a part of this," said Mr Richard Raymond, a Texas state representative.

Some experienced former officials from Congress and the administration yesterday agreed that the Nafta coalition went beyond past efforts to win support for administration policy.

Mr Leonard Santos, a lawyer with the Washington firm of Perkins Cole and former trade counsel to the Senate finance committee, said it was "certainly outside the norm," although less blatant efforts to stimulate grassroots lobbying were common.

Other Washington trade specialists, however, viewed the action as well within normal usage.

Violations of the lobbying law are punishable by a small fine or prison sentence, but also by removal from office.

Clinton to cut ship subsidies

By George Graham in Washington

US MERCHANT shipping lines are expected to start reflagging their ships to countries that offer lower crew and tax costs after a decision by the Clinton administration not to extend operating subsidies to ships working under the US flag.

According to the Washington Post, the White House overruled a proposal by Mr Federico Peña, transportation secretary, to continue operating subsidies to US shipping companies when current contracts expire in 1997 because they could not be accommodated in the budget plan.

Without subsidies the US merchant fleet is expected to dwindle to about 30 vessels plying cabotage routes to US destinations such as Alaska and Hawaii, where US flag vessels are required by law.

US flag shipping costs are substantially higher than the world market; recently the Agriculture Department had to find about \$385m in order to get Russia to accept the \$700m of food aid promised by President Bill Clinton.

Russia initially had declined the aid because of the cost of shipping three quarters of it on US flag vessels, as required by American aid law.

Palestinians kill four in Gaza Strip

By Our Jerusalem Correspondent

TWO Israelis and two Arabs were shot dead by Palestinians in the occupied Gaza Strip yesterday, in the worst attack since the Israeli government sealed off the occupied territories almost two months ago.

The four men were trading vegetables outside a greenhouse at the Jewish settlement of Gadid, in the south of the strip, when gunmen opened fire from a passing car.

The Hamas Islamic Resistance Movement and the Fatah wing of the PLO - usually bitter rivals for Palestinian support in the territories - took responsibility for the killings in an unprecedented joint statement.

Israeli government starts bank sell-off

By Our Jerusalem Correspondent

ISRAEL'S finance minister, Mr Abraham Shochat, yesterday announced the sale of 60 per cent of the shares in the country's Union Bank, calling the deal "a turning point" in the government's programme to sell off its bank shares to the private sector.

Mr Shochat said that the Eliahu Group, a group of private investors headed by Shlomo Eliahu, had valued the Union Bank at \$140m and had agreed to pay \$85m for 60 per cent of the shares.

The Union Bank is not one of Israel's leading banks, but Mr Shochat welcomed the sale as "the beginning of a process" that would see the government ultimately divest itself of its

controlling interest in the banking system.

He said the government hoped in the near future to sell off 20 per cent of the shares in Israel's largest bank, Bank Hapoalim, which has assets estimated at \$40bn.

The Israeli government became the effective owner of the country's banks a decade ago, after the October 1983 bank shares crisis. For years the banks had artificially boosted their own share prices, with stockholders treating their shares as government guaranteed bonds. A mass rush to sell the shares in October 1983, however, triggered the collapse of the national banking system, leaving the government with little alternative but to bail out the banks at a cost of more than \$9bn.

THE FINANCIAL TIMES
Published by The Financial Times
(Europe) GmbH, Nibelungenplatz 3,
6000 Frankfurt am Main 1, Germany.
Telephone 49 69 156 350, Fax 49 69
596 481, Telex 416193. Represented by
Edward Hugo, Managing Director,
Friser, DVM Druck-Vertrieb und
Marketing GmbH, Admiral-Rosenfeld-
Strasse 34, 6078 Neu-Isenburg 4 (owned
by Hürthig International).
Responsible Editor: Richard Lambert,
c/o The Financial Times Limited,
Number One Southwark Bridge,
London SE1 9PL, UK. Shareholders of
The Financial Times (Europe) GmbH
are: The Financial Times (Europe) Ltd,
London and F.T. (Germany)
Advertising Ltd, Leoben, Austria.
Some of the above mentioned two companies
are: The Financial Times Limited,
Number One Southwark Bridge,
London SE1 9PL. The Company is
incorporated under the laws of England
and Wales. Chairman: D.C.M. Bell.
FRANCE
Publishing Director: J. Rolley, 168 Rue
de Rivoli, F-75044 Paris Cedex 01.
Telephone (01) 4297-0621, Fax (01)
4297-0629. Printer: S.A. Nord Reims,
1571 Rue de la République, F-51100 Reims.
Cedex 1. Editor: Richard Lambert.
ISSN: ISSN 1148-2753. Commission
Paritaire No 67686D.
DENMARK
Financial Times (Scandinavia) Ltd,
Vimmelskæft 42A, DK-1161
Copenhagen K. Telephone 33 13 44 41,
Fax 33 93 53 35.

Bosnia peace plan 'may be enforced'

By Leyla Boulton in Moscow and Laura Silber in Belgrade

RUSSIA yesterday suggested for the first time that the implementation of the Vance-Owen peace plan for Bosnia could begin even without the agreement of Bosnian Serbs, who were set to reject it in a weekend referendum.

Mr Andrei Kozyrev, the Russian foreign minister, stressed that the plan, supported by the presidents of Serbia, Montenegro and the rump Yugoslavia, was the international community's agreed position on the fighting in Bosnia.

The Russian foreign minister was speaking to reporters after talks in Moscow with Lord Owen and Mr Thorvald Stoltenberg, the international mediators.

Though he gave no details on how the plan could be implemented in the teeth of Bosnian Serb opposition, Mr Kozyrev said the UN Security Council might approve a new resolution on the subject this week. Like Britain and France, Russia has expressed strong reservations about US calls for air strikes and, particularly, for arming Bosnian Muslims.

Mr Kozyrev said ideas initially presented by the media as a new Russian plan were in fact just "a new Russian implementation". He did not elaborate, but he said Russia would agree to send monitors to police Bosnian borders, with the object of checking off arms supplies to Bosnian Serbs.

"We need now to have some high-quality troops," Lord Owen told reporters at the end of his weekend trip to Moscow. "Even a contribution of 2,000 from the Russian Federation quickly would be very helpful."

Bosnian Serbs turned out in large numbers yesterday to vote in the referendum. They were expected to ignore the advice of the leaders of Serbia and Montenegro by voting massively against the Vance-Owen plan.

In reply to a second question, they were also expected to vote in favour of an independent Bosnian Serb state, with the right to unite with other peoples and states. Turnout had already reached 60 per cent of the Bosnian Serb population of Bosnia by the end of the first day of voting, but the final result is not expected until Wednesday.

Query for UBS on fund claim

By Ian Rodger in Zurich

THE Swiss Federal Banking Commission has asked Union Bank of Switzerland, the country's largest bank, to comment on statements by Mr Florio Fiorini, the imprisoned former head of the collapsed Sasea Holdings group, implicating the chairman of UBS in Italy's political corruption scandals.

Mr Fiorini has told Geneva prosecutors Mr Nikolaus Senn, UBS chairman, assisted in the transfer of funds from Eni, state-owned Italian energy group, through a UBS account in Lugano to the Italian Socialist party in the late 1970s. Mr Fiorini was finance director of Eni at the time.

Mr Senn, who was then UBS chief executive, initially denied the charge, published in the Swiss financial newspaper Cash two weeks ago.

He then admitted to Cash that Mr Fiorini had met him in 1981 and asked that information on the account - which had been closed - be treated with the utmost discretion.

In an interview with another newspaper published yesterday, Mr Senn said he could not rule out that Mr Fiorini had said the funds were destined for the Italian Socialist party.



Destroyed cars lie in front of a damaged building in the wake of the explosion

Rome police suspect Mafia of blast

POLICE in Rome yesterday continued investigations into a car bomb that exploded on Friday night in a wealthy residential area of the capital, injuring 23 people, writes Robert Graham in Rome.

The police said members of the Mafia were the most likely instigators. Italy will be marking this week the anniversary of the Mafia killing of Mr Giovanni Falcone, the anti-Mafia magistrate, and the authorities have warned that the group is preparing to act against the state.

One theory is that the bomb was aimed at Mr Maurizio Constanze, one of the country's most popular chat show hosts who has been an outspoken opponent of Mafia tactics. His car passed by seconds before the bomb exploded

and only a wall saved him from serious injury. However, the explosion did not bear the familiar signs of Mafia action and would be an unusual departure from the organisation's practice of concentrating terrorist action in its home base of Sicily.

Firemen were yesterday still clearing up debris in the street in the Parioli district of Rome where the explosion occurred. Some 80 apartment owners have been forced to leave their homes temporarily following the blast, which gouged a small hole in the road and devastated the facades of buildings for nearly 100m.

Police said the explosion was unlikely to be the work of any foreign organisation or a local subversive group.

Belgian justice reforms

By Andrew Hill in Brussels

BELGIUM'S government is rushing through reform of its criminal justice and prison systems following a series of blunders, culminating in the suicide last week of the country's most notorious prisoner.

Patrick Haemers was found hanged in his cell on Friday morning. He had been accused of masterminding a series of hold-ups and the kidnapping of former Belgian prime minister Mr Paul Vanden Boeynants.

Haemers' trial had already been delayed once for lack of a jury and was undermined a fortnight ago by the armed break-out from a Brussels jail of two of the eight people accused alongside him. Haemers' lawyers claim he killed himself because he was demoralised by the delay in setting up the trial.

But the escape has raised fears in Belgium that violent armed gangs may be linking up to support one another. When one of Haemers' associates was recaptured 10 days ago, his supporters machine-gunned the facade of the police station where he was being held overnight and threw grenades through the windows.

Spending curbs on healthcare hit drugs sales

By Paul Abrahams

GROWTH of the European drugs market continued to slow during the first quarter this year as governments struggled to control healthcare spending.

Underlying sales of prescription medicines in the top seven European markets increased only 2.1 per cent during the first three months. During the whole of 1992 the same markets grew 8 per cent.

The seven markets, about 85 per cent of the entire west European market, actually fell in dollar terms from \$11.923bn during the first quarter last year to \$11.166bn over the same period this year.

The figures, compiled by IMS International, the pharmaceuticals market research company,

include purchases by pharmacies, representing about 80 per cent of total drugs sales. The statistics exclude end-users such as hospitals.

Sales in Germany fell from \$2.942bn to \$2.827bn. Excluding exchange rates, they dropped 13.4 per cent, following price cuts introduced at the beginning of the year and followed by a price freeze.

France remains Europe's largest single market and the third largest in the world after the US and Japan. Spain, which has recently overtaken the UK as the fifth largest market, is now Europe's fastest-growing market for drugs sales, increasing 14.4 per cent, compared with the UK growth of 11 per cent. The British government is concerned about the UK drugs bill.

German industry problems remain

THE agreement reached on Friday in the Saxon capital of Dresden between Germany's metal and electrical employers and the country's powerful engineering union, IG Metall, provides a formula for ending a strike which could have paralysed what remains of eastern German industry.

Yesterday, both sides were debating on the regional level whether the Saxon compromise reached by Gessinnmetall and the union could be applied to the metal and electrical sectors of the other four states.

If so, workers will be balloted today and if 25 per cent support the agreement, the strikes in this sector are expected to end on Wednesday.

But strikes in the steel sector, centred mostly in Berlin-Brandenburg, could continue after the breakdown yesterday evening of separate talks between the steel employers and the local IG Metall branch over this year's wage rises.

Regardless of the outcome in both cases, the Saxon compromise leaves unanswered how eastern German industry can become competitive and how productivity can improve.

For those small German and foreign companies already located in east Germany, the agreement offers little chance for further investment which could lead to the creation of new jobs in the region. Investments will be soaked up by a spiralling wage bill.

The Berlin-based German Institute for Economic Forecasting (DIW) recently showed that for 1993, eastern Germany's gross domestic product will exceed DM201bn (\$124.8bn) while the wage bill will exceed DM248bn. In western Germany, this year's GDP is estimated to total DM2,223bn, and wages DM1,555bn.

In practice this means that the Mittelstand, the small and medium-sized companies, will find it increasingly difficult to generate profits in eastern Germany. "There is little chance of sustainable growth if the labour costs are not kept down," said Mr Thomas Mayer, an economist at Goldman

Sachs. The DIW confirms this. Productivity in the metal, electrical and steel sectors in eastern Germany is already lagging behind its western counterparts by about 70 per cent, which means that unit labour costs in the east are 70 per cent above western German levels.

Through the strike weapon, IG Metall reinstated, in a modified form, the basis of the March 1991 contract, signed with the employers, which will

The strikes may be nearly over but the east is still not competitive, writes Judy Dempsey

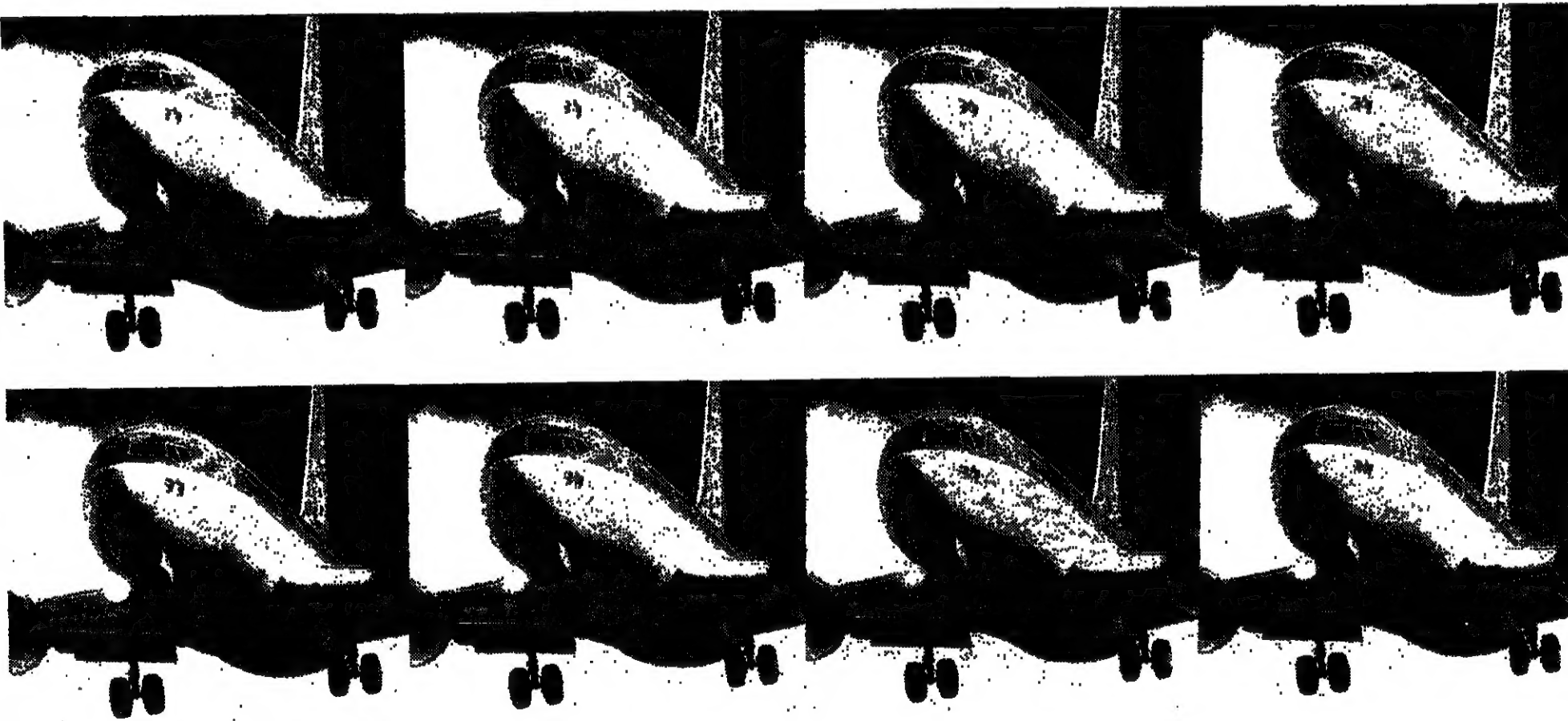
equalise eastern and western wages beginning in mid-1996. Instead of 1994. The principle of collective wage bargaining in the region has also been upheld.

Above all, the union used the strike to attack the Treuhand, the agency responsible for the privatisation of eastern German industry. Many of the targeted enterprises were under the Treuhand. If the agency manages to privatise sections of this remaining core, thousands could lose their jobs. This will push up the unemployment rate, which, taking into account job creation schemes and short-term work, is about 30 per cent of the region's labour force.

By targeting these enterprises, and later the privatised sector, IG Metall wanted to ensure that the future unemployed would receive higher unemployment benefits. "The German taxpayer will have to pick up the bill," said Mr Mayer.

Through this strategy the union has left little room for creating investment which would lead to job opportunities for its members. Indeed, this policy will not only reduce the union's eastern membership. It will also, as Mr Mayer points out, deprive eastern Germany of the stimulus for growth and competitiveness.

Simply the best to Belfast, Glasgow and Edinburgh.



Executive Travel Magazine has voted British Midland Best Domestic Airline 8 times in the last 10 years.

You don't gain that kind of success by standing still.

At British Midland we're constantly striving to provide the standards we know you expect.

You expect our exceptional in-flight Diamond Service.

You expect excellent cuisine with a choice of complimentary

drinks and hot towels.

You expect a frequent service - we fly 8 times every weekday from Heathrow to Belfast, Glasgow and Edinburgh and back.

And you expect a full range of excellent value for money fares, including our unique 3 Day Executive return fare. So that's what we provide.

It's all part of British Midland's policy to be simply the best.

As you'd expect.

FROM HEATHROW

TO BELFAST DEPART	TO GLASGOW DEPART	TO EDINBURGH DEPART
07:25	07:00	07:00
09:30	09:00	09:00
11:30	11:00	10:40
13:30	13:00	12:40
15:30	15:00	14:40
17:30	17:00	16:40
19:30	19:00	18:40
21:20	21:00	20:40

Diamond Service
British Midland
THE SERIOUS ALTERNATIVE
For further information contact your travel agent
or phone 0345-554554.

NEWS: INTERNATIONAL

UK minister reveals vote desperation

By David Owen

SENIOR British ministers yesterday underlined how desperate the government is for a favourable outcome in tomorrow's Danish referendum on Maastricht by warning that a No vote would have "a fairly devastating effect".

On the BBC's Breakfast with Frost programme, Mr Kenneth Clarke, home secretary, said a No would "send shocks through western Europe". He added it would dent his personal optimism that a "fairly dreadful" year was improving.

The referendum comes as British Prime Minister John Major attempts to reassert his authority after this month's Conservative party election disasters.

He began this process last week with a determined speech to the Scottish Conservative Conference. A Danish No would deal a telling blow to the rehabilitation process, however.

Separately, Sir Edward Heath, the former Conservative prime minister, launched a devastating attack on the Tory Euro-sceptics, saying they would be hated for the rest of their political lives.

On BBC Radio 4's The World This Weekend, Sir Edward said

people were "furious at this small band of sceptics holding everything up month after month - absolutely furious." He added: "These people are going to be hated for all time. Think what they have done to our party."

Mr Clarke said a No vote would result in "a period of difficult rethinking" on Europe which "may well not emerge with solutions which the Euro-sceptics would like at all".

Member states "would have to consider how to continue to develop the EC despite the Danish rejection". He indicated Britain would be reluctant to press on without Denmark.

Mr Clarke was also at pains to reassure those who have expressed concern about the consequences of the Maastricht treaty's ratification that a Yes vote tomorrow would not encourage the government to just charge on with the European agenda.

"I do think it is extremely important... that we pro-Europeans remember the experience of Maastricht," he said. "We went absolutely to the limits of keeping public opinion with us in the UK, in Denmark, France and elsewhere. We have to put in place the bits of Maastricht that reassured people."

Hilary Barnes on confident forecasts for tomorrow's Danish referendum

Pollsters hope it's second time lucky



Danish referendum

lead for the Yes side in the opinion polls. The reason is not hard to find.

In a poll on May 31 before last year's vote, the Gallup Institute showed 55.7 for and 44.3 per cent against (after eliminating the don't knows). The actual result was a No - by 50.7 per cent to 49.3 per cent. The difference between the survey and the actual result was 12.8 percentage points.

There will have to be a landslide change of mind if the Noes are to win

Curiously, the Gallup poll a week before last year's vote gave a small No majority, as did two of the three polls monitored by the Financial Times. It was Gallup's surveys in the final week that got it wrong.

A comparative analysis of surveys in 1992 and this year by the three institutes - Gallup, published in the Berlingske Tidende newspaper, Vilstrup, published in Politiken, and Greens, published in

the Børsen business newspaper - suggests that a No this time would be more surprising than it was last year.

This year not a single survey since the beginning of February has given a majority for the Noes. Last year, nine out of 19 polls between early February and May 25, a week before the referendum, showed a No majority.

There are fewer don't knows this year. In polls published by the three institutes last week, Gallup reported 13 per cent undecided, Greens 11 and Vilstrup 8. A week before last year's vote, the figures were 18, 14 and 15 per cent.

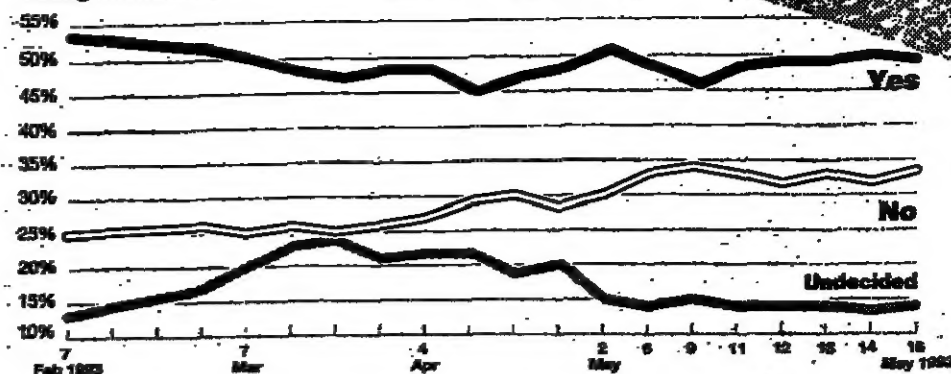
The average gap between Yes and No in the three polls last week was 22 points, with a 61-39 per cent majority for Maastricht (after eliminating the don't knows). Last year, a week before the vote, Gallup and Vilstrup showed a small No majority. Greens showed a Yes by 53.5 to 46.5 per cent.

In daily polls by Gallup in the final week up to the June 2 vote last year, there was a sudden and misleading (as it turned out) swing towards Yes. There has been no such swing either way in 1993. The Noes have gained ground this year from the beginning of February, when they were receiving 25-26 per cent of support, until the first week in May, when their support seems to have stabilised at about 33-34 per cent of the vote, including the don't knows and won't-votes, according to Gallup.

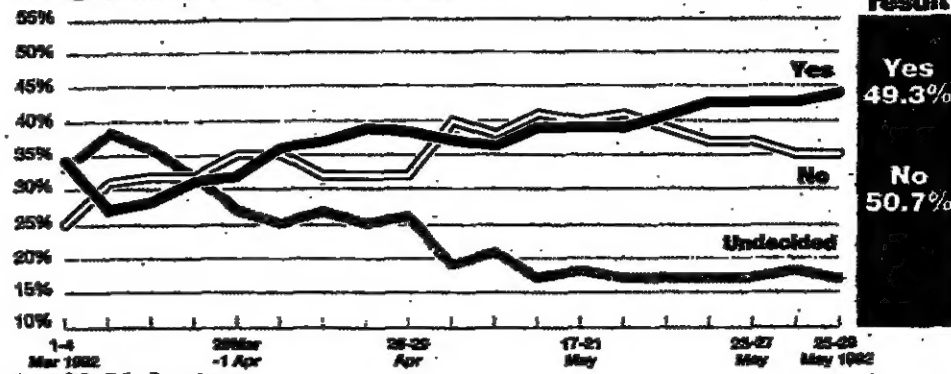
The Yes vote lost ground in

Denmark decides

Voting intentions before 2nd referendum



Voting intentions leading up to 1st referendum



the same period, but since the beginning of May it has consistently been around 49-50 per cent.

But in none of the surveys by the three institutes have the Yes and No curves come any

where near crossing each other this year.

In a survey of the Greens last week, however, the percentage gap between Yes and No, after eliminating don't knows, was a relatively meagre

11 points.

Voters can still change their minds, of course, but, taking the average of the polls, there will have to be a landslide change of mind if the Noes are to win.

Political row to put peseta to the test

By Peter Bruce in Madrid

THE Spanish peseta's new level in the European exchange rate mechanism may be put to the test this week as the political battle over last Thursday's devaluation escalates.

In the run-up to elections on June 6, the ruling Socialists and the conservative Partido Popular (PP) exchanged accusations over the weekend. If the PP insists on further interest rate cuts - the Bank of Spain trimmed its official rate from 13 per cent to 11.5 per cent the day after the peseta's 8 per cent devaluation - the peseta could come under pressure again.

With the PP and the Socialists running close in opinion polls, the markets will be watching developments carefully.

Prime Minister Felipe Gonzalez accused Mr Jose Maria Aznar, the PP leader, of precipitating the final speculative attack on the peseta by revealing details of a conversation in which Mr Gonzalez had tried to seek a deal not to attack the currency during the campaign. A few days later Mr Aznar had said Spanish interest rates should fall quickly.

In an interview with the Financial Times at the weekend Mr Aznar rejected this. "Mr Gonzalez is beyond all shame," he said. "There was absolutely no agreement on silence at all and no one in this country can say a single word of mine has cost the country a single peseta of our reserves. What is more, I have resisted many voices who are urging me to make the most of this opportunity."

"The person responsible for the trouble Spain is in is Mr Felipe Gonzalez."

Anxious not to hand the struggling Socialists a lifeline, Mr Aznar, who is to meet British Prime Minister John Major during a visit to Britain today, would not say whether he was satisfied with the scale of the devaluation and the subsequent interest rate cut. "I will be satisfied when the Spanish economy begins to recover," he said.

Nevertheless, there are few early signs that the PP has managed to turn Thursday's devaluation - the third in less than nine months - to its advantage.

Two nationwide opinion polls published yesterday put the Socialists ahead.

Although the polls were taken before Thursday, they demonstrate how well the Socialist vote is holding up, despite the recession and divisions in the ruling party. The polls also continue to show that Mr Gonzalez is more popular than Mr Aznar.

Europe's car sales continue to fall

By Kevin Done, Motor Industry Correspondent

NEW car sales in west Europe dropped by 16.6 per cent last month as demand fell sharply for the fourth consecutive month. Sales declined by 28.6 per cent in Spain, 23.6 per cent in Italy, an estimated 16.5 per cent in Germany and by 11.7 per cent in Ireland.

In the first four months west European new car sales have fallen by 17.6 per cent to an estimated 4.15m, from 5.04m in the corresponding period a year ago.

Most leading carmakers in Europe have been forced to implement short-time working and are cutting their workforces in the face of shrinking profits or mounting losses.

According to industry estimates, new car sales in April fell to 1.087m from 1.334m in the same month a year ago. Sales last month were lower than a year ago in 18 of 17 markets. Registrations rose only in Ireland.

The recent recovery in UK

new car sales faltered in April with a 1.9 per cent year-on-year decline. UK industry leaders claimed the fall was misleading, however, as sales a year earlier had been inflated by a reduction in car purchase tax.

In the first four months new car sales in west Europe were higher than a year ago only in the UK, with an increase of 8.3 per cent, and in Ireland.

Spain, Switzerland and the Netherlands all suffered declines in the first four months of about 30 per cent year on year, while sales have dropped by a fifth in Germany, Italy and France.

Rover, the UK car producer and a subsidiary of British Aerospace, was the only carmaker in west Europe to increase its sales volume in the first four months, with a rise of 9 per cent.

Among the big six volume carmakers, the Fiat group of Italy, which includes Alfa Romeo and Lancia, is being hit by the decline in its domestic market, where new car sales fell by 28.6 per cent in April.

WEST EUROPEAN NEW CAR REGISTRATIONS

January-April 1993

Volume (Units) Volume Change (%) Share (%) Jan-Apr 93 Jan-Apr 92

TOTAL MARKET 4,151,000 -17.6 100.0 100.0

MANUFACTURERS: Volkswagen (incl. Audi, SEAT & Skoda) 702,000 -19.4 16.9 17.3

General Motors (Opel/Vauxhall, US & Saab) 524,000 -16.8 12.6 12.5

Opel/Vauxhall 503,000 -16.6 12.1 12.0

Seat 14,000 -23.2 0.3 0.4

Peugeot (incl. Citroen) 494,000 -19.3 11.9 12.1

Ford (Europe, US & Jaguar) 491,000 -16.3 11.8 11.6

Ford Europe 486,000 -16.5 11.7 11.5

Jaguar 5,000 -3.8 0.1 0.1

Fiat (incl. Lancia, Alfa Romeo, Ferrari, Innocenti, Maserati) 491,000 -21.6 11.8 12.5

Renault 438,000 -18.1 10.6 10.6

Nissan 145,000 -12.0 3.5 3.3

BMW 134,000 -17.4 3.2 3.2

Toyota 114,000 -1.5 2.7 2.3

Rover 114,000 +9.2 2.7 2.1

Mercedes-Benz 112,000 -30.2 2.7 3.2

Mazda 78,000 -22.5 1.9 2.0

Volvo 58,000 -26.0 1.4 1.6

Honda 53,000 -17.2 1.3 1.3

Mitsubishi 51,000 -13.3 1.2 1.2

Total Japanese 507,000 -12.8 12.2 11.5

MARKETS: Germany 1,176,000 -20.1 28.3 29.2

Italy 760,000 -19.5 18.3 18.7

United Kingdom 589,000 +8.2 14.2 10.8

France 592,000 -18.8 13.5 13.9

Spain 229,000 -35.5 5.5 7.1

Ireland 22,000 -1.1 0.5 0.5

Other 100,000 -1.1 2.4 2.4

Source: Industry estimates

France to renew sell-offs

By William Dawkins in Paris

THE French cabinet is due to table a draft privatisation law on May 26, to pave the way for an ambitious programme of state company sell-offs expected to start after the summer.

Terms and conditions will be similar to those in the last wave of wholesale privatisations, under the previous centre-right government of 1986-88, according to leaked details published by Figaro, the right-wing newspaper, over the weekend.

The strategy of globalisation, highlighted by a

five-fold increase in foreign direct investment between 1981 and 1991, could be imperilled if the world economy fragmented into trading blocks centred on the EC, Japan and the US, it added.

The report said European companies should strengthen their position in high-quality production rather than push further upmarket. It pointed out that Mercedes, the German car maker, has already decided to design new models to fit pre-defined price brackets rather than aim for the highest engineering standards.

Europe in 1997, Ecu1,400 or Ecu1,000 from Cambridge Econometrics, Covent Garden, Cambridge CBI 2HS.

private investors will be allowed to pay for privatised shares in instalments, a marketing device borrowed from British state sell-offs.

As in 1986, foreign stakes in privatised companies will be limited to 20 per cent. On top of this, foreign buyers could now be required to make some form of pledge to be long-term shareholders.

One likely innovation is that private investors will be allowed to pay for privatised shares in instalments, a marketing device borrowed from British state sell-offs.

Companies 'rethink strategy'

RECESSION in Europe and the threat of protectionism world-wide are forcing companies to reappraise strategies adopted in the 1980s, according to a report published today by a group of European economic research institutes, writes Peter Norman, Economics Editor.

The ERECO consortium of research institutes from Germany, France, Italy, the Netherlands, Austria and the UK said niche market strategies designed to position European companies in less price-competitive markets had backfired as recession had hit demand for luxury products and forced big price cuts on industries.

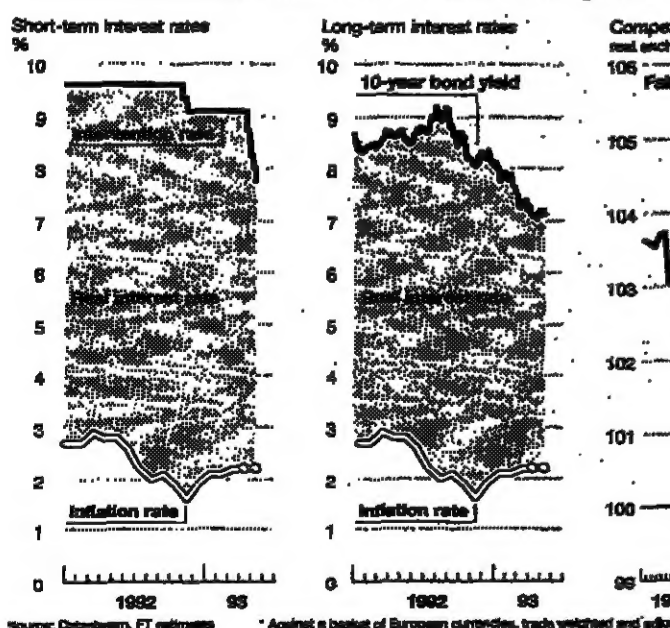
The strategy of globalisation, highlighted by a

five-fold increase in foreign direct investment between 1981 and 1991, could be imperilled if the world economy fragmented into trading blocks centred on the EC, Japan and the US, it added.

The report said European companies should strengthen their position in high-quality production rather than push further upmarket. It pointed out that Mercedes, the German car maker, has already decided to design new models to fit pre-defined price brackets rather than aim for the highest engineering standards.

Europe in 1997, Ecu1,400 or Ecu1,000 from Cambridge Econometrics, Covent Garden, Cambridge CBI 2HS.

French economy continues to feel the squeeze



Source: Datastream, FT estimates

Franc fort policy wins the battle but not yet the war

SO THE French franc has survived. Last week's devaluations of the peseta and escudo within the European exchange rate mechanism confirm both the emerging two-tier structure of monetary relations in Europe and France's membership of the northern core of hard currencies which cluster around the D-Mark.

But French industry will continue to pay a high price for some time yet before the franc fort policy can finally be declared triumphant.

French monetary policy has eased markedly in recent weeks as the pressure on the franc has eased. Official interest rates have been cut six times in six weeks: the latest ¼ point cut in the industrial 5-10 day intervention rate to 7.75 per cent last Thursday brings the cumulative fall in official short rates to 1.85 percentage points since peaking in autumn. The more important three-month money market rate has fallen by nearly 5 percentage points since then, from its 12 per cent high.

Yet the real interest rate squeeze remains viciously tight. With annual consumer price inflation now barely above 2

per cent, short-term real interest rates are still well over 5 per cent, as the left-hand chart shows. They remain at least 2 percentage points higher than in Britain.

Nor are long-term real interest rates, more important for French fixed-rate borrowers, significantly less severe. Ten-year French bond yields are a little above 7 per cent, only half a point above German long rates. But if France's newly independent central bank is going to deliver German-style inflation rates over the next 10 years, then long-term French real rates are still very high. Nominal French long-term rates are now half a point lower than UK rates, but few investors are expecting a similar inflation performance from the dependent Bank of England.

French and German interest rates should fall further. But the loss of French trade competitiveness within Europe as a result of repeated devaluations by competitor currencies both within and outside the ERM will remain. More than 60 per cent of French exports are sold in European markets, of which half are sold outside the

ERM's northern core. But, against a backdrop of European currencies, weighted by their share of French trade in Europe, the French franc has appreciated by 8.6 per cent since last September.

This blow to export competitiveness is partially softened by the slow pace of French inflation relative to the rest of Europe. But the French real exchange rate, which measures trends in export price competitiveness by adjusting for relative inflation rates, has still appreciated since last September by 4½ per cent within Europe, as the right-hand chart shows.

The asserted realignments in the ERM since last autumn have, as a result, reversed the hard-won gains in competitiveness that the franc fort policy had accumulated. Between the beginning of 1987 and last summer, French competitiveness in Europe had risen by nearly 4 per cent. This occurred almost entirely because France had managed to maintain lower inflation than its European competitors, albeit at the cost of slower growth and rising unemployment. But the trade-

weighted appreciation of the franc since then has more than wiped out these gains.

These sacrifices have not necessarily been in vain. France does appear to have emerged from the ERM's recent turbulence with its inflation-fighting reputation substantially enhanced, in marked contrast to the UK. If the newly independent French central bank is able permanently to lock-in to inflation rates below 3 per cent, then this lost competitiveness can be quickly regained. But that implies more months of pain for French industry while economic growth in the UK and in the other more inflation-prone countries of southern Europe, accelerates. The real test of the franc fort policy begins now.

Edward Balls

CORRECTION. In the chart that accompanied international economic indicators on May 10, 1993, the label "national investment" in the top section should have read "national saving".

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

UNITED STATES					JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM					
Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Earnings	Unit labour costs	Real exchange rate	
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	
1986	101.9	98.6	102.2	99.4	83.7	100.8	95.3	101.4	103.3	119.2	98.9	97.5	103.8	103.7	107.0	102.5	97.2	104.5	101.5	102.9	106.1	102.2	104.8	102.7	103.6	103.6	103.6	103.6	103.6	
1987	105.8	100.7	103.8	98.7	74.9	101.2	92.5	103.1	100.6	123.3	100.4	96.2	113.0	106.7	108.9	108.8	102.8	111.1	104.3	101.8	116.5	106.8	118.4	109.7	106.8	107.7	108.3	116.3	105.9	94.2
1988	109.9	103.2	106.9	98.1	71.8	102.2	92.3	107.9	98.2	130.1	107.4	98.3	117.3	107.7	108.4	112.6	108.4	118.4	105.5	99.8	124.2	113.1	125.6	112.4	107.1	110.7	113.2	126.2	108.9	101.5
1989	115.2	108.5	110.0	98.9	70.0	104.9	94.2	114.0	95.1	130.8	107.0	101.0	125.8	110.1	110.3	116.5	107.1	128.8	108.0	102.9	131.9	117.9	134.7	118.9	108.5	121.8	121.8	133.2	113.6	108.9
1990	121.5	113.8	113.8	100.9	71.8	108.2	95.7	120.1	98.5	132.7	111.7	103.4	131.8	114.7	110.3	123.0	104.0	130.3	104.7	147.7	124.0	155.8	126.4	146.4	138.0	179.1	132.4	105.8	109.2	
1991	126.6	118.3	117.3	103.5	70.3	111.8	98.6	124.4	101.8	116.2	110.7	103.4	131.8	114.7	110.3	123.0	104.0	130.3	104.7	147.7	124.0	155.8	126.4	146.4	138.0	179.1	132.4	105.8	109.2	
1992	130.4	117.7	120.1	103.1	71.6	113.9	95.8	126.1	110.5	118.7	115.1	104.8	131.8	114.7	110.3	123.0	104.0	130.3	104.7	147.7	124.0	155.8	126.4	146.4	138.0	179.1	132.4	105.8	109.2	
2nd qtr.1992	3.1	1.3	2.9	-0.5	71.2	2.6	-1.0	2.4	8.7	116.6	4.5	2.0	n.a.	3.8	108.7	3.1	-1.1	n.a.	1.8	103.3	5.5	8.0	8.0	4.8	106.6	4.2	3.6	5.9	1.2	107.8
3rd qtr.1992	3.1	1.6	2.3	-0.1	68.1	2.0	-0.9	1.0	8.7	117.1	3.5	1.0	n.a.	6.1	111.2	2.7	-0.9	n.a.	2.6	105.0	5.2	1.9	3.7	3.7	104.4	3.0	3.5	6.2	2.0	106.2
4th qtr.1992	3.0	1.5	2.0	-0.8	72.2	0.9	-1.2	0.2	8.4	122.1	3.7	0.6	n.a.	8.7	113.3	2.2	-1.5	n.a.	108.2	4.8	2.2	3.9	3.9	105.0	3.6	3.4	5.7	-0.1	102.8	
1st qtr.1993	3.2	1.8	2.6	-1.7	74.9	1.2	-1.2	0.5	n.a.	119.2	4.3	0.5	n.a.	113.3	113.3	2.1	2.1	n.a.	109.1	108.2	4.8	2.2	3.9	3.9	105.0	3.6	3.4	5.7	-0.1	102.8
May 1992	3.0	1.1	2.6	-0.7	71.4	2.3	-0.9	1.1	11.8	116.4	4.6	2.0	n.a.	11.7	108.6	3.1	n.a.	n.a.	105.4	5.7	2.1	4.6	n.a.	105.8	4.3	3.5	7.0	2.4	108.1	
June	3.1	1.6	2.6	-0.3	70.9	2.5	-1.0	3.8	5.7	116.1	4.2	2.0	n.a.	4.7	108.0	3.0	n.a.	3.8	103.6	5.4	2.1	4.7	n.a.	106.1	3.7	3.6	5.9	1.3	107.8	
July	3.2	1.7	2.7	-0.2	68.6	2.0	-0.8	2.3	8.8	116.8	3.3	1.1	n.a.	8.9	110.5	2.9	n.a.	n.a.	104.4	5.4	1.9	4.0	n.a.	105.5	3.7	3.6	5.9	1.3	107.8	
August	3.2	1.6	2.6	-0.6	67.7	1.8	-0.9	1.5	11.4	115.4	3.2	1.1	n.a.	11.4	108.0	2.8	n.a.	n.a.	104.4	5.4	1.9	4.0	n.a.	105.5	3.7	3.6	5.9	1.3	107.8	
September	3.0	1.2	2.6	0.3	66.9	1.3	-0.9	1.4	5.8	118.1	3.6	0.8	n.a.	5.2	111.1	2.7	n.a.	n.a.	104.6	5.2	1.9	3.8	n.a.	105.5	3.7	3.6	5.9	1.3	107.8	
October	3.2	1.7	2.7	-0.4	70.3	1.2	-1.1	1.5	8.6	121.8	3.7	0.5	n.a.	8.3	112.0	2.6	n.a.	3.5	108.2	5.1	1.9	3.7	n.a.	100.4	3.6	3.4	5.5	1.8	107.7	
November	3.2	1.4	1.7	-1.0	73.1	0.8	-1.1	1.5	9.4	122.4	3.7	0.5	n.a.	9.4	112.3	2.1	n.a.	n.a.	105.8	4.9	2.0	4.1	n.a.	101.4	3.6	3.4	5.7	1.1	102.9	
December	2.2	1.6	2.5	-0.9	73.3	0.9	-1.2	-0.7	10.3	122.2	3.7	0.5	n.a.	9.0	113.6	2.0	n.a.	3.6	107.5	4.6	2.2	2.1	n.a.	94.7	3.0	3.3	6.3	0.3	93.8	
January 1993	3.3	1.8	3.4	-2.1	74.4	1.0	-1.1	-2.7	10.3	122.0	4.4	0.8	n.a.	128.4	128.4	2.2	n.a.	n.a.	108.9	4.2	2.1	2.4	n.a.	91.4	2.6	3.6	5.4	-0.7	93.4	
February	3.2	1.8	2.5	-1.6	74.8	1.3	-1.0	1.8	10.3	122.0	4.4	0.8	n.a.	128.4	128.4	2.2	n.a.	n.a.	108.9	4.2	2.1	2.4	n.a.	91.4	2.6	3.6	5.4	-0.7	93.4	
March	3.1	2.0	2.5	-1.4	74.0	1.3	-1.2	1.2	10.3	122.0	4.4	0.8	n.a.	128.4	128.4	2.2	n.a.	n.a.	108.9	4.2	2.1	2.4	n.a.	91.4	2.6	3.6	5.4	-0.7	93.4	
April	3.4	2.4	2.8	72.5	0.9	1.9	-2.3	1.9	10.3	122.0	4.4	0.8	n.a.	128.4	128.4	2.2	n.a.	n.a.	108.9	4.2	2.1	2.4	n.a.	91.4	2.6	3.6	5.4	-0.7	93.4	

Statistics for Germany apply only to western Germany. Data supplied by Datastream and WERFA from national government and IMF sources, and by J.P. Morgan, New York. Consumer prices not seasonally adjusted. Producer prices not seasonally adjusted. US - British goods. Japan - US goods.

Government faces calls for policy U-turns

By David Owen

THE GOVERNMENT is coming under intense pressure to follow last week's U-turns over school-tests and court fines with new climbdowns on rail privatisation and the collection of pension payments from post offices.

With prime minister John Major attempting to reassert his authority after this month's disastrous election results, the government is facing a determined effort to change its rail privatisation bill, spearheaded by a group of

disaffected MPs in the ruling Conservative party.

It is also under pressure to back away from proposals which might compel pensioners to have payments made by automated credit transfers.

The Treasury is thought to be keen for more benefits to be paid in this way rather than being collected from post offices. Mr Major said last week the government aimed to "encourage" such transfers.

Mr Major acknowledged in his speech to last week's Scottish Conservative Conference that - with its Commons

majority down to 18 - the government might well be forced into an occasional climbdown. "We may have to tack a little here, manoeuvre a little there. That's politics," he said.

The government is also facing the prospect of piloting a long and complicated finance bill through its committee stage - when MPs scrutinise the plans in detail - without having its revenue-raising proposals diluted.

After facing down attempts to amend its proposed reform of the North Sea tax regime and weathering a mini-rebel-

lion over imposing value-added tax on domestic fuel, it is thought that proposed changes to the company-car tax system could provide another potential flashpoint.

The MPs backing changes to the government's planned rail privatisation intend to propose a series of amendments to the bill for consideration in the Commons next week.

Among likely amendments is one that would permit British Rail to bid against the private sector for rail franchises. Others would seek to guarantee that Travelcards and senior cit-

izens' railcards would not fall victim to privatisation.

Tory MP Mr Keith Speed said yesterday the proposals were designed to make rail privatisation "popular and workable." None of them would undermine the principle of the bill, he said.

Hinting at a possible rebellion if the government showed no flexibility, he said his "strong hope" was for ministers to decide they could accommodate the changes.

Mr Tim Rathbone, another Tory backbencher, said the changes were "in no way"

wrecking amendments. They were being suggested by MPs who favoured the privatisation process but had some qualms about the method.

Mr Peter Bottomley, a former junior minister, said the government needed to find an extra £500m a year for the railways for capital investment.

Rail privatisation may well be an issue in the forthcoming parliamentary by-election caused by the death of Mr Robert Adley, chairman of the cross-party transport select committee and a prominent critic of rail privatisation.

Britain in brief



Reprieve for Swan Hunter on frigates

Price Waterhouse, receivers to Tyneside shipbuilder Swan Hunter, last night secured a short-term agreement from the Ministry of Defence that work should continue on the Royal Navy's Type 23 frigates which are the company's main workload.

The announcement also said Swan Hunter's 2,200 employees in north east England should report for work this morning and confirmed there will be normal working at the company on the three frigates this week.

Keeping the frigates on the Tyne for outfitting could hold out a lifeline of securing more contracts and finding a purchaser for the company, which went into receivership on Thursday.

Editorial Comment, Page 10

Brussels to get new aid map

The government is expected this week to submit to the European Commission its redrawn assisted areas map, the subject of intensive lobbying by regions around Britain.

The map will specify areas in which companies can qualify for UK government and EC regional aid.

Publication was expected early this year. Last month the government said it was being delayed until after the May local elections. As the EC may take up to eight weeks to decide on ratification, publication may not be until July.

Spurs battle escalates

The battle between the two key shareholders at Tottenham Hotspur, the north London football club, escalated after it emerged that Mr Alan Sugar, the chairman, offered to buy the stake held by chief executive Mr Terry Venables.

Mr Venables, who owns 22 per cent of the company, is fighting the attempt to dismiss him and on Friday obtained a high court injunction reinstating him as chief executive.

Boom forecast in discounting

Discount retailing will remain the fastest-growing sector of UK retailing even when the recession is over, according to a report by Verdict, the retail research company.

Experience in the US and Germany, where discounting is far more developed, even though they have stronger economies than Britain, suggests the UK is ripe for further expansion.

BR cuts back compensation

Money paid out to British Rail passengers whose trains are late or cancelled has dropped by more than half since the introduction of the Passenger's Charter.

Latest figures confirm predictions that the charter would leave passengers no better off than they were under the unpublicised refund scheme that existed before.

British Rail says it has not yet worked out how much compensation it has paid since the charter came into operation, but estimates that the figure is running at a little more than £3m a year. In 1991, the last year full year before the charter was introduced, British Rail paid out £7m - although that figure was boosted by disruption to services caused by what BR dubbed the "wrong kind of snow".

Demand grows on ferry routes

Cross-Channel ferry companies have enjoyed a busier than expected winter season. Sealink Stena reported a 16 per cent increase in passengers on the crossing in the first three months of 1993. The company carried 1.3m passengers, compared with 1.15m in the same period last year.

Its main rival, P&O European Ferries, carried 1.6m passengers on the Dover-Calais route.

British Telecom to diversify into satellite TV sales

By Clive Cookson, Science Editor

BRITISH Telecom plans to make its first move into the fast-growing home entertainment market later this year, by selling dishes to receive BSkyB broadcasts from the Astra television satellite.

Entertainment is potentially the biggest avenue of diversification for BT, which is coming under increasing pressure from new competitors in its traditional markets of telephone and business communications. BT is in the final stages of negotiation with two electronics companies to manufacture satellite dishes and associated equipment in the UK. They are expected to go on sale in the autumn.

The move will throw BT's marketing muscle behind BSkyB; the two companies are believed to be discussing a deal that would give each some access to the other's customers. Pearson, owner of the Financial Times, has a significant stake in BSkyB.

At the same time, BT will provide powerful new competition for Amstrad. Mr Alan Sugar's company, which so far has been the largest UK supplier of satellite dishes and receivers. BT is unlikely to undercut Amstrad's prices significantly but it is expected to compete on what it believes to be a superior record for product and service reliability.

According to the final FT Satellite Monitor, published last month, about 3.2m homes in the UK can now receive satellite TV - at least 2m through

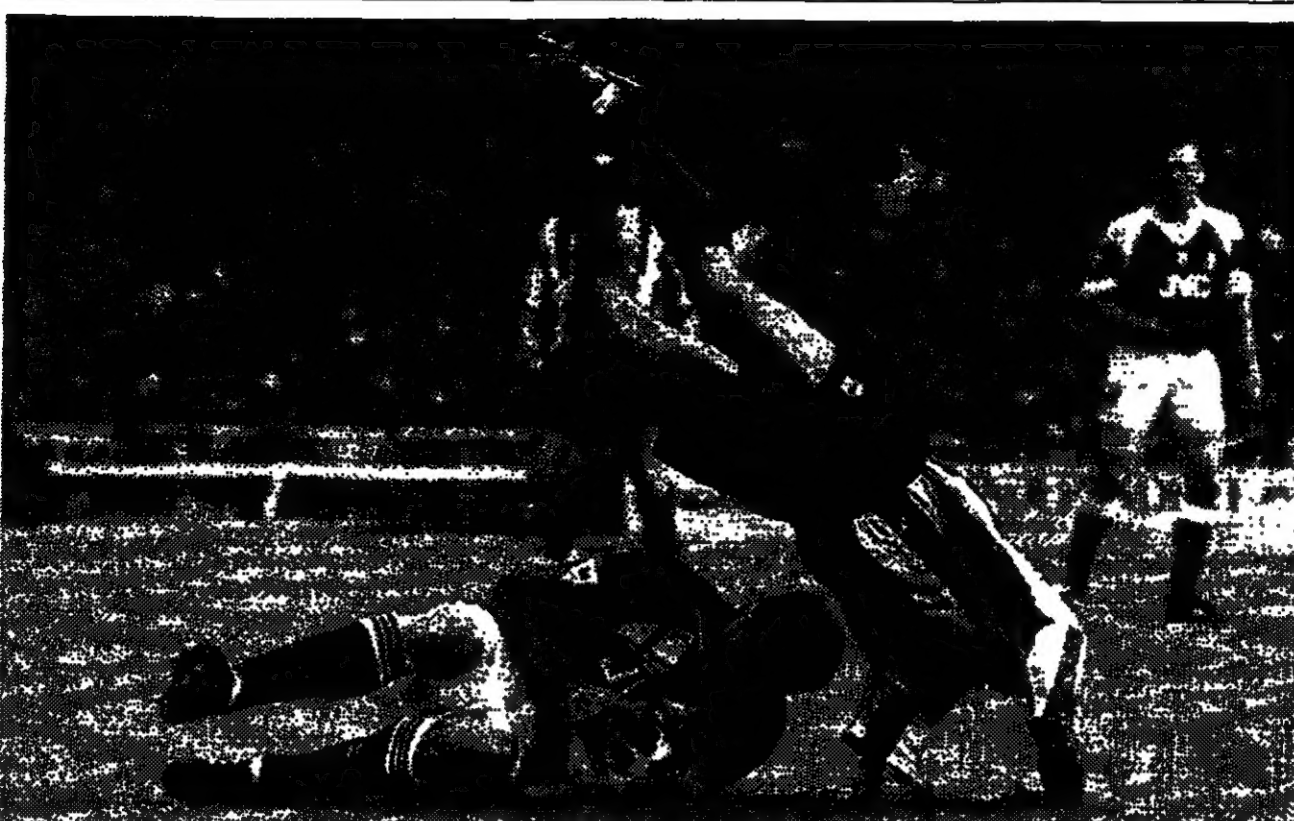
their own dish and the remainder by cable or community aerial.

UK sales of dishes and associated equipment are worth around £120m a year, not a large target for a company of BT's size. But BT wants to use it as a way into the huge new market emerging through the three-way "convergence" of entertainment, telecommunications and computing. Other signs of BT's ambitions are its home videophone launched last month and recent agreements with US and European electronics companies to develop personal computers with "multimedia" facilities.

Telecom executives are becoming increasingly impatient with the restrictions of BT's license, which does not allow them to provide entertainment channels. Competitors, on the other hand, can offer telephone services through cable TV networks.

The experience gained from selling and servicing satellite dishes and any associated marketing agreement with BSkyB would be useful preparation for the time when BT is permitted to use its fibre optic network for television.

Recent discoveries in optical electronics make it possible to send the millions of telephone calls down a single glass strand as thin as a hair. As a result, the network is likely soon to have a vast excess capacity - and some BT executives would like to use it for new forms of entertainment such as interactive game shows that enable all the viewers to join in.



Action replay: Arsenal goalkeeper David Seaman gets to the ball ahead of Sheffield Wednesday player Mark Bright during Saturday's FA cup final, the showpiece of the English soccer season. The match, watched by an estimated worldwide audience of 250m, was criticised as lacklustre by commentators after it ended in a 1-1 draw. The teams meet again on Thursday for the replay

Bank predicts upswing in borrowing

By Emma Tucker, Economics Staff

BORROWING in international banking and capital markets will be boosted this year by substantial refinancing needs as debt issued in the late 1990s matures, and demand for funds from the public sector continues, according to the Bank of England's quarterly bulletin.

The Bank says borrowing in the international banking and capital markets more than doubled last year after falling sharply in 1991. But because a

large part of the borrowing refinanced existing debt, net borrowing was broadly the same as in 1991.

Political uncertainties in Europe in the second half of the year, along with exchange rate and interest rate volatility, prompted investors to shift from the Ecu and high-yielding currencies to "safe havens" such as the dollar and the D-Mark, according to the bulletin, to be published tomorrow.

In the first six months of last year, when Europe appeared to be heading towards economic

and monetary union, investors bought high-yield European bonds in the belief that convergence of European inflation and interest rates would provide capital gains.

Sentiment, switched after Denmark rejected the Maastricht treaty and realignments of currencies in the European Exchange Rate showed that exchange rates "were not imminently fixed".

Elsewhere in the bulletin, the Bank says London remains the leading centre for international bank lending, ahead of

Japan. Of the international business in London last year, the strongest growth was generated by EC banks, particularly French and German.

The Bank is considering a new method for measuring monetary growth in the economy following widespread dissatisfaction with existing measures of the money supply.

The bulletin concludes that a "divisive" measure of money might have a closer relationship with total expenditure in the economy than conventional monetary aggregates.

Kevlar* protects against injury. Sontara* and Tyvek* protect against infection.



Bacteria can jeopardize the most careful surgical work. Despite today's high standards of hygiene, potentially fatal wound infections still occur during 5% of all surgical operations. Surgeons are also potentially at risk if, for example, they accidentally injure themselves with a scalpel while operating an HIV-positive patient.

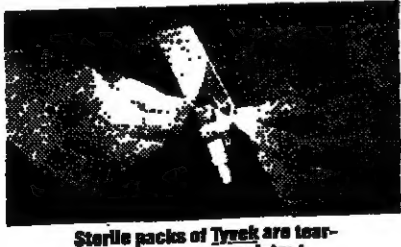
Thanks to DuPont's development work, however, these risks can now be reduced considerably.

Bacteria stand little chance
Sontara, a spunfaced fabric specially developed by DuPont, is a blend of polyester fibre and wood pulp. It is used by companies like Mölnlycke and Sontara provides a significantly improved barrier against bacteria compared with conventional cotton gowns and drapes.

Baxter for operating gowns and drapes. According to tests by Professor Werner at the University Clinic of Mainz, Germany, Sontara provides a significantly improved barrier against bacteria compared with conventional cotton



Sontara increases hygiene standards



Sterile packs of Tyvek are tear- and puncture-resistant

gowns and drapes. And as Sontara is also liquid-repellent, surgeons and theatre staff are protected against blood-transmitted germs. Operating gowns and drapes of Sontara

release 12 times fewer particles through linting than gowns made with conventional textiles. During surgery, these particles can transmit microorganisms which could cause infection. Non-wovens are also safer because they are

not prone to damage in washing and transit, which puts sterility at risk. At Duke University Medical Center, Durham, USA, post-operative infections have dropped from 6.51% to 2.83% since the adoption of gowns and drapes made of Sontara.

Permanently sterile packs
Tyvek is a spunbonded material made from microscopically fine, high-density continuous polyethylene fibres. It is

Although the structure of Tyvek is a barrier against bacteria, it is gas permeable

tear-, puncture and water-resistant, lint-free and impenetrable to bacteria: all properties that make it ideal for sterile packaging. And since packs are heat sealed rather than adhesive-bonded, they are easily opened. Although the structure of Tyvek is a barrier against bacteria, it is gas permeable.



It is, therefore, perfectly suitable for gas and gamma-ray sterilisation. For all these reasons, Tyvek is used extensively for sterile packs by leading medical equipment manufacturers like Abbott, Baxter, Fresenius and Viggo-Spectramed.

Operating gloves
protect surgeons. For the same weight, Kevlar para-aramid fibre has five times the tensile strength of steel. It is also flexible and cut-resistant.

Seamless operating gloves
of Kevlar provide additional security, for example, against AIDS pathogens

This remarkable fibre is now also widely used for medical purposes. Seamless operating gloves of Kevlar provide additional security, for example,

against AIDS pathogens. Disposable sterile gloves of Kevlar are worn between two thin latex gloves. They have the advantage of being soft and flexible so as not to limit dexterity, and are cut

resistant. Under normal conditions, even a scalpel cannot cut through them. In the U.S.A., protective gloves of Kevlar are in widespread use. In addition to surgeons and operating theatre staff, they are used by dentists, emergency personnel and others working in exposed situations.

Innovations from DuPont
Sontara, Tyvek and Kevlar are developments of DuPont's Engineering Fiber Systems as are Nomex, Teflon, Tyvar, Cordura, Zeldrain and high tensile

Nylon. These products have opened up new perspectives in numerous areas ranging from household goods to space vehicles.

DuPont is an innovator. Over \$1.3 billion is spent annually by more than 80 R&D and customer services laboratories worldwide, to continually improve products and services.

DuPont engineering Fiber Systems
P.O. Box 50
CH-1218 Le Grand-Saconnex (Geneva)
Telephone: (022) 717 5111
Telefax: (022) 717 5109



Part of our lives

MANAGEMENT

The differences between blue- and white-collar employees are disappearing, writes Robert Taylor

Rubbing out the dividing line



This has heightened the demand for more flexible multi-skilling team-work and the removal of old demarcation lines and restrictive labour practices.

While recent moves stem mainly from managerial initiatives among companies under global competitive pressure, trade unions have been pressing hard as well.

The Transport and General Workers Union, for example, launched a campaign at Shell demanding "equality of opportunity for all" with what it called the "removal of out-dated divisions between blue- and white-collar workers". Fred Higgs, the TGWU's chemical industry officer, says this was "a pre-emptive move" to persuade the company not to individualise employment contracts and scrap collective bargaining. It showed the union was ready to embrace and not resist greater job flexibility.

The AEEU engineering union is enthusiastic about the greenfield single union deals it has signed since 1988. Its electrical section - once the EETPU - has also pressed hard for an end to workplace status divisions in its recruitment offer-

sive in the electronics sector.

The current batch of company restructuring agreements, however, presents a mixed picture. In some areas there has been substantial progress, but in others there has been much less and in some cases gaps in status may have widened.

Price warns that harmonising may not make much advance outside large- and medium-sized companies in manufacturing. The com-

Single-status canteens and car parks have become much more common than 10 years ago

mitment in management time can be expensive and may take years to show any return in performance. Smaller companies often lack the financial resources or the will to introduce harmonisation.

Moreover, the deregulation of the labour market with the growth in contracting out of services is a countervailing trend. New forms of

workplace inequalities threaten to emerge between workers in the core and those working on the margins.

The following is a summary of recent trends:

● Pay. Many recent agreements have introduced integrated wage systems that unify all employees around a common pay spine from management to office cleaners.

● Individualised arrangements. Payment by results, bonuses and merit money are rare across the company spectrum. The govern-

ment's latest commissioned workplace relations survey, for example, found that 31 per cent of secretarial and clerical staff and 46 per cent of middle and senior management were receiving merit pay. But only 10 per cent of unskilled manuals and 22 per cent of skilled manuals were offered such remuneration. But 47 per cent of skilled manuals received some form of incentive pay (mainly payment by results) against only 38 per cent of clerical and secretarial staff and 28 per cent of unskilled manuals.

● Method of payment. Unpublished data from the government survey reveals a significant decline

in the number of workers paid in cash each week. In 1980 only 6 per cent of blue-collar workers were paid monthly and a mere 21 per cent by either a cheque, giro or bank transfer. Ten years later 23 per cent of manual workers were paid monthly and 73 per cent did not receive their wages in cash.

● Hours of work. More companies are increasing flexibility for manuals and replacing the standard five-day, 37- or 40-hour week, plus overtime with a variety of seven- or six-day shift systems and annualised hours. But manual workers still work longer hours than staff. As many as 59 per cent of white-collar workers work less than 37 hours a week, against 20 per cent of manuals. By contrast the latest Hay survey of employee benefits shows that 44 per cent of manual workers work more than 38 hours a week, against only 3 per cent of non-manuals.

● Timekeeping. Traditionally manual workers have had to clock on and off at the workplace. In some recent pay deals time measurement has been dropped or modified. The government's workplace survey found that 80 per cent of private manufacturing establishments insisted their manuals signed on and off at work, the same figure in 1980 as in 1989. Over the period the number of white-collar staff required to do so rose from 6 per cent to 13 per cent.

● Holidays. The latest CBI survey in 1992 found little variation between workers in their entitlement. In companies employing between 5,000 and 20,000 workers, 41 per cent of manual dayworkers received 25 days and under, compared with 45 per cent of white-collar staff.

● Health care. The Hay survey shows 41 per cent of manual workers in health discount schemes and 23 per cent of manuals in deals where the company pays part or all of the cost of health care. This contrasts with 33 per cent of white-collar workers who are covered in discount plans and 47 per cent where the company pays all or part of the cost.

● Pensions. Occupational pension schemes are increasing. But the latest General Household Survey reveals continuing disparities. While 26 per cent of employers and managers have an occupational and personal pension, the same applies to only 3 per cent of unskilled manuals, 19 per cent of skilled manuals and 10 per cent of clerical staff. The Hay survey shows only 9 per cent of manuals are covered by a non-contributory pension scheme, against 15 per cent of staff.

● Sundry items. Single-status canteens and car parks are more common. Profit-sharing and share-ownership schemes have also moved outside the ranks of management.

Quick off the mark if disaster strikes

Lucy Kellaway and Vanessa Houlder look at contingency planning

Recent bomb attacks on both sides of the Atlantic gave an added twist to two events in London last week.

One was a visit on Friday from Charles Malikish, director of New York's World Trade Centre, who went out of his way to praise the local response to the disaster in February.

Malikish said that the Port Authority of New York and New Jersey, the centre's landlord, employed stress counsellors in the lobbies, issued bulletins to tenants about the safety standards in the building, which included certificates of the building's structural integrity, and held daily press conferences in an effort to keep tenants and the public informed.

The need to reassure its 350 commercial tenants was seen as paramount by the Port Authority. "We were very vulnerable to tenants looking for release from their leases," said Malikish. In order to mitigate any economic impact on the tenants the Port Authority organised the temporary relocation of tenants, paid their moving costs, and suspended their rent obligations on the existing offices. The landlord was particularly anxious to satisfy tenants about the safety of their offices. With 40,000 employees evacuated from the building, tenants were concerned about their employees' willingness to return to their offices.

The Port Authority, which organised its response to the bomb on the evening of the attack, has stopped short of setting up a disaster contingency plan.

However, it has designated another site for people to report to in the case of disaster and it has set up an alternative telecommunications system. It is also reviewing its security systems.

The other event in London was a conference organised by the UK's Institute of Directors, which served to remind companies that bomb damage is not the only disaster for which organisations need to plan.

Routine maintenance work by the water board recently

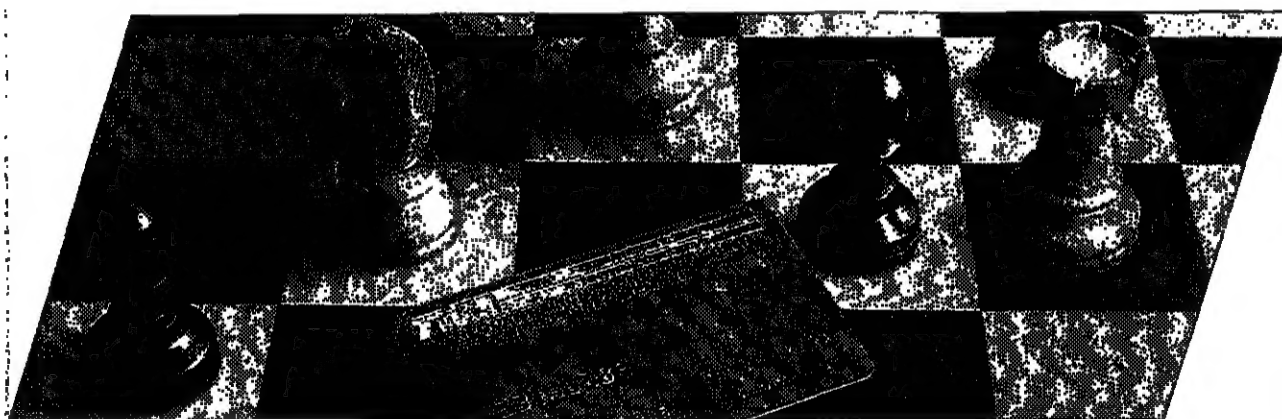
caused a disaster for the Bank of Finland when a burst main flooded its basement and shut down its computer. No sooner had the bank recovered from that disaster than a second one struck: a few days later an unrelated electrical mishap closed the system down again.

The Bank of Finland, along with Commercial Union which was a victim of last year's City bomb, is now a veteran on business recovery. In common with most other financial organisations in the City, the Bank of Finland had a contingency plan already in place which included the transfer of all its computing facilities to a disaster recovery centre. Its experience was a happy one: after each upset, business was kept going with only the briefest interruption.

According to Peter Mobsby, assistant general manager, the bank learnt the following lessons:

- The time and money involved in setting up contingency plans was well spent.
- The recovery time from the second disaster was far quicker than for the first, demonstrating the importance of a full dress rehearsal.
- The bank has moved its computer out of the basement to reduce future risk of flood, and has resolved to mount full electrical tests after any power failure.
- Beds and showers are needed at the disaster recovery site, as staff are likely to work through the night.
- The fastest way of getting documents to the recovery site may also be the cheapest - the tube might be quicker than taxis.
- Lightning may strike twice.

The Worshipful Company of Information Technologists, the Computing Services Association, and Service, the disaster recovery group, announced last week that they are working to provide an Emergency Help Desk for the City of London. This will be opened in the Guildhall to offer guidance and support to companies with IT problems in the event of a disaster such as the recent Bishopsgate bomb.



HOW TO GET AN EVEN BETTER SEAT IN ONE EASY MOVE.

When business takes you across the Atlantic, you'll find our Frequent Flight Bonus (FFB) Program is one of the fastest ways to earn upgrades and free flights.

After your first journey as an FFB member, you'll be given a certificate offering a one-class upgrade on any TWA flight taken within 6 months of issue.

Our Ambassador (business) Class guarantees you a champagne welcome, an aisle or window seat, and gourmet menus to choose from, as well as plenty of room to work or simply stretch out and relax.

What's more, you can also reserve our free helicopter service to take you from JFK to Manhattan.

From New York, TWA have easy connections to over 100 US destinations and the further you travel, the more "miles" you earn.

And if you choose TWA's new Comfort Class, you will find no other airline offers more room in economy or footrests on every seat.

TWA's FFB Program is one of the most generous on offer, and unlike other airlines' plans, our "miles" never expire.

As it costs nothing to join, just fill in the coupon and send it off straight away, and if your first flight is within 90 days, you'll receive an extra 3,000 "miles" as an introductory bonus.

It could turn out to be one of the best moves you've ever made.

TWA

A more comfortable way to fly.

Please enrol me free of charge in the TWA Frequent Flight Bonus Program.

Title: Mr ☐ Mrs ☐ Ms ☐ Other ☐ (please specify)

Is the above address your: Home ☐ or Business ☐ (please tick)

First name:

Home Tel:

Business Tel:

Middle names/initials:

Date:

Surname:

Signature:

Address:

Please send this application form to TWA UK Sales Office.

Postcode:

200 Piccadilly, London W1V 0DH.

1997

From time to time you may be sent information about products and services from other organisations, that we feel may interest you. If you do not wish to receive this information please tick here ☐

*FOOTRESTS ARE CURRENTLY BEING FITTED TO ALL SEATS EXCEPT BULKHEADS AND SELECTED OTHER LOCATIONS ON ALL TWA WIDEBODY AIRCRAFT. PROJECT DUE FOR COMPLETION JUNE 1993

NORDIC BANKING INVESTMENT & FINANCE

The FT proposes to publish this survey on June 21 1993

Professional investors in over 160 countries worldwide and 54% of the Chief Executives in Europe's largest companies will see this survey.* Reaching this audience of key decision makers will give you the competitive edge for your business in 1993.

To advertise in this survey please call: Erna Pio in Denmark

(45) 3313 4441
Bradley Johnson in Sweden
(46) 8 791 2295
Kirsty Saunders in London
(071) 873 4823
Chris Schaanning in Birmingham (021) 4544 0922
Peter Sorensen in Finland
(358) 0 730 400

Data source: * Chief Executives in Europe 1990

FT SURVEYS

DON'T CRACK UNDER PRESSURE

TAGHeuer
SWISS MADE SINCE 1860

TAKE PRECISE AIM RECRUIT THE BEST.

By placing your recruitment advertisement in the Financial Times you are reaching the world's business community.

For information on advertising in this section please call:

Andrew Skarzynski on 071-407 5754
Mark Hall-Smith on 071-407 5748
Tricia Strong on 071-407 5634
Philip Wrigley on 071-873 4006

Arts Guide
Monday: Berlin, New York and Paris.
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.
Wednesday: France, Germany, Scandinavia.
Thursday: Italy, Spain, Athens, London, Prague.
Friday: Exhibitions Guide.

Samuel Brittan

Home loans and Euro-money



Euro-sceptics who hoped that the third Spanish devaluation in less than a year would halt the move towards European Monetary Union are likely to be disappointed. But it does make it even more probable that EMU will start with a small group of countries based on France, Germany and its neighbours, which have minimised realignment within the exchange rate mechanism. A more significant event will be tomorrow's Danish referendum, which will determine whether the Maastricht treaty can still be used as the basis for such a union.

In a series of gatherings in Europe I have denied that a single currency - and still less "fixed exchange rates" - require a single political authority. For this is what the Euro-sceptics fear most and the Euro-enthusiasts privately hope to achieve.

The more difficult supplementary question is: "How much co-operation or assimilation of economic structures do fixed monetary arrangements require?" My tentative answer has been: "About as much as the G7 group of leading industrial countries have aspired to on a worldwide basis, but have rarely succeeded in achieving."

This answer gives the right flavour, but it is short on detail. The two conditions that the British government has most frequently given for rejoining the ERM are cyclical convergence with Germany - by which it seems to mean that similar short-term interest rates should be appropriate in the two countries - and an end to the recession in the UK. Because of the unexpectedly severe German downturn and a more vigorous than expected UK recovery both these conditions may now be fulfilled within months rather than years - too early to avoid a huge Tory split, if rejoining the ERM were to be mooted.

The British concentrate so much on short-term interest rates and not on long-term ones, where German levels have been quite moderate.

The answer surely lies in a structural difference. A far larger share of British borrowing is on a short-term basis than is the case on the continent. This applies to both business borrowing and loans for home ownership. But it is the latter which has proved the biggest political land-mine. A tightening of monetary policy to reduce inflationary pressure has a catastrophic effect on UK mortgage rates. The effect is especially severe on recent homebuyers. A comparable increase in interest rates in Germany and France is certainly not pleasant, but it does not have the same effect on the home loan market where borrowing is mostly on a medium or long-term basis.

A development has however occurred in the British housing market which may change all this: the growing vogue for fixed rate mortgages. These have become popular with borrowers after the shock of recent high rates. Fixed-rate mortgages have now become possible in the UK because of the rapid growth of the sterling swap market, which has enabled building societies - which themselves borrow short - to reduce their exposure to interest rate fluctuations.

An estimate of what might have happened had fixed mort-

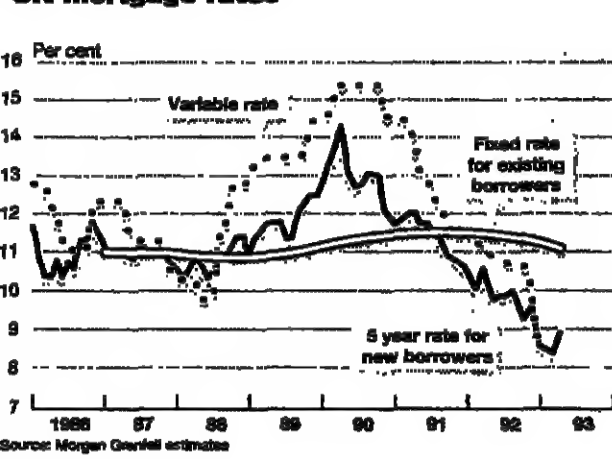
gage rates been available in the past few years has been made by Morgan Grenfell and is shown in the chart. The thick line shows what might have happened if all existing borrowers had five-year fixed rates. The dotted line is drawn on the more realistic assumption that only new borrowers had been on such a basis.

The results are as expected, but still pretty dramatic. The long period of extremely high mortgage rates, which both intensified the UK recession and undermined ERM membership, would not have taken place. Of course mortgage rates would not have fallen so much in recent months. But they would not have had to, if the slump had been less bad.

With more stable mortgage rates, UK governments would not have been able to impose quite such sharp interest rate squeezes on homebuyers. But with diminished volatility in both directions credit booms would have been diminished too and the need for shock treatment correspondingly smaller.

The peculiarities of the British mortgage market may seem a long way from European monetary politics. But the encouragement of the change towards fixed-rate borrowing may make a more important contribution to eventual British membership of a European monetary area than more obvious moves in the field of financial diplomacy.

UK mortgage rates



Source: Morgan Grenfell estimate

Until yesterday, when he was elected president of the Turkish republic, Süleyman Demirel was head of a coalition government formed by his own True Path party (DYP) and the Social Democratic People's party (SHP), led by deputy prime minister Erdoğdu İsmail. The immediate questions now facing Turkey are whether that coalition will continue, and who will replace Mr Demirel as prime minister.

But behind those questions lie others of much greater importance, not only for Turkey but for Europe, the western alliance, the Middle East and much of the former Soviet Union. The mere enumeration of those regions shows how the end of the cold war, far from robbing Turkey of its strategic importance as once seemed likely, has promoted it to the very eye of the storm. Some American strategists even argue that Turkey has replaced Germany as the US's most important ally. That is an exaggeration, no doubt, but Turkey has replaced Germany as NATO's most exposed member. It finds itself surrounded by, and involved in, three zones of conflict - the Balkans, the Caucasus and Iraq - while a fourth neighbour, Iran, is seen as threatening both by the Turkish elite and by Turkey's NATO allies.

The kind of role Turkey can play in these multiple crises will depend mainly on how over the next year or two, it handles its domestic problems.

For it is not only the external environment that has changed. In what will probably be known as the Ozal years (after President Turgut Ozal who died last month), the country has experienced significant internal change as well. Its economy has been largely deregulated and opened up to foreign investment. The growth rate last year was the highest in the Organisation for Economic Co-operation and Development (5.9 per cent), but inflation is running at about 60 per cent and population, now nearly 60m, is growing at some 2 per cent a year.

The birth rate is falling, though, and projections of 120m Turks by the year 2025 are certainly too high. But even more spectacular, and socially more destabilising, is the process of urbanisation. In just five years, between 1985 and 1990, the proportion of people living in cities jumped from 53 to 69 per cent. It could well be 80 per cent by 2000. The flow of both capital and population

In the eye of a gathering storm

Edward Mortimer on the political and economic challenges facing the new Turkish president

has been from east to west, accentuating the sharp gap in income and living standards between different parts of the country.

To see that as an ethnic division is too simple. The mainly Turkish north-east is as poor as the Kurdish south-east, and Kurds as much as Turks have joined in the westward migration. But the insurgency in the south-eastern part of the country since 1984 has forced the issue of Kurdish identity on to the Turkish political agenda, after six decades of denial and repression.

This has happened while Turks in the rest of the country have been feeling their way back to democracy after the military coup of 1980 (the third in 20 years). Constitutional provisions banning politically-affiliated trade unions and political parties based on class or religious ideologies have been gradually lifted, and efforts have been made to improve respect for human rights.

But the Demirel government's bill on judicial practices, passed last year and intended to give defendants the same rights as in other western countries, has yet to be extended to terrorist cases. Reports of human rights violations continue to flow in from south-eastern Turkey, where a state of emergency allows the security services a free hand in the struggle against terrorism.

Economic freedom, Kurdish identity, political pluralism: all these mark steps away from the legacy of the republic's founder Mustafa Kemal Atatürk, at least as traditionally understood by the Turkish armed forces. But the centrepiece of that legacy for most Turks is secularism, and that too is seen by some as being under threat. Leading secular journalists and academics have been the victims of assassination squads, allegedly trained in Iran, while the legal but overtly Islamic Welfare party (RP) did well in local elections last year, and appears to be increasing its influence.



Turkey's present leaders, and most diplomatic observers, remain convinced the RP can not win more than about 15 per cent of the national vote. Seventy years of westernisation could not be easily reversed.

It is surrounded by three zones of conflict - the Balkans, the Caucasus and Iraq

and Turkey is used to thinking of itself as a European country. Its secular middle class is larger, more self-confident and more unashamedly western in outlook than the corresponding group in most other Moslem countries. Only if real

disaster strikes could this class lose its hegemonic role in the country and anything like an Islamic counter-revolution take place.

But disaster cannot be ruled out, because the political class faces more immediate challenges than an ill-defined "Islamic threat". The crucial question in the next two or three years will be the management of the economy. Although Turkey's recent history is an economic success story, and the income of most social groups has kept pace with inflation, few suppose this happy state of affairs can be maintained unless the government regains control over the public sector borrowing requirement, currently running at about 13 per cent of gross national product a year.

It is hard to see how it can do so without closing uneconomic state companies and causing a sharp increase in unemployment, in a country which still lacks a social safety net.

Customs union with the European Community, promised by the end of 1995, offers real hope to many small businesses in Turkey, especially if the Community lives up to its promises on textile imports. But other sectors, such as cars, are ill-prepared for foreign competition; and the phasing-out of the "mass housing fund", currently levied on imports, will deprive the government of an important source of revenue.

Even more urgent is the situation in the south-east, where the ceasefire declared by the separatist Kurdistan Workers' party in March offers a chance to end the civil war, but only if bold decisions are taken quickly. If the ceasefire holds, the state of emergency will probably soon be lifted, but that will be very risky unless measures are also taken to canalise Kurdish political aspirations into non-violent channels. Allowing the use of the language in schools and broadcasts, and allowing political parties based explicitly on Kurdish identity, are the most widely canvassed ways of doing this.

Will Turkey have a government capable of taking such bold decisions? It is far from certain. Mr Demirel himself, by nature a cautious man, will probably favour a colourless successor as prime minister - for instance the present interior minister, Mr Ismet Sezgin - rather than someone as radical and novel as Mrs Tansu Çiller, the economy minister.

Nor does the party structure of Turkish politics, reflecting the legacy of the 1980 coup, make for clear and decisive government. The present coalition partners, DYP and SHP, were brought together by hostility to President Ozal rather than by any ideological affinity.

A two-party system, uniting DYP with Ozal's Motherland party as the main conservative force, and SHP with Mr Deniz Baykal's Republican People's party on the left, would make a lot more sense following the death of Ozal and now that a new generation is coming to the fore. But such a political shake-up, threatening to the personal positions of most established leaders, would take one or two years at least to come about. Those are not years that Turkey can afford to waste.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Restrictions on parallel imports

From Mr Peter Stoddart.

The unsophisticated government policy of "beggar-my-neighbour" which masquerades as a naval shipbuilding procurement policy, is mincing-up the last remnants of a UK strategic industry.

The price discrepancy between the Swan Hunter bid and the VSEL/Kvaerner Govan bid ("£2,200 jobs threatened at Swan Hunter", May 13) cannot be explained rationally by the competitive process. If we accept that Swan Hunter is one of the most experienced surface warship builders, and that its management team was not bent on committing suicide, then its bid must have been close to the proper price level for the vessel.

We should also accept that Swan Hunter would be close to the bottom of the cost and the experience curve for that type of vessel. On the other hand, the competitive positioning of the successful bidders must be at the opposite end of that cost and experience curve, they having had no experience of building surface warships since the Falklands war.

Any arguments about relevant skills and expertise in other naval or complex ship products affording advantages in relation to other types of vessels do not, pun not intended, hold water. VSEL and Kvaerner need only look across the Irish Sea, to Belfast, to see the last demonstration of such inept thinking. The Public Accounts Committee had a great deal to say about the performance of Harland & Wolff in building a naval vessel which was beyond its product range experience.

If the government believes in this competitive process then it will expect to receive the vessel, in accordance with the quality specified, on time and to the price quoted.

I forecast that it will be disappointed on the latter aspects and that the vessel will be a year late and will cost some £100m more than the bid. The reason is simple, this vessel is unlikely to be built in the time-scale and to the cost quoted by yards which lack the experience and know-how to meet the level of performance necessary to match their tender.

I recommend that the PAC make an early start on a report, before ministers and civil servants lose the files, or move the contract goalposts. The loudest voices clamouring for an inquiry into this affair should be the successful bidders' shareholders, for it is they who must meet the cost overrun that will result.

Peter Stoddart,
1 Thornfield Grove,
Sunderland SR2 7UZ

Time and cost overrun on naval contract inevitable

From Mr Peter Stoddart.

The unsophisticated government policy of "beggar-my-neighbour" which masquerades as a naval shipbuilding procurement policy, is mincing-up the last remnants of a UK strategic industry.

The price discrepancy between the Swan Hunter bid and the VSEL/Kvaerner Govan bid ("£2,200 jobs threatened at Swan Hunter", May 13) cannot be explained rationally by the competitive process. If we accept that Swan Hunter is one of the most experienced surface warship builders, and that its management team was not bent on committing suicide, then its bid must have been close to the proper price level for the vessel.

We should also accept that Swan Hunter would be close to the bottom of the cost and the experience curve for that type of vessel. On the other hand,

the competitive positioning of the successful bidders must be at the opposite end of that cost and experience curve, they having had no experience of building surface warships since the Falklands war.

Any arguments about relevant skills and expertise in other naval or complex ship products affording advantages in relation to other types of vessels do not, pun not intended, hold water. VSEL and Kvaerner need only look across the Irish Sea, to Belfast, to see the last demonstration of such inept thinking. The Public Accounts Committee had a great deal to say about the performance of Harland & Wolff in building a naval vessel which was beyond its product range experience.

If the government believes in this competitive process then it will expect to receive the vessel, in accordance with the

quality specified, on time and to the price quoted.

I forecast that it will be disappointed on the latter aspects and that the vessel will be a year late and will cost some £100m more than the bid. The reason is simple, this vessel is unlikely to be built in the time-scale and to the cost quoted by yards which lack the experience and know-how to meet the level of performance necessary to match their tender.

I recommend that the PAC make an early start on a report, before ministers and civil servants lose the files, or move the contract goalposts. The loudest voices clamouring for an inquiry into this affair should be the successful bidders' shareholders, for it is they who must meet the cost overrun that will result.

Peter Stoddart,
1 Thornfield Grove,
Sunderland SR2 7UZ

Ukraine's nuclear weapons stance correct

From Dr Bohdan Hawrylyshyn.

Sir, Your editorial "Nuclear rift over Ukraine" (May 5) is excellent. It is the first serious attempt to look at the issue of nuclear disarmament from the Ukrainian side as well. Any newly-independent country is bound to be somewhat sensitive about its independence. This applies particularly to Ukraine, which has waited for independence for more than 300 years and is now being told, rather unceremoniously, "you hand over your nuclear weapons to the neighbouring country which has deprived you of your independence for a few centuries".

Ukraine did move its tactical nuclear weapons to the Russian Federation last year, the

first such gesture that any country has made. Nobody seemed to say thank you. Now it is simply being beaten into handing over its strategic nuclear weapons. The reservations about this and signing the Start agreements and nuclear non-proliferation treaties should be understandable.

First, the cost of moving these nuclear weapons, as you state yourself, is enormous and beyond the current financial capacity of Ukraine.

Second, handing them over to a country which is politically fragile, which has had an imperialist past, and where many of the present leaders keep threatening Ukraine does not look overly appealing.

Third, there seems to be no

provision for allowing Ukraine a share of the proceeds from the sale of the materials.

Finally, none of the nuclear powers seems to be willing to give a strong enough guarantee to Ukraine about the inviolability of its borders once the nuclear weapons are removed.

Crude political pressure from abroad will merely increase the rank of those in Ukraine who advocate its holding on to nuclear weapons, at least for a while. This would be a pity, both for Ukraine and the rest of the world.

Bohdan Hawrylyshyn,
chairman,
council of advisers to the parliament of Ukraine,
CP 5,
CH-1231 Geneva, Switzerland

The debilitating effect of late payments

From R G Hornby.

Sir, Your article on late payment ("UK's late-payment culture attacked", May 10) brings a welcome focus to an aspect of business even more debilitating to enterprise than government policy.

It seems that late payment reflects so many aspects of our society where transgressors

are rewarded for their action, or inaction.

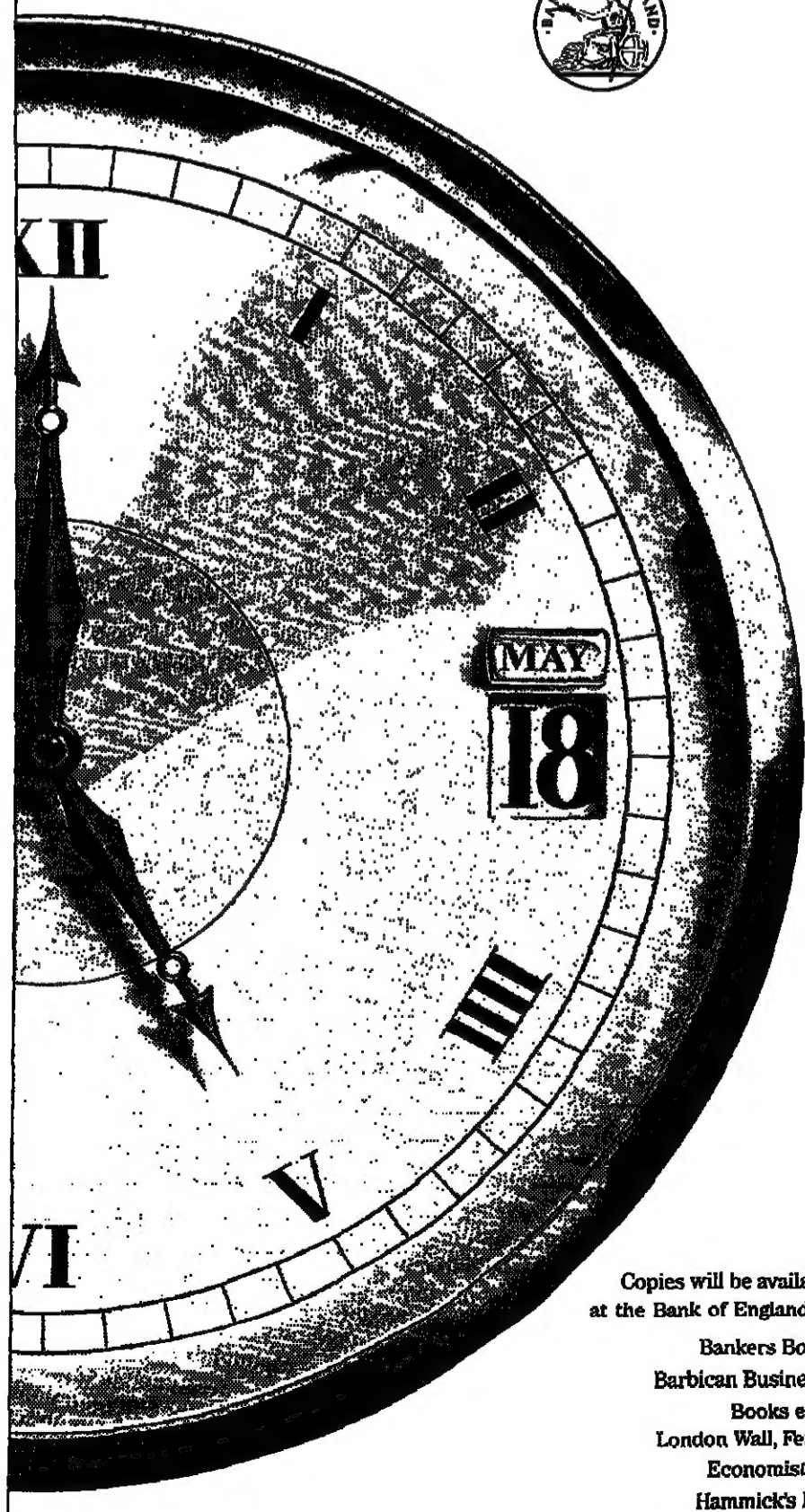
If only the government would act, or enable organisations such as the chamber of commerce to act, to ensure that all businesses behave in an honourable way towards their suppliers.

One would hope that this would also reduce the flow of

mindless reminders, requests and demands for payment which the issuer knows is no more than feeble wolf-crying.

R G Hornby,
managing director,
Bryant & Tucker,
Harriott Drive,
Heathcote Industrial Estate,
Warwick
CV34 6TT

INFORMATION FROM THE BANK OF ENGLAND



**At 5.00 pm
on 18 May
the
Bank of England
publishes
the latest
Inflation Report.**

Copies will be available from that time, price \$4.00 each, at the Bank of England and the following City bookshops:

Bankers Books (St. Swithins Lane)
Barbican Business Book Centre (Moortfields)
Books etc. (Broadgate Circle,
London Wall, Fenchurch Street, Fleet Street)
Economist Bookshop (Moorgate)
Hammicks Bookshop (Fleet Street)
Waterstone's Booksellers (Whittington Avenue,
Leadenhall Market)

and from 19 May at branches of good bookshops throughout the country.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Monday May 17 1993

Yes please, Denmark

IT IS IN the interest of Denmark, of Britain, and of the European Community as a whole, that Denmark should vote Yes tomorrow in the country's second referendum on the Maastricht treaty.

Those who desire the opposite outcome hope that a second Danish No might kill the treaty. In a narrowly legal sense, that may be so, but all that can be said with certainty is that even after a No vote, the EC's future would have to be negotiated. It is unlikely that other member states, especially the original Six, would acquiesce in a Danish veto. Rather, some or all of them would seek to bypass the obstacle by replacing the Maastricht treaty with a new arrangement. The legal difficulties might be considerable, but one way or another a No vote would mark a parting of the ways between Denmark and the core countries. It would be a step backwards in a world which cannot avoid the struggle to construct effective international political institutions.

A Danish Yes vote is firmly in Britain's interest, because it would increase the pressure to get the Maastricht treaty through parliament. There have been hints that should the Danes say No, ratification might be abandoned on the grounds that the treaty would then be "dead". This would be a serious error. If Mr John Major were to abandon Maastricht, his influence on a successor to the treaty would be severely weakened. It cannot be excluded that Britain, too, might manoeuvre itself into an outer circle of the EC.

None of this is to make exaggerated claims for the treaty. As soon as it is ratified, the EC must face the task of making the new union larger, more accountable, more transparent and more efficient. It will also, as Mr Jacques Delors has recently recognised, have to turn again to the dangers of Eurosclerosis in an ever more competitive global economy.

Maastricht's most detailed element, the programme for Economic and Monetary Union, has been shaken by upheavals in the currency markets. It is likely that it will either be revised or confined to an inner core of countries. The treaty's second most important objective, a common foreign and security policy, has been shown by the Yugoslav crisis to be more urgent but more difficult than previously appeared.

Yet nothing has happened in the months spent ratifying Maastricht to alter the fact that Europe must have a dynamic, outward-looking economy and a self-confident political capability of influence beyond its borders, especially to the east.

As recession grips Europe's heart and its political leaders stumble, it is tempting to blame the EC and Maastricht for all that is ailing. But the Community's ability to evolve through negotiation between democratically elected governments remains its most creative characteristic. That process will be most effective with Maastricht unanimously ratified.

Swan song

THE APPOINTMENT of receivers at Swan Hunter is not only a cruel blow to the shipyard's 2,300 workforce. The downfall of such a proud company, famous for building the Mauretania, and with it the probable end of shipbuilding on Tyne, is a sad event in the annals of British industry.

Although sad, Swan's demise was unavoidable. The unpalatable truth is that Britain has too many naval shipyards chasing too few orders. There is just not enough Royal Navy business to keep VSEL, Yarrow, Vosper Thornycroft and Swan Hunter working. For some time, Swan has looked the weakest.

What was true before the end of the Cold War - although somewhat masked by the flood of orders after the Falklands conflict - is doubly so since its passing. The UK no longer needs a vast warship industry.

It is theoretically possible that these shipyards could have found more orders overseas or diversified into commercial shipbuilding. But in what are anyway extremely competitive markets - there is excess shipbuilding capacity throughout the world - the British have done poorly, as the industry was nationalised and denationalised within the space of two decades.

While government thus bears some responsibility for Swan's plight, it was right not to ply the company with subsidies or waive commercial considerations in the award of contracts as some suggest. The Ministry of Defence had

no option but to choose a £100m tender for a helicopter carrier from VSEL over a bid from Swan said to have been £50m higher. The government's error rather was not to have faced up to reality earlier.

Its failure to do so results from allowing political considerations to influence the handing out of contracts. Fearful of the fall-out if a yard closed, it has in the past often divided work up so that all get a share. This policy has been reinforced by the mistaken belief that keeping all the yards in work and playing one off against the other would provide greater value for money. The result is that margins have been pared to a bare minimum, while the industry has lost out on any economies of scale available from concentrating production in fewer yards.

Such a policy has not only prolonged the agony of a necessary slimming down of the industry, but may in the process have enticed the whole industry financially. Moreover, the industry's excess dependence on meeting the Royal Navy's exacting specifications may have counted against its chances of succeeding in export markets, where demand is for the cheaper, less sophisticated warships which the Germans and others have been better at supplying.

May-beans, though, will be little comfort to Swan's workers who now face the probable loss of their jobs. The least the government can now do is to support a determined effort to help them find new ones.

Saving the whale

THE International Whaling Commission was right not to lift its moratorium on commercial whaling at its 45th annual meeting in Kyoto last week. But the way in which it came to that verdict did itself - and the whales - few favours.

The IWC was set up after the second world war to protect whale numbers, which were plummeting after decades of slaughter. There were 250,000 huge blue whales early this century but only several hundred by the 1970s. The number of humpbacks, right whales and sei whales has also fallen sharply.

But the IWC also recognised a responsibility to the whaling nations and in the 1980s set itself the task of working out how many minke whales - the smallest and most plentiful kind - could be caught without endangering the species.

It has, however, increasingly departed from that second responsibility as more anti-whaling nations have joined. At Kyoto, environmentalists stalled scientific debate on how to calculate sustainable quotas; the UK switched its main objections to commercial whaling from concern about sustainability to the cruelty of the killing; and the US said for the first time that it was opposed to any whaling at all.

The debate thus gave support to the claims of Japan, Norway and Iceland, the three main whaling nations, that IWC concern about sustainability has been replaced by the romantic "green" desire to save every single whale.

The result of the anti-whalers' filibustering is a short term victory, but it may prove counterproductive for protecting whales.

In protest, Norway has said that it will restart commercial whaling and is expected to announce quotas this week of up to 800 minke whales. Japan has separately hinted that it may leave the IWC.

Despite their frustration, both countries have acted prematurely. IWC scientists still have legitimate misgivings about how many whales can "sustainably" be caught. They now believe, after years of research, that they have reliable estimates of minke whale numbers: about 87,000 in the Barents sea north of Norway, and around 760,000 in the southern oceans. But many feel the IWC still needs more research on breeding rates and the different geographical distributions of males, females and young whales before setting quotas.

There is good reason too for non-whaling IWC members to mistrust the ability or willingness of whaling countries to observe quotas once commercial whaling starts again. Much of the great in the numbers of the great whales occurred after the IWC's creation, and IWC members have not yet agreed an adequate system of policing.

The IWC is currently the only forum for setting these issues. If it is to regain credibility and save whales, its non-whaling members need to address openly the question of its role and accept the principle of sustainable whaling.

A summer of sporadic discontent threatens Britain's public services after firefighters voted last week to organise strike ballots in defence of jobs and pay, and the teachers' unions united in opposition to the government's national curriculum tests.

But they are not the only groups among the 5.8m public-sector workers whose mood has gone from submissive to combative in the past few weeks.

Several civil service unions appear to be edging towards a one-day stoppage in protest at the government's plans for commercial market testing, under which their members must compete for their jobs with private-sector workers.

On May 26, ambulance workers and nurses are expected to join firefighters in a demonstration in London against what they see as a deterioration in the quality of public services because of government imposed financial constraints.

Local council unions are considering taking industrial action after refusing last week to accept a final 1.5 per cent wage rise for their 500,000 members in line with the government's 12-month public sector pay limit policy introduced last November.

Yet only a few weeks ago union leaders doubted whether a mounting sense of disquiet in the public sector would lead to industrial trouble. While saying publicly that the government's 1.5 per cent public sector pay limit was inadequate they were in no mood to launch an offensive.

It is not difficult to understand why. Last year Britain experienced the lowest number of working days lost through strikes since records began 100 years ago. The prolonged recession has meant public sector workers were more concerned about security than about fighting for higher wages or better conditions and did not want to put their jobs at risk by going on strike.

The feeling was that the government's 1.5 per cent public sector wage limit meant a strong trade-off between pay and jobs, says Professor Philip Baumont, an expert on the public sector at Glasgow University. "Ministers were saying to public sector workers, 'you can have more than 1.5 per cent but at a direct cost in fewer jobs'. It was that fear to their job security that suggested most public sector workers would keep their heads down."

However, recent political setbacks - notably the Tory disasters in the Newbury by-election and the county council elections in England and Wales two weeks ago - have weakened the government.

Some public sector union leaders now believe that if they adopt a more confrontational strategy, ministers will back away from rigidly

Mood swing in the public sector

Robert Taylor examines the pressures behind increased union militancy and the prospects for industrial action

Imposing the 1.5 per cent pay limit or slow down plans to contract out public services to the private sector.

Several public sector union leaders have been surprised by the depths of hostility now on display among some of their members, particularly to government policies on privatisation and market testing. Unions which feel most aggrieved include the Civil and Public Services Association, which covers clerical staff, and the Inland Revenue Staff Federation.

But while some unions are restive, they have little industrial muscle with which to force the government to back down. Other public sector unions are in a much stronger position to exert pressure because they have the ability to disrupt basic services. Because of this distinction, Mr Chris Trinder, research director of the independent Public Finance Foundation, points out, a "two-tier pay system" has evolved in the public sector. Weaker groups, such as local government manual workers have been unable to secure the kinds of special pay deals covering members of some more powerful unions.

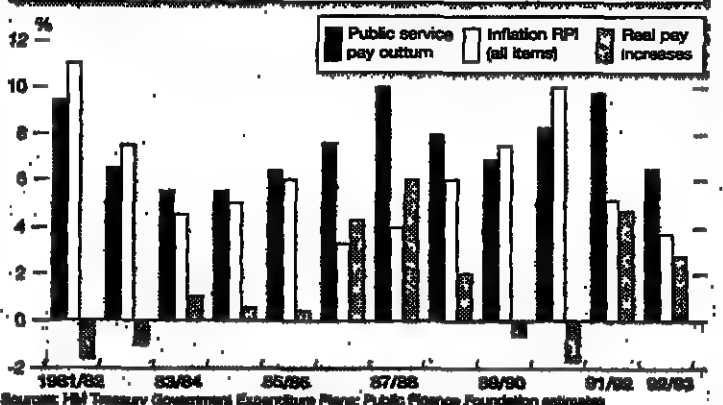
For instance, some public sector groups enjoy guaranteed pay formulas linked to the private sector, such as firefighters and the police. Doctors, dentists and the armed services enjoy the benefit of pay review bodies which recommend salary increases based on comparable private sector wages.

Under the 1.5 per cent public pay limit such arrangements have been suspended for at least 12 months from last November. But the government is going to find it hard to hold the line in the next wage round if it tries to reform them or scrap them altogether.

The angry mood among delegates at last week's Fire Brigades Union conference suggests that some among the top tier of the public sector are preparing for conflict. The unanimous decision of the conference to authorise strike ballots in defence of a 14-year-old wage formula that links firefighters' pay to the increases enjoyed by the top 25 per cent of male manual workers and against any proposal for compulsory redundancies reflects a disillusioned and determined mood.

The pressures on pay

Public sector	% increases in pay in financial years	Total 1988/89 to 1992/93
LOCAL GOVERNMENT	6.20 7.80 8.80 7.75 4.80	41.10
CIVIL SERVICE	6.25 6.60 8.15 7.50 4.50	38.80
POLICE	8.20 9.00 9.50 9.00 7.30	51.00
ARMED FORCES	6.40 6.90 7.70 15.30 5.60	46.15
HEALTH	7.95 7.15 8.20 8.75 6.50	45.22
TEACHERS	10.10 8.00 7.50 9.60 8.80	48.47
TOTAL (weighted average)	8.00 8.90 8.30 9.75 6.50	44.90
INFLATION (all items RPI)	6.00 7.50 10.00 5.10 3.75	36.70
PRIVATE SECTOR PAY	8.10 9.50 9.60 7.25 5.50	45.10



Another of the privileged public service groups that could pose problems for the government is the police. Like the firefighters, they have benefited from a remarkably generous pay formula over the past 15 years. The inquiry by Sir Patrick Sheehy, chairman of BAT Industries, into police pay is due to report next month and this could well propose ending the formula.

The Police Federation, the police union, which starts its annual conference today, is not likely to give up the pay formula without a fight even if it is prepared to accept a 1.5 per cent pay rise this year. With the battle against crime one of the government's priorities, ministers may want to avoid any conflict over pay with the police, and may thus be inclined to back down from abolishing the formula.

Such expensive pay deals are just one aspect of public sector industrial relations that ministers would like to see changed in a radical reform of pay structure. They would also like to scrap centralised collective agreements which provide uniform pay levels across the public sector in favour of linking pay rises more directly to productivity improvements.

Over the past eight years, the Tories have not tried to impose

such reforms on the public service sector and have adopted a pragmatic approach that has bought industrial peace at a price. Ministers have been keen to work with the unions as long as the cost of financing public sector pay was not having a serious effect on spending. But now, the government's current borrowing requirement of £50bn has forced it to try to maintain a tighter control on public sector pay.

During this summer's public spending negotiations, which culminate in November's unified Budget, the government will have to decide whether to extend this year's formal pay norm into 1994/95.

Mr Norman Lamont, the chancellor, insists it will not be extended. Last year he resisted pressure from colleagues for a two-year norm and in recent weeks has told them he is unwilling to re-open the debate.

Instead he wants a series of informal pay ceilings, low but varying from department to department, to be enshrined in each of the Whitehall budgets agreed in the spending round. The implication is that nurses, for example, might negotiate a better pay deal than local authority manual workers.

Many of Mr Lamont's colleagues are unconvinced that an informal system will work. If the chancellor is moved in a cabinet reshuffle some of the senior ministers in charge of the big spending departments will push for this year's publicly-stated norm to be carried forward.

The spending ministers argue that this pay squeeze has only held this year because the 1.5 per cent ceiling has provided for "equality of misery", in turn providing an argument that it is basically fair. Their concern is that the return of less constrained bargaining will bring with it the traditional "leap-frogging" by different groups of public sector workers.

During the next few weeks the government will have to decide whether to impose a second 12-month overall public sector pay limit, even if this looks likely to provoke damaging conflict with its employees. The short-term need to rein in spending may prove compelling and unrest could grow more serious. The main casualty could be the introduction of plans to reform the entire public sector pay bargaining system.

Not for the first time in recent years, the government may have to contain its long-term plans to align public sector pay on more market-oriented lines. Instead, it is likely to seek a credible response to growing signs of discontent among the public sector unions. Failure to resolve the problem this year will only build up a head of steam for greater industrial conflict next summer.

The brave way to banish inflation

Prices in Russia are currently rising at an annual rate of more than 1,000 per cent. Such hyperinflation is clearly destroying the monetary system, which has just begun to operate on market principles. Indeed, it also dashes the hopes of reaping all the other benefits of the market economy. No one is willing to invest, domestic trade has degenerated to mere barter, and the country finds itself unable to exploit the advantages of international specialisation. Time horizons have shrunk to days if not hours.

All are agreed that the hyperinflation must be stopped - but "at all costs". In the words of Michel Camdessus, the managing director of the International Monetary Fund, is there only one way to bring inflation under control, and must it be pursued even if it runs counter to the goal of establishing a functioning market economy?

Money must be scarce, say the economics textbooks; the IMF's recommendation is for a "strong, restrictive, market-oriented monetary policy". But what does the scarcity of money mean, when the aim is not to finance the creation of an effective, western-style market economy, but rather to curb a hyperinflation which has become entrenched in both the actions and expectations of the entire population. Two hundred years of monetary macroeconomics have taught us that the success of restrictive monetary policies, and the price which must be paid for that success, depend on the flexibility of goods prices. This flexibility is, in turn, heavily contingent on wage flexibility: if wages react quickly to a rise in unemployment, the price which must be paid for a restrictive monetary policy is low, and vice versa.

The reality of western market economies is that prices are highly inflexible. Contemporary experience shows that even in the country which has been shown to have the most flexible wages in the world, West Germany, it has taken three years to push the inflation rate down from 4 per cent to 2 per cent; and even this is at the cost of a deep recession and a sharp rise in unemployment. How long will it take to free Russia from inflation in excess of 1,000 per cent, and what will be the cost? During the entire transition period the scarcity of money will prevent the market economy from performing its most important function - to induce investment and entrepreneurial activity. Even

the exception to the rule of a relatively expansionary monetary policy coupled with moderate wage growth. Even in the west, a scarce-money policy can never be the leitmotif of economic policy in the longer term, without threatening the market economy itself. Those western countries which have enjoyed greatest success have been able to maintain expansionary monetary policies and low interest rates over long periods because trade unions have refrained from making income distribution a matter for day-to-day bargaining.

In Russia, restrictive monetary policies would merely serve to complete the destruction begun by runaway inflation.

There is only one way to banish hyperinflation without doing irreversible damage: Russia must gather its political strength in order to break inflationary expectations at a stroke. This will require a reform of the currency. Of course, it is clear that currency reform itself - the mere exchange of bank notes - will not solve the underlying problems. Currency reform can, however, be the cornerstone of a

successful approach where it is embedded in a far-reaching reform of economic policy, one which effectively stabilises prices and wages, preventing new inflationary expectations arising.

This, of course, is conditional on at least a minimal social consensus - and on scarce money. But it is not until price stability can be entrusted more to social consensus than to the scarcity of money that Russia will fulfil a necessary condition for the creation of a successful market economy. Even if this path is taken, the chances of success appear far from rosy. Restrictive monetary policies, however, in an attempt to impose social discipline through rising unemployment and to break inflationary expectations step by step, offer no hope whatsoever given the conditions prevailing in Russia.

Restrictive monetary policies would merely serve to complete the destruction begun by runaway inflation

Heiner Flassbeck
The author is chief economist, Deutsches Institut für Wirtschaftsforschung

Hope is not lost in NY

What's the betting that the Federal Reserve Bank of New York will appoint a woman to replace its outgoing chairman, Gerald Corrigan, who departs in August?

In normal times, the front runners would all be men, people like William McDonough, Corrigan's number two, David Mullins, the respected vice-chairman of the Federal Reserve Board in Washington DC, or regional Fed presidents like Richard Syron of Boston and Gary Stern of Minneapolis.

These are not normal times, however, and the rumour mill suggests that the New York Fed may choose to shake things up a bit by picking Karen Horn, 49, the former president of the Cleveland Fed and current chairman of Bank One in Cleveland. Horn, who sits on the boards of BP, Eli Lilly and TRW, has experience of both public and commercial banking. She also won plaudits for resolving the Ohio savings and loan crisis when at the Cleveland Fed.

She faces tough competition in McDonough and Mullins. The former was once vice-chairman of First Chicago, has advised the World Bank, and in his present position is responsible for the Fed's activities in the bond market and its implementation of monetary policy. As for Mullins, he is believed

to be closest to Federal Reserve Board chairman Alan Greenspan, which should count for something. He is also a native of Arkansas, President Clinton's home state - which may, or may not, help.

However, Hope has a couple of things going for her. Consuela Washington's failure to get the chairmanship of the Securities and Exchange Commission means that the Clinton administration is under even greater pressure to give a top job in the financial sector to a woman. It's also worth noting that the New York Fed's search committee is, for the first time ever, headed by a woman - Bernard College president Ellen Futter.

Fresh wallpaper
It helps if aspiring Tory grandees can win at the ballot box, but it is not a prerequisite. Take Sir Michael Hirst, a 47-year-old accountant, who is taking over from Lord Sanderson of Bowden as chairman of the Scottish Conservative party.

Hirst was elected in 1983 as MP for Strathkelvin and Bearsden on the prosperous outskirts of Glasgow. But a ministerial career was denied him when he lost his seat in the 1987 massacre of the Scottish Tories. However, he was rewarded with the vice chairmanship of the Scottish party, and in 1989 he was elected president of the Scottish Conservative and Unionist Association, one of the two wings of the party in Scotland.

Clingman's coup
Even in the fast-moving world of the international trader, Alan Clingman, 33, has come a long way

OBSERVER

In a short time. Having started broking oil in his native South Africa, Clingman did not move to New York until 1987, and it was not until a year later that he and his partner, Alexander Krasner, reversed their operations into AIOC.

Over the last year Clingman's name has been associated with ventures ranging from financing a South African vanadium mine to setting up a joint venture bank in the Ukraine.

Now he appears to have been offered one of those one-in-a-lifetime opportunities to break into the cliquy European metals business, by Axel Johnson, the Swedish conglomerate, which is selling its 127-year-old metals trading subsidiary to AIOC.

Clingman's insistence that Axel Johnson was more interested in securing a good home for its metal trading business, rather than the highest price, sounds like self-serving marketing hype. Even so the deal more than doubles AIOC's size, and while Clingman is still not in Marc Rich's league, clearly he is a man to watch, especially if he can continue to grow his private empire rapidly without tripping up.

Spanish U-turn
When Michael Portillo, chief secretary to the Treasury, introduces Jose Maria Aznar, leader of Spain's centre right Partido Popular, at London's Queen

Elizabeth II conference centre this morning, even hard-headed fund managers may spot the poignancy of the occasion.

Portillo's father Luis Gabriel, a mild-mannered law professor at Salamanca University, had to flee Spain when the Republican government he supported was crushed by General Franco's uprising. Aznar's grandfather, Manuel, who made his name as a World War I war correspondent, wrote the official Francoist account of the 1936-39 fratricidal struggle.

A refugee in London, Portillo senior, penned elegant and nostalgic sonnets about his lost homeland and worked as a translator for Reuters and the BBC. Manuel Aznar went on to be chairman of Spain's state-owned news agency EFE after serving as Spanish ambassador to the UN.

Grandson Jose Maria is being wined and dined in London by James Capel, the securities house, who appear to have placed a firm bet on Spain's neck-and-neck elections. With Spain's centre right promising a sweeping privatisation programme, such hospitality could be a sound investment.

Kantor banter
The latest rumour in world trade circles is that US steel producers want punitive action to be taken by the Commerce Department against cut-price foreign imports. Stand by for the first ever anti-dumping suit.



I'm the first person to climb Everest in Bermuda shorts without oxygen

Last year he failed to get back into Parliament but did manage to pick up his knighthood.

Hirst, a former partner in Glasgow with KPMG Peat Marwick, has a soothing manner on television. But he doesn't have the same sort of business clout as Lord Sanderson, a shrewd political organiser who is given much of the credit for the Tories' recent revival in Scotland.

Clingman's coup
Even in the fast-moving world of the international trader, Alan Clingman, 33, has come a long way

Serb mayor confident in Bosnian town where mosques are rubble

BRANKO GRUJIC, the Serb mayor of Zvornik, just laughed. He had been asked about the mosques in this once Moslem-dominated eastern Bosnian town on the frontier with Serbia.

The mosques are rubble now, reduced to nothing by the Serb forces that seized the town 13 months ago when Mr Grujic replaced his Moslem predecessor. There is no need for any trace of that Moslem heritage in Zvornik today.

Most of the Moslems have fled Zvornik. It was one of the first towns to fall to Serb forces who last spring expelled hundreds of thousands of Moslems from eastern Bosnia, killing tens of thousands more in the process. Mayor Grujic called it a "normal population exchange".

At polling station number two, not far from Mayor Grujic's office, a Serb fighter in camouflage cast his No vote in the Bosnian Serb "referendum" on the international peace plan. "We will fight to the last Serb," he said.

A wizened old man deposited

Voters go to polls in referendum on peace plan, writes Laura Silber

three voting slips - one for himself, the others for members of his family.

Wary refugees who showed identity cards were added to the lists. Voter registration was always going to be a last-minute affair in this hastily convened referendum.

Mayor Grujic had no doubts that Bosnia's Serbs would vote against the Vance-Owen plan. After all, it would force them to give back nearly half the territory seized since the war began, including his town.

The plan, he said, and threats of military intervention were evidence of a world conspiracy against the Serbs. "We know the plan was copied from a secret Vatican document."

It proposes to divide Bosnia into 10 provinces along ethnic lines. If implemented it would put an end to Greater Serbia by cutting off links between Bel-

grade and Serb-held territories in Bosnia and Croatia. "We are ready to be hungry, thirsty, and naked, but at the end of the war, we will have our Srpska Republika," said Mayor Grujic. Srpska Republika is the self-styled Serb state which covers about two-thirds of Bosnia.

A second question in the referendum asks voters whether they are "for" or "against" an independent state with the right to unite with other peoples and states. There should be little difficulty getting a Yes vote for that one.

Two teenage Serb refugees, on their way to Janja, a mostly Moslem village 30 miles north of Zvornik, stopped off to vote. They accused Serbian president Slobodan Milosevic of betraying Bosnian Serbs by supporting the peace plan.

The voting lists in the local fire

station revealed some Moslem voters had cast ballots. An official said everyone was allowed to vote, regardless of his or her nationality.

But Munir, a Moslem, nervously admitted he did not vote. "They did not tell us to," he said.

In nearby Bijeljina, most voters were opposed to the plan even though it designates that rich north-eastern town as a Serbian province. Mr Pero Simic, a local journalist, said voters were divided because of appeals by their Belgrade patrons to back the plan.

"We share more with Belgrade than with our brothers in Banja Luka," he said. Banja Luka is the bastion of Serb radicalism in north-western Bosnia.

The only "yes" voter encountered anywhere by this correspondent was a Moslem woman. "We all want the war to end. I am voting for peace," she said and hurried away.

Bosnia peace plan 'may be enforced', Page 3

De Benedetti says Olivetti paid bribes to win contracts

By Robert Graham in Rome

MR Carlo De Benedetti, the head of Olivetti, the Italian electronics group, last night voluntarily presented himself to Milan magistrates and is understood to have provided a detailed account of how the group had been obliged to pay bribes to politicians in Italy over the past decade.

The disclosure came after a new chief, Professor Romano Prodi, was named at the weekend for IRI, the big state holding company, which has been caught in the country's widening political and business scandals. He replaces Mr Franco Nobile, who was arrested on Wednesday on charges of corruption.

Over the past week there has been increasing speculation that Olivetti would be obliged to make a deal with Milan magistrates investigating instances of business paying kickbacks to politicians - as Fiat had done last month. However, Olivetti constantly denied any such deal was in the making.

Mr De Benedetti is understood to have said that his group had paid some £100m (\$6.5m) to a politician "collecting" on behalf of the ruling parties. This was in connection with contracts with the ministry of posts and telecommunications.

Olivetti is one of the most prestigious names in Italian business and Mr De Benedetti's move - preceded by that of Fiat's chief executive Mr Cesare Romiti - underlines the extent to which Italian companies are now being caught up in the corruption scandal.

Milan magistrates had begun to



Back in the chairman's seat at IRI: Romano Prodi

focus on Olivetti in recent days following the arrest of Mr Giuseppe Parrella, former chief executive of the state telephone service company Asst. This has led to a major new line of enquiry into kickbacks paid to obtain telecommunications contracts believed to be in the order of £400m in total.

Last week the chief executives of the Italian telecommunications subsidiaries of Ericsson and GEC were arrested in connection with this investigation and other foreign companies are expected to become involved this week.

The appointment of Mr Prodi as IRI chairman is being viewed

as a strong signal of the Italian government's intention to push ahead with privatisation of the state holding company.

Mr Luigi Abete, the head of Confindustria, the industrialists' association, welcomed the appointment of Prof Prodi, who resumes the post he left little more than three years ago.

Mr Nobile is still being held in Milan's San Vittore jail as magistrates investigate allegations that he was involved in arranging kickbacks on contracts for power stations both while he was heading IRI and in his previous role as chief executive of Cogefar, the private construction group.

Clarke offers ERM assurance to UK Tories

By Philip Stephens, Political Editor, in London

MR Kenneth Clarke, UK home secretary, reassured the Eurosceptic wing of the Tory party yesterday that he would not seek sterling's early return to the European exchange rate mechanism.

The declaration underpinned Mr Clarke's claim to replace Mr Norman Lamont as chancellor of the exchequer.

The suggestion that ERM re-entry might be delayed beyond the general election due by 1997 came as the semi-public debate among ministers about Mr Lamont's future intensified pressure on Mr John Major to bring forward his expected summer cabinet reshuffle.

Some senior members of the government want the reshuffle during the Whitsun recess at the end of this month. Friends of Mr Lamont, however, said he had received no indication in conversations with the prime minister that Mr Major had already decided to replace him.

Mr Lamont was said to be "getting on" with preparations for November's unified Budget. It was also pointed out in the chancellor's support that it was only at Mr Lamont's insistence that the government removed from the Maastricht treaty a provision that would have made ERM membership a legal obligation.

Mr Clarke's comments coincided with public admissions from other prominent "pro-European" ministers in the cabinet that they have all but abandoned hope in anything but the long term of relying the sterling to the D-Mark.

Mr Michael Heseltine, trade and industry secretary, said it was "very difficult to see" Britain fulfilling the condition in the Maastricht treaty that all currencies should be in the narrow bands of the ERM by the end of 1994.

Mr Clarke said he would be "surprised" if the pound rejoined the ERM during the lifetime of the present parliament.

His statement was interpreted by his supporters as clear evidence that Mr Major could appoint him chancellor without risking a renewed split in the Conservative party over Europe.

In the past, Mr Clarke's known enthusiasm for Europe and for the ERM have brought warnings from the Eurosceptics and their allies on the Tory right that they would not tolerate his appointment as chancellor.

Speaking to Sir David Frost on BBC Television, though, he said his commitment to exchange rate stability did not imply an early return to the ERM.

In a typically forthright interview Mr Clarke readily acknowledged his ambition ultimately to be prime minister. He dismissed suggestions of a challenge to the present incumbent.

In the eye of a gathering storm, Page 13

THE LEX COLUMN

The cost of clean water

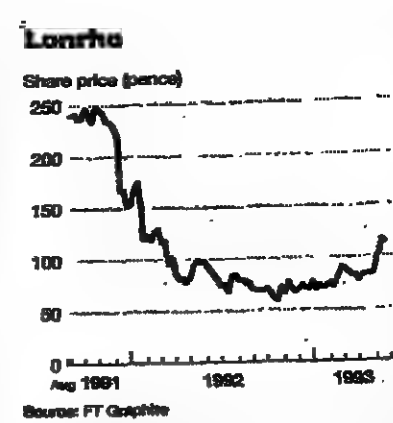
Last week Anglian drinkers apparently voted to pay more for better quality water out of the tap. Such an improbable result probably owes something to concern about the level of agricultural nitrates sluicing through local rivers. Similar consultation exercises by other water companies have shown more scepticism from consumers about the costs of environmental improvements. The companies have used this market research as a lightning shot for the 1994 review of water charges.

Those shots - some aiming for 15 per cent real price rises - are certainly too high. Mr Ian Byatt, director-general of Ofwat, may think that real increases much above 2 per cent are excessive. Capital programmes are thus unlikely to be the gold-plated versions which are at the optimistic end of the water companies' suggestions. Post-1995 price caps will vary with each company's need for capital expenditure. Those with looser caps like Anglian will see turnover grow and, if costs are controlled, profits will also rise. But the higher capital expenditure will also push up interest costs substantially. Anglian estimates that on its central assumptions gearing will peak at 80 per cent in 1998, with interest cover down to three times. It also has dividend cover of 2.7 times earnings against the sector average of 3.2 times.

At the other end of the rainbow Welsh Water may well have its prices rises limited to the rate of inflation. That implies low turnover growth, but interest charges will be correspondingly modest and dividend cover is 4.4 times. The other problem for the high-spending companies is that Mr Byatt may be concerned about the divergence in bills between different areas of the country. Increasing pressure on capital intensive companies make rights issues for the most stretched a distinct cloud on the horizon.

UK property

With equities drifting sideways and the gilt market in danger of flooding, fund managers are looking for alternative investments. Such is their dilemma that some even seem prepared to curb their historical aversion to bricks and mortar. Property has been widely viewed as a lumpy illiquid class of asset with a hopeless investment history. But with yields in excess of 9 per cent currently making acquisitions self-financing, property looks enticing. German investors have



spotted the opportunity, buying 5587m of UK property last year. Recovery prospects and a gut feel that the bottom of the market must soon be reached may tempt their UK counterparts to follow.

Investors, though, want secure retail and industrial sites or high yielding long-lease modern office buildings occupied by blue-chip tenants. The trouble is such properties are scarce; few owners want to sell them. Prices at the top of the market may therefore rebound sharply. The weight of money will then lower yields on prime space stimulating interest in secondary markets. With a strengthening economy and falling unemployment, investors will eventually look to buy for growth rather than yield. Cheaper second-hand assets will then become even more attractive.

The theory is fine; the market's practical complexities, though, may still deter. A more flexible means of gaining exposure is buying shares of quoted property companies. But prices have already rallied and few companies seem capable of increasing dividends quickly. Those that are, such as Land Securities, are already trading at a premium to net assets. That, though, may simply prove another prompt to buy the real thing.

Lorho

Something is certainly making a difference to Lorho. Last week's rush of buying took its shares above the 115p price paid by Mr Dieter Bock for the stake he bought from Mr Tiny Rowland. There are three reasons for this change of sentiment. Metals prices, especially gold, are stronger; Gencor's restructuring has revived hopes of it buying a chunk of Lorho's 73 per cent stake in Western Platinum; the

decision to sell the Observer shows Mr Bock is exerting a strong and positive influence.

All these factors, though, are flawed as the basis for a sustained recovery in Lorho's price. While gold is currently firm, the price of rhodium, on which Lorho arguably depends more heavily, remains depressed. Gencor's primary focus is on Shell's mining assets. It seems in no hurry to increase its Western Platinum stake.

As for the Bock factor, the case is not yet proven. Since his arrival Lorho has moved quickly to sell German real estate as well as the Observer. But even allowing for these disposals, gearing is probably still close to 60 per cent once minorities are excluded. That is not a comfortable starting point for expansion. The time to judge Mr Bock will be when he has revealed what he is going to do with the company and how it will be financed.

Shell/BP

The marked divergence between investors' attitudes to Royal Dutch Shell and BP must leave the Anglo-Dutch giant feeling a little aggrieved. BP has slashed its dividend, cut capital expenditure and still has over 90 per cent gearing. It has also valued within an ace of the ill-fated 1987 rights issue price and yields only 3.35 per cent. Shell is expanding, has 3 per cent gearing yet languishes on 4.5 per cent yield.

US buyers have sucked BP's shares out of the UK for its lower cash flow rating. UK fund managers may now be tempted to chase the performance they have missed in BP's rally. There is also concern that the normally smooth Shell machine has fumbled the ball at Shells Shell in Japan. BP's dividend cover may approach two times by this year end, though any increase will probably have to wait until the end of next year. And there is still the threat of a rights issue in 1995-96.

Shell's dividend cover is low, though it will build to over 1.5 times in 1994 as the world economy recovers. Even if conditions remain poor, Shell's rock-solid balance sheet means there is no threat of a dividend cut. Its first-quarter figures also suggest that the haemorrhaging in the chemicals business may be slowing. That reflects the upturn in the US and capacity cuts in Europe. Signs that Shell was moving aggressively on cost cutting might draw attention back to the huge yield gap between the two companies.

Demirel's presidency leaves political vacuum in Turkey

By John Murray Brown in Istanbul

MR Süleyman Demirel was elected yesterday as Turkey's ninth president, after failing to get the two-thirds majority he needed in the first two rounds of voting last week.

His election pitches the country into political uncertainty during the selection of his successor in the post of prime minister.

Mr Demirel, 68, was sworn in last night for a seven-year term. He won 244 votes, a straight majority, in the third ballot of the 450-member Grand National Assembly. Deputy prime minister Erdal Inonu takes over as caretaker prime minister while Mr Demirel's True Path party (DYP) decides on a successor.

Mr Demirel leaves a coalition government without strong leadership during a difficult period. Economic reforms are stalled, the government is at a watershed in the Kurdish rebellion, while the

country is over-extended on a series of foreign policy fronts from the Balkans to the Caucasus and north Iraq.

Moreover, the search for a new leader could put considerable strain on the coalition between the DYP and Mr Inonu's junior partner Social Democratic Populists (SHP), whose cohabitation has become difficult.

With a special DYP leadership congress due within 45 days, four names have emerged: house speaker Mr Husmettin Cindoruk, economics minister Mrs Tansu Ciller, interior minister Mr Ismet Sezgin and state minister Mr Cavit Caglar, widely seen as Mr Demirel's own choice.

The choice of party leader and therefore prime minister will determine the extent to which Mr Demirel continues to influence policy.

Under the 1982 constitution, the presidency is largely ceremonial. Mr Demirel attacked the late president Turgut Ozal for

using his office for partisan purposes. Both the DYP and SHP boycotted Mr Ozal's election and in the campaign for parliamentary elections in 1991 vowed to remove him.

Mr Demirel is adamant he will be a "constitutional" president. But all the candidates except Mr Cindoruk won their political spurs through Mr Demirel's patronage. For this reason alone, Mr Demirel is expected to exert considerable influence over policy - which the SHP is expected to resist.

Mr Demirel's accession marks the pinnacle of a political career spanning 30 years, in which he has been prime minister seven times, twice ousted by the military. It required a national referendum for him to be allowed to return to active politics after the last coup d'état in 1980, passed by the narrowest of majorities.

In the eye of a gathering storm, Page 13

World Weather				World Weather				World Weather			
City	Temp	Wind	Cloud	City	Temp	Wind	Cloud	City	Temp	Wind	Cloud
Amsterdam	15	10	100	London	12	10	100	Paris	15	10	100
Berlin	10	10	100	Rome	18	10	100	Stockholm	10	10	100
Bombay	28	10	100	Tokyo	18	10	100	Washington	15	10	100
Buenos Aires	22	10	100	Sydney	22	10	100	Zurich	15	10	100
Calcutta	30	10	100	Wellington	15	10	100				
Cairo	25	10	100								
Chennai	30	10	100								
Copenhagen	10	10	100								
Dhaka	28	10	100								
Hong Kong	25	10	100								
Kuala Lumpur	30	10	100								
Los Angeles	22	10	100								
Madras	30	10	100								
Manila	28	10	100								
Mexico City	25	10	100								
Mumbai	30	10	100								
New Delhi	28	10	100								
Osaka	18	10	100								
Perth	22	10	100								
Rangoon	28	10	100								
Seoul	15	10	100								
Singapore	28	10	100								
Taipei	22	10	100								
Tel Aviv	25	10	100								
Tokyo	18	10	100								
Yokohama	18	10	100								

Securities data.

You demand, we supply!

As someone who deals with international securities data you should demand the most accurate, reliable and authoritative information possible.

We, as the market's official body with over 900 member firms in over 40 countries, can supply it in any form you require, whether printed or electronic. Can you afford to be without us?

For further information on our products and services, please return this coupon at the address shown.

NAME _____

COMPANY _____

ADDRESS _____

TELEPHONE _____ FAX _____

INTERNATIONAL SECURITIES MARKET ASSOCIATION LTD
Seven Limeharbour Docklands London E14 9NQ Tel: (44-71) 538 5656
Fax: (44-71) 538 4902

In Telford,
it's as easy getting people to work
as it is getting people to work.
For full details, phone 0952 293262
Telford.

FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1993

Monday May 17 1993

CORBY WORKS
Phone John Hill on
0536 62571

INSIDE

Merger forms big US metals trading group

AIOC Corporation, a privately-owned New York-based company, is being catapulted into the ranks of the world's major metals trading groups by acquiring Axel Johnson's raw materials trading subsidiary from the Swedish conglomerate. The merger would make AIOC the biggest independent US-based physical metals trading group. Page 15

Tanker fleet to be cut

Royal Dutch/Shell, the Anglo-Dutch oil group, plans to rationalise its shipping operations in an effort to cut costs and reduce exposure to increasing environmental liabilities of the oil tanker trade. Mr Ian McGrath, managing director of Shell International Marine, said the company would reduce the number of large oil carriers currently held in its four deep-sea fleets from 42 to 30 by 1997. Page 14

Parlatat makes rights issue

Parlatat, the acquisitive Italian dairy products group, is raising L427bn (\$290m) through a rights issue to buy out the controlling Tanzi family's minority stake in its main operating subsidiary and create funds for future growth. Page 15

Traders wonder what is to come



Everything the Spanish bond market had been piously taught to expect has been turned on its head and what bond traders had come to call the corset, has been stripped off and abandoned. This has left everybody wondering what will happen next. Page 16

Airlines decline

Singapore Airlines, consistently one of the world's most profitable airlines, has finally succumbed to the effects of the recession in much of the industrialised world. Thai Airways International reported a decline in second-quarter earnings. Page 15

Market Statistics

Base lending rates	23	London share market	23-25
FT-100 index	23	Managed fund services	15-23
FT-1000 index	16	Money markets	23
FT-10000 index	23	New 1st bond issues	17
London stock index	23	World stock index	16

Companies in this issue

Alpe Electric	16	Overseas Trust	14
Asal Johnson	16	Parlatat	15
BICC	16	Payroll Services	14
BZW	16	Personal Assets	14
Bank for the Border	14	RTZ	13
Fisher (Albert)	14	Redland	13
Heron	14	Royal Dutch/Shell	13
Heron International	14	SBC	13
Hewlett-Packard	14	SIA	15
London Atlantic	14	Sidra	15
M Grenfell Equity	14	Terna	15
		Thai Airways	15

DTB suspends three over 'irregularities'

By Tracy Corrigan in London

THE second revelation of trading manipulation on a European futures exchange in less than a month has shaken futures traders and their clients. The Deutsche Terminbörse (DTB), the German futures and options exchange, announced late on Friday that it had uncovered trading "irregularities" which could lead to criminal charges. Three weeks ago, BZW Futures, the futures trading arm of Barclays de Zoete Wedd, suspended four of its floor traders pending disciplinary hearings by the London International Financial Futures and Options Exchange (LIFFE).

The DTB has suspended three traders. It is believed that at least one member firm and one firm outside the exchange are involved in the irregularities. A DTB spokesman declined to reveal the nature of the irregularities, or the contracts involved, saying that he "wants to keep the black sheep in the pen" while the investigation, which began two months ago, is pursued. The DTB went public on the investigation after one of the suspended traders admitted his involvement, according to sources close to the affair.

While the alleged rule violations on LIFFE involved profits on improper trades of only around \$5,000 (\$7,700) and would not form the basis of any criminal charges, the DTB spokesman suggested that the irregularities detected on the DTB could be on a large scale. "The black sheep have tried to cover the manipulation in a professional way," he said. He added that, to the exchange's knowledge, there had been no damage to clients. Although dubious practices in the futures markets have become less common, such cases do not help improve the image of the futures business, which is still seeking to recover from the effect of a case of illegal trading in the US which culminated in a Federal Bureau of Investigation sting operation at the Chicago Mercantile Exchange in 1989.

Federal indictments were brought against 48 traders, alleged to have illegally benefited from trades done on their personal accounts. As a result, 46 have been convicted at trial or through plea agreements. DTB rules have legal force and the exchange can pursue the traders involved through the prosecutor's office.

Richard Lapper analyses the prospects of a new wave of investors for the market

Lloyd's acts to ensure a fresh supply of capital

MR ROBERT HISCOX, deputy chairman of Lloyd's of London, waxed lyrical about the prospects of a new wave of investors at the insurance market.

"The US investment banks are beating a path to my door," he says. Lloyd's moved to revamp its capital structure last year. But the publication last month of a business plan outlining the basic terms on which new incorporated capital can participate, has unleashed frenetic activity among the market's 100 or so insurance agencies.

While Mr Hiscox has been crossing the Atlantic with bewildering frequency, other agents and brokers are working on plans ranging from the incorporation of existing Names, to the establishment of ambitious new investment funds.

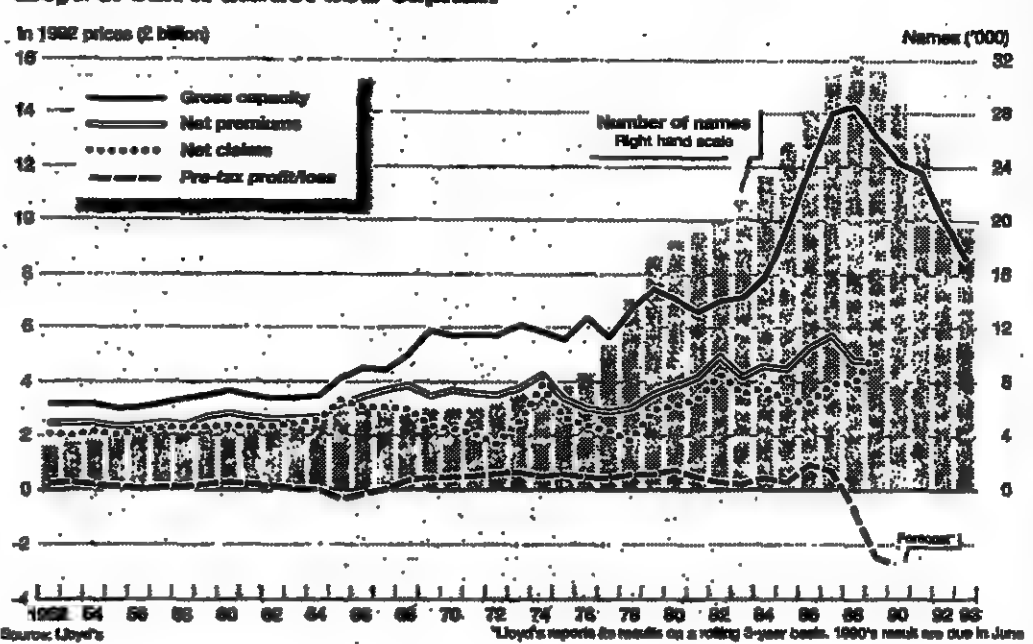
"People are running around on corporate capital all over the place," says Mr Cliff Hampton, of Phoenix Securities, a specialist securities house which is also working on its own schemes. Almost universally at Lloyd's, an influx of incorporated capital - which would have limited liability - is seen as essential for halting the decline in the market's capacity to compete in international commercial insurance and reinsurance markets. The market's traditional capital supply - individual Names trading on the basis of unlimited liability - is drying up in the wake of losses of some \$20m (\$9.24m) in the past five years. Capital supplied by Names is expected to fall to less than \$20m in 1994, compared with \$11.1bn in 1991.

Corporate capital could come from several sources. Existing wealthy Names can now form companies - with limited liability. To do this though they would need assets of at least \$1.5m - compared with the \$250,000 required by existing Names. Existing less wealthy Names: Members' agencies are also working on schemes which would allow Names to form groups trading on a limited liability basis. Insurance companies: Two Lloyd's agencies have set up "consortium" arrangements, in which the insurance company underwrites business alongside the Lloyd's syndicate. Japanese insurance companies are understood to be expressing tentative interest.

Venture capital: A number of investment banks - mainly from the US - are looking to venture capitalists to back new funds, through private placements. These would trade at the Lloyd's of London market as corporate Names. They will be encouraged by the backing offered by private US investors - such as Texas-based financier Mr Richard Rainwater and Vermont-based Mr Jack Byrne - to a number of new Bermudian reinsurance companies over the past year.

Institutions: A number of agents hope to establish funds, backed by institutional investors or directly by individuals who would buy shares in investment trusts sold on the retail market. "It would be the nearest thing to buying shares in Lloyd's," says Mr Michael Wade, a broker who has teamed up with Sedgwick Group, the Lloyd's agency and broker, to examine the possibilities here. There are hopes that

Lloyd's: can it attract new capital?



some of these new funds and new companies could be listed on the New York or London stock exchanges, making the investments more liquid and providing capital with an exit route.

US investment banks like JP Morgan and Salomon Brothers, and international insurance brokers like Marsh McLennan and Johnson & Higgins, are most active in exploring these new ventures. The banks believe that sharply increased insurance rates create attractive opportunities for profit, while the brokers are keen to find new sources of capacity to allow them to place clients' business more easily.

Morgan and Marsh have already teamed up to form a number of new Bermudian ventures - including one which will supply reinsurance exclusively to Lloyd's syndicates.

"We've taken a lot of interest in Lloyd's over the last six months," said Mr David Jarvis of Salomon Brothers. "We have not

made a final conclusion but we are looking at a number of possibilities. The insurance market is going through a period of very considerable change and all these things are very interesting to us."

Matters should become clearer when Lloyd's publishes a rulebook in the summer, providing more details on legal and accounting arrangements, as well as on the regulatory and tax implications for incorporated Names. Lloyd's plans to control the amount of capital which comes into the market to avoid the growth of capacity, which led to disastrous rate competition in the late 1980s. This will possibly be achieved through a bidding system, although the rules as to how this will work have still to be spelled out.

Some agents fear that the new rules will be too late to allow any corporate Names to participate in 1994. Lloyd's must surmount a number of obstacles if its plans are to be successful. It still has to convince the markets that billions of

dollars of old liabilities from US asbestosis and pollution claims can be isolated in a new reinsurance company, whose formation is a centrepiece of the new business plan. Many investors will also want to see evidence that a settlement of the litigation dogging the market is on the horizon before they commit themselves. Moreover, many agents and syndicates may still have ground to make up before they can meet the much tougher standards of professionalism and disclosure that corporate investors will demand.

"Attracting corporate capital is not like falling off a log," says one senior industry analyst in London. "The businesses at Lloyd's will have to develop presentations that have real arithmetic substance. It won't be enough simply to say we think we can make 50 per cent underwriting margins."

Mr Hiscox admits it will be hard work. "There are a lot of horses out there and a lot of water to drink. But there is also a lot of barbed wire in between."

SBC scrip offer for BICC and Redland

By Norma Cohen, Investments Correspondent

SWISS Bank Corporation has reached an agreement with Barclays de Zoete Wedd under which SBC will pay shareholders in BICC and Redland a higher cash alternative for the enhanced scrip dividends announced by both companies. BZW, which devised the scrip dividend scheme, had planned to buy shares from investors at a 5 per cent discount.

SBC's offer is similar to one it made for the additional scrip dividends issued by BAT, in which it offered to pay shareholders 3 per cent less than the market price. The higher price offered for the shares increases the likelihood that investors who elect the scrip option - and 91 per cent of BAT's shareholders have done so - will choose to sell their extra shares.

Some 21 per cent of BAT shareholders have sold their extra shares, compared with 18 per cent of shareholders in RTZ, for which there was no additional cash offer.

SBC, which made its offer after the less attractive one from BZW had been announced, has agreed to make some compensatory payments to its competitor to cover marketing, promotion and printing costs. No compensatory payments are to be made in the Redland or BICC deals.

In the case of BICC shares, SBC is offering to pay 19.47p per ordinary share compared with the 18.57p offered by BZW. In the case of Redland, SBC is offering 24.53p per share against the 23.57p offered by BZW.

So far, six UK corporations have issued enhanced scrip dividends, offering shares worth 50 per cent more than the alternative cash dividend, to minimise the amount of unrecoverable Advance Corporation Tax they must pay. Scrip dividends do not incur tax charges and several issuers have saved substantial amounts by making the offering.

Mr Brian Keelan, executive director of corporate finance at SBC, said the offer followed an analysis of BZW documents issued for the BAT deal. SBC concluded that the underwriters exposed themselves to three days of market risk in their offer to repurchase the shares, and a discount of 5 per cent was excessive. In typical rights offerings, underwriters expose themselves to market risk for longer for a discount of 3 per cent. SBC job cuts, Page 15

FINANCIAL markets tend to give to those who already have.

Nowhere is this more evident than in the relationship between providers of capital and developing nations. One of the challenges facing economic policy makers is to increase the flow of private investment capital to many promising developing countries that are currently attracting too little.

The problem is of more than academic interest. Italy or Spain are only a few hours fast boat ride from the southern shore of the Mediterranean while the collapse of communism has made a western standard of living seem tantalisingly close to many in former Iron Curtain countries. If countries like Egypt, Morocco or some of the former communist countries of eastern Europe are not helped to grow faster, the pressures of immigration into economically mature western countries will exceed manageable bounds.

In fact, the revival of private sector flows to the developing world so far this decade is one of the economic success stories of the 1990s.

World Bank studies estimate that net foreign direct investment in developing countries rose to about \$37bn in 1992, a 75 per cent increase compared with 1990. Joint research by the International Monetary Fund and World Bank suggests the flow of portfolio investments into developing countries through bond issues in international markets or international equity placements by developing country companies was \$30bn in 1992 compared with less than \$6bn a year between 1982 and 1988.

However, these funds have been very unevenly distributed. Four Latin American countries - Argentina, Brazil, Mexico and Venezuela - accounted for more than half the recorded portfolio flows in 1991-92 with China, Hungary, South Korea and Turkey accounting for much of the

Shifting private sector funds to more countries

rest. A similar group of countries, plus the Czech republic, Malaysia, Indonesia and Thailand has attracted most of the foreign direct investment recently. In 1991 just 10 developing nations received more than 70 per cent of total foreign direct investment.

Private investment is steering clear of sub-Saharan Africa, the poorer countries of south Asia and many former communist countries in eastern Europe and the former Soviet Union.

It is no surprise that some

officials, rarely attract much notice. But this time, there was a attempt to stimulate debate by Mr Ricardo Hausmann of Venezuela, the committee's new chairman. He had asked governments and outside consultants to put forward ideas on action to encourage private capital flows.

The result was a flood of detailed, mainly macro-economic suggestions, highlighting many complex difficulties. There were 21 proposals for action to be undertaken by developing countries, 23 sug-

gestions directed at industrialised countries and 18 addressed to international financial institutions.

Many papers covered familiar ground, underlining, for example, that host countries should provide political and macro-economic stability. Some reflected a recognition that developing countries which remove barriers to the outflow of capital stand a better chance of luring back flight capital and attracting new private sector flows.

Detailed taxation issues emerged as a big problem, with investors worried about future tax liabilities in developing countries. Regulatory systems were cited as placing barriers to private investment in some countries. The World Bank was called upon to work with developing countries to make their

projects more understandable to rating agencies such as Moody's.

The World Bank said it must give more thought to so-called "second generation" development measures to improve the environment in which companies operate. These would build on "first generation" policies aimed at creating a stable macroeconomic framework and realistic prices.

Unfortunately, the discussion was summed up in a bland and unmemorable communiqué. The committee concluded that the responsibility for improving investment prospects mainly lies with the host country. But industrial countries have much to do, not least through the lowering of trade barriers.

Indeed the gap in quality between the papers put before the Development Committee and the published account of its deliberations raises the question as to whether it should continue in its present form. The IMF's policy making Interim Committee gives directions to the Fund and, through its communications, sometimes provides the IMF's member countries with an important checklist of macroeconomic goals.

There is a good argument for the ministers using the Development Committee to give more pointed guidance to the World Bank and its member countries.

International financial institutions (IFIs) such as the World Bank are coming under increased scrutiny to determine whether they are providing a useful service and value for money.

The Development Committee could play a bigger role in making the World Bank's work more accountable and transparent for its members and the taxpayers who fund the bank. But accountability must be part of a two-way process in which the countries that own the IFIs give them clear directions.

O&Y's US lenders become assertive

By Bernard Simon in Toronto

LENDERS to Olympia & York's US properties are becoming increasingly assertive in backing efforts by the developer's US subsidiary to distance itself from its crippled Canadian parent.

Citibank applied to a New York court late on Friday for an order giving special powers to Mr John Zaccotti, president of the US subsidiary. The extra powers would enable Mr Zaccotti, a former deputy mayor of New York, to complete transactions relating to O&Y's US buildings without the assent of the administrator of Toronto-based Olympia & York Developments (OYD).

The application reflects tensions which have been building since O&Y filed for bankruptcy protection for its Canadian and UK operations a year ago. The 80 per cent-owned US unit, whose properties include the World Financial Centre in lower Manhattan, has remained afloat while Mr Zaccotti attempts to stitch together a restructuring.

Citibank and Sunwa Bank, which are among the largest US creditors, dropped legal action against O&Y last March after the Canadian creditors agreed to name a board with a majority of directors who have no financial stake in the outcome of debt-restructuring negotiations.

Among the transactions Mr Zaccotti is anxious to complete are an agreement to defer payment of New York taxes and a plan to transfer control of a building at 60 Broad Street to Mr Li Ka Shing, the Hong Kong magnate.

DO YOU INVEST FOR CONSISTENT PERFORMANCE?



ENGLAND DO

WHITTINGDALE
GILT-EDGED EXPERTS

Whittingdale Unit Trust Management Limited is a Member of IMRO and LAUTRO. Whittingdale Limited is a Member of IMRO.

COMPANIES AND FINANCE

Heron sales should raise £90m

By Catherine Milton

HERON International expects to raise £90m in two property disposals to be formally announced next month. It is understood the vehicle for Mr Gerald Ronson's property and trading activities has agreed the deals, one in Britain and one in continental Europe, but is not yet ready to make a formal announcement. Sales are thought to be at much higher yields than the current norm.

Hewlett-Packard purchase

By Alan Cane

HEWLETT-PACKARD, the California-based electronics company, has agreed in principle to buy BT&D, a joint venture between BT and DuPont. Terms were not disclosed, but sources suggested the price was in the low millions of pounds. BT&D employs 455 people at its Ipswich facility and another 35 in the US and Japan developing and making fibre optic components. It was founded in 1986 to exploit emerging markets for fibre optics in communications. It is understood that BT and DuPont were prepared to sell the company as part of BT's strategy of getting out of hardware manufacture. Hewlett-Packard, on the other hand, is increasingly focusing on communications as it gears up to become a supplier of "information superhighways" for companies networking their operations globally.

London Atlantic

Net asset value at London Atlantic Investment Trust improved from 80.3p to 87p over the year to March 31. Net revenue for the 12 months to the end of March was £1.52m (£1.39m) for earnings per share of 3.33p (3.06p). The final dividend is 2.28p for a total of 3.07p (2.95p).

improving the pro forma net asset value shown at £12m.

Mr Ronson's £500,000 a year index-linked salary and five-year contract raised eyebrows when it was revealed in documents covering the restructuring which is due to be completed by July 1, subject to creditors' approval next month.

Without inflation the total package is worth £4.38m over five years. It represents a pay cut from Mr Ronson's current salary of £1.4m.

The business plan underlying the refinancing of Heron's £1.7bn debts at November - when sterling's weakness increased the value of foreign currency borrowings - depends on a recovery in the

property market.

Heron says its property portfolio is worth £900m, making the two deals, one set for the middle and the other for the end of June, worth just 10 per cent of the total. Its disposal plans include house-builder Heron Homes.

It argues that the only alternative to the bank-backed restructuring would be lengthy and less rewarding insolvency proceedings.

One bond holder representative has conceded that the restructuring must go ahead although it is "flawed", because any suggestion that the restructuring plan had to be renegotiated could lead to the banks withdrawing support.

Prospect of 25% payout for Payroll creditors

By Richard Gourlay

SOME OF London's leading financial institutions stand to retrieve a quarter of the £25.3m they lost last year when Payroll Services went into liquidation, having failed to forward their clients tax and national insurance contributions to the Inland Revenue.

The first instalment follows a novel agreement between 368 of the 390 creditor banks and agreed in the High Court. Clifford Chance, the law firm, and Touche Ross, the joint liquidators, believe they have established new precedent in the way that liquidations are carried out.

Touche Ross estimates the voluntary agreement has saved up to three quarters of the £25.3m in professional and liquidation costs. The agreement will give creditors a much earlier sight of their share of the claim than would have been possible under a normal liquidation, which would usually involve legal proceedings against the insolvent company.

Lord Justice Parker, ruling on May 10, gave the two financial institutions which have not supported the agreement 28 days in which to object.

The SFO is investigating Payroll Services and allegations of misappropriation of client funds.

Payroll Services was supposed not only to pay its clients' employees - which failure to do so would have led to early detection - it was also supposed to forward PAYE and national insurance contributions to the Inland Revenue.

It is believed some of the missing money went into property investments.

The financial institutions leading the liquidation committee and among the more significant creditors are Credit Agricole, Creditanstalt, Yamachi Sakura Finance and Cantor Fitzgerald.

Touche Ross said it could not say at this stage how much of the balance of the missing funds will be retrieved for creditors and when.

R Dutch/Shell planning to rationalise shipping side

By Deborah Hargreaves

ROYAL DUTCH/Shell, the Anglo-Dutch oil group, plans to rationalise its shipping operations in an effort to cut costs and reduce exposure to increasing environmental liabilities of the oil tanker trade.

Mr Ian McGrath, managing director of Shell International Marine, said the company will reduce the number of large oil carriers currently held in its four deep sea fleets from 42 to 30 by 1997.

At the same time it will merge its four fleets in the UK, the Netherlands, Germany and France and its separate freight

trading organisation into one company based in London. The move will entail losing some jobs among Shell Marine's 350 shore-based staff.

Mr McGrath said under 100 jobs will be cut in an effort to make savings in the order of "several millions of dollars."

Shell's marine operations currently employ 2,600 people altogether and the plan was put to the company's staff on Friday. Mr McGrath expects the new company to be formed at the beginning of next year.

Shell had begun to examine its marine strategy in the wake of the Exxon Valdez disaster in 1989, Mr McGrath said. In an

effort to reduce its exposure to the risks of liability for environmental damage, the company was trying to carry as much of its own oil in its own ships as was economic. In addition, it had stepped up its inspections of ships chartered.

Shell owns 2 per cent of the world's tanker fleet, but the company said it will lease most of its carriers in future. Freight rates for tankers are extremely low and the world's fleet is getting older. Mr McGrath said rates need to rise before the tanker fleet will be renewed, but he said that 80 per cent of accidents were caused by human error.

Fund managers dropping US stocks in favour of Japanese

By Catherine Milton

LEADING UK institutional fund managers strongly prefer Japanese equities to US stock, according to the May survey by Gallup for stockbrokers Smith New Court.

Some 24 per cent of fund managers said they would increase their holdings in Japanese equities compared with 1 per cent in the December survey.

A balance of 33 per cent claimed they would decrease holdings in US equities against 16 per cent intending to raise holdings in December.

Mr Peter Lyon, global strategist at Smith New Court, said

the Japanese equity market was significantly outperforming the US.

"That disparity suggests there may be a belated shift by UK fund managers toward Japanese equities and away from US equities."

The survey also shows managers moving away from gilts with 14 per cent intending to decrease holdings compared with 9 per cent in March. Smith New Court said this was prompted by fears about UK inflation which they believe are unfounded.

Managers are more optimistic about the 12-month outlook for UK equities than any other main market; 79 per cent said

they were bullish about the UK equity market compared with 62 per cent in January.

The survey suggests confidence about the UK economy continues to increase with 35 per cent of very optimistic, more than twice as many as the January survey. They have improved their earnings forecasts for 1993 from 13.8 per cent to 14.7 per cent.

The managers expect inflation to pick up in 1993 and 1994, but by less than was expected in the early surveys carried out after sterling's exit from the ERM.

The survey was backed by 89 institutions, handling funds worth £629bn

NEWS DIGEST

Albert Fisher expands in US

Albert Fisher Group is paying up to \$4m (£3.5m) to enter the foodservice distribution market in Dallas, through the acquisition of the customer lists, trademarks and certain assets of American Produce & Vegetable Company.

Fisher will use American Produce - which has an annual turnover of about \$50m - as its flagship vehicle in north Texas.

Personal Assets
Personal Assets Trust raised net asset value per share to

£75.18 at the end of April, against £70.92 a year earlier.

Available revenue for the year climbed from £260,000 to £365,000, giving earnings of 243p (167p). Dividends equivalent to a total of 180p (160p) have already been announced.

In November, the trust made a 1-for-100 share consolidation.

Overseas Trust
Net asset value per ordinary share of the Overseas Investment Trust rose from 274.6p to 350.8p over the 12 months ended March 31. At end-September 1992 the figure stood at 268.8p.

After-tax revenue for the half year to March 31 slipped to £452,000 (£469,000). Earnings per share emerged at 1.19p (1.23p). The interim dividend is lifted to 0.85p (0.8p).

M Grenfell Equity

Net asset value per ordinary share of the Morgan Grenfell Equity Income Trust stood at 122.8p at March 31 1993. That compared with 89.7p a year earlier and with 94.1p at end-September 1992.

Available revenue for the half year to end-March totalled £541,000 (£323,000), equal to earnings of 2.22p (1.32p). The interim dividend is being doubled to 3p.

Ferrier Lullin & Cie SA

Bank established in 1795 - Geneva

Two Centuries of Private Banking

Key Data

In SFRm	1991	1992	% Change
Net Revenues	66.6	68.8	3
Cash Flow	18.4	19.9	8
Net Income	14.1	14.3	2
Dividend	7.2	7.8	8
Extraordinary Dividend	-	27.0	-
Total Assets	387.0	402.8	4
Capital and Reserves	109.7	109.0	-1
Staff	221	212	-4

With stocks and bonds more buoyant than in previous years due to easing money-market rates, Ferrier Lullin was once again able to achieve satisfactory results in fiscal 1992. The nearly SFR 20m our operations generated in cash flow enabled us to raise our dividend from 24% to 26% while retaining more money to cover capital investments than in the preceding financial year. In conjunction with the restructuring of the SBC group's portfolio management

activities, the major development in our financial situation last year was the distribution of an extraordinary dividend amounting to SFR 27m. As a result, the capital and reserves reported in the balance sheet fell to SFR 109m from 110m the previous year, following allocation of 1992 net income. Even so, at over 20% of total assets and over a third of borrowed funds, they are still extremely large compared with statutory requirements.

Geneva - Luxembourg - Bahamas
Grand Cayman - Hong Kong - Singapore

15, rue Pallard, Case postale CH-1211 Genève 11. Tél. 022 / 708 36 38

Phoenix Securities Limited

and

Phoenix Fund Managers Limited

have moved to:

One Laurence Pountney Hill
London EC4R 0EU

Our telephone and fax numbers remain unchanged as follows:

Phoenix Securities Limited
Telephone: 071 638 2191
Facsimile: 071-638 0707

Phoenix Fund Managers Limited

Telephone: 071-638 3818
Facsimile: 071 638 3487

NOTICE OF REDEMPTION

BankAmerica Corporation

Floating Rate Senior Euro Medium-Term Notes, Series D

NOTICE IS HEREBY GIVEN that pursuant to the provisions of Article Eleven of the Indenture dated as of July 15, 1989 between BankAmerica Corporation (the "Company") and First Trust California National Association, as successor trustee, and pursuant to the terms of the Floating Rate Senior Euro Medium-Term Notes, Series D (the "Notes"), which were issued under a Prospectus Supplement dated February 2, 1989 (the "Prospectus") dated September 15, 1989, the Company has elected to redeem the entire outstanding principal amount of the Notes on June 15, 1993 (the "Redemption Date") at a price equal to 100% of their principal amount, together with accrued interest to the Redemption Date.

Original Issue Date	Maturity Date	Principal Amount
June 15, 1990	June 15, 1994	U.S. \$ 5,000,000
June 15, 1991	June 15, 1995	U.S. \$ 10,000,000
June 23, 1991	June 24, 1994	U.S. \$ 5,000,000

Payment will be made on the Redemption Date upon presentation and surrender of the Notes at the offices of the paying agent at the following address:

Bankers Trust Company
1 Appold Street
London EC2A 4HE
(England)

The method of delivery of the Notes is at the option and risk of the holder but, if mail is used, registered mail is recommended for your protection. On and after the Redemption Date interest will cease to accrue on the Notes. All holders submitting their Notes must also submit a Form W-9. Failure to provide a completed Form W-9 will result in 30% backup withholding to the holder pursuant to the Internal Revenue Code and Regulations thereunder, as amended by the Comprehensive Budget Reconciliation Act of 1986.

BankAmerica Corporation
By First Trust California National Association,
as Successor Trustee

Dated: May 11, 1993

U.S. \$100,000,000

DEN DANSKE BANK

(Den Danske Bank A/S 1871 Aktieselskab)

(Incorporated in the Kingdom of Denmark with limited liability)

Perpetual Subordinated Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from May 17, 1993 to November 17, 1993, the Notes will carry an interest rate of 9 1/4% per annum. The interest payable against Coupon No. 18 on the relevant interest payment date, November 17, 1993 will be U.S. \$258,333.

By: The Chase Manhattan Bank, S.A.
London Agent Bank
May 17, 1993

CHASE

ECU 350,000,000

Kingdom of Belgium

Floating Rate Notes due 1999

Issued in two tranches of ECU 300,000,000 (1st tranche) ECU 50,000,000 (2nd tranche)

For the period from May 17, 1993 to August 17, 1993 the Notes will carry an interest rate of 7 1/4% per annum with an interest amount of ECU 2,059.49 per ECU 100,000 Note.

The relevant interest payment date will be August 17, 1993.

Agent Bank:
Banque Paribas Luxembourg
Société Anonyme

This advertisement is issued in compliance with the requirements of the London Stock Exchange. It does not constitute an offer to the public to subscribe for, or purchase, any shares. Applications have been made to the London Stock Exchange for the advertisement to be included in the Official List.

Dealings in the ordinary shares of 5p each of EFG plc were expected to commence on 28th May, 1993

EFG plc

(Incorporated in England No. 410182)

Introduction to Official List by

Cazenove & Co.

and Rights Issue

of 31,211,668 new ordinary shares of 5p each at 12p per share payable in full upon application

Share capital following the Rights Issue

Authorized	Issued and fully paid
£3,130,000	£3,340,875
£3,121,167	£3,121,167

Copies of the listing particulars are available for collection during normal business hours on any weekday (Sundays and Public Holidays excepted) on 17th May and 18th May, 1993 from the Company Announcements Office, the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2 (collection only) and up to and including 1st June, 1993 from:

EFG plc
Great Haverley,
Oxford OX4 7PG

Cazenove & Co.
12 Tottenhove Yard,
London EC2R 7AN

17th May, 1993
Cazenove & Co. is a member firm of The Securities and Futures Authority and of the London Stock Exchange.

Notice of Partial Redemption

ANSETT AIRCRAFT FINANCE LTD

USD 185,000,000

Floating Rate Notes due 2001

Notice is hereby given that pursuant to paragraph 6.10 "Mandatory Redemption by the Issuer in Part by Certain Interest Payment Dates" of the Terms and Conditions of Notes, the following Bonds in the principal amount of USD 10,410,000 have been drawn by lot and are due for redemption at 100% plus accrued interest at the offices of the principal paying agent on the interest payment date 24th June, 1993:

No. 583 to No. 663 included

No. 3579 to No. 3768 included

Interest will cease on the Bonds called for redemption on and after the Redemption Date.

Payment will be made upon presentation and surrender of the Bonds, together with all appurtenant coupons maturing subsequent to the Redemption Date.

The nominal amount remaining in circulation after 24th June, 1993 amounts to USD 174,590,000.

The Fiscal Agent
Banque Nationale de Paris
(Luxembourg) S.A.

BusinessWeek

This week's topics:

Hongkong & Shanghai Bank: Global Banker

Gold and Goldsmith Didn't Mix

Italy's IRI: Privatize The Beast

The Prince of Wales Tends His PR

The Best Small Companies In The U.S.

(For subscriptions: From UK call 0628 23431)

Now available at your newsstand!

BusinessWeek International

14, av d'Ouchy, CH-1006 Lausanne Tel. 41-21-817-4411

For subscriptions call UK 44-628-23431 Hong Kong 852-523-2939

THE RACAL GROUP

CURRENCY MANAGEMENT CORPORATION PLC

TELEX: 071-075 075 FAX: 071-075 075

FOREIGN EXCHANGE 24 HOUR LONDON DESK

DIRECT ACCESS TO EXPERIENCED DEALERS

CALL NOW FOR FURTHER INFORMATION & BROCHURE

مكتبات الصحف

Parmalat package to raise L427bn


The bank said the realignment was driven by its continued strategy to build an integrated merchant and investment bank.

Areas most affected by the job reductions were merchant banking, supply, logistic and staff units, the bank said.

In the merchant banking group, SEC aims to strengthen its position in credit portfolio management and "to focus on obtaining advisory based mandates in the US, Canada and Latin America."

partly explained the big swings in profits.

17th May, 1993

 **National Westminster Bank**
(Incorporated in England with limited liability)
U.S.\$500,000,000 Junior FRNs

Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date November 17, 1993 against Coupon No. 19 in respect of U.S.\$25,000 nominal of the Notes will be U.S.\$638.89 and in respect of U.S.\$5,000 nominal of the Notes will be U.S.\$127.78.

May 17, 1993, London
By: Citibank, N.A. (Issuer Services), London Branch, Agent Bank

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

Danish vote may prove watershed for Ecu sector

DENMARK'S second referendum on the Maastricht treaty is likely to prove a watershed for the Ecu bond market.

Late last week, dealers reported a spurt of buying activity ahead of the May 18 referendum, as positive sentiment grew on the chances for a Yes vote. In the run-up to the election, the level of decided Yes voters has consistently run at about 60 per cent. In addition, a wave of enthusiasm was generated by the devaluations of the peseta and the escudo on Thursday.

According to dealers, a Yes vote is now largely discounted in the market. But it seems clear that, while a Yes vote would help restore confidence in the sector, the market is not about to recover all the ground lost in the last year.

A year ago the Ecu bond market was riding high. Ecu bonds had become a component of many large international bond portfolios, and were traded as an additional European government bond market.

On the back of the so-called "convergence" theory - that European interest rates would converge on the path to European monetary union - Ecu bond yields fell rapidly.

Before the first Danish referendum on June 2 1992, actual Ecu bond yields were 60 basis points

below the theoretical yield curve (calculated according to the proportionate bond yields of the Ecu's component currencies).

The only rationale for the premium level of Ecu bonds was that they were set to form the single European bond market.

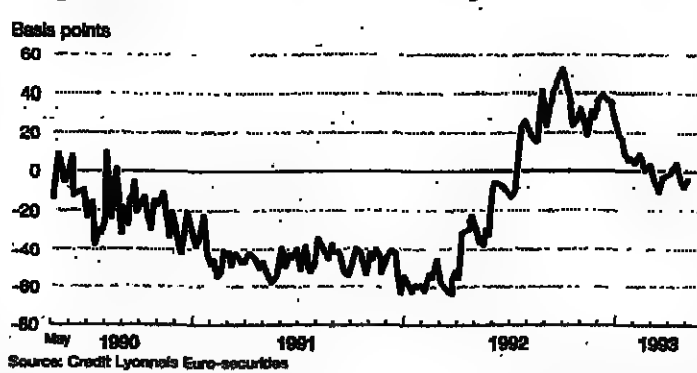
In the wake of the June referendum, when that assumption was severely tested, the heavy supply of new issues was cut off overnight and liquidity disappeared. Then, pressures on the European exchange rate mechanism further crushed confidence in the sector, and by September actual yields were 50 basis points higher than the theoretical curve.

However, the market has staged something of a recovery this year, and with actual yields now about 10 basis points through the theoretical curve, dealers believe it to be more rationally based.

There are some reasons to argue that the market could rally sharply in the event of a Yes vote.

The market is flat to slightly long ahead of the referendum. Last year, the market's collapse was exacerbated because traders had very long positions ahead of the vote, either for speculative purposes or because they had substantial inventory left over from new issues. This year, retail investors and asset swappers

10 year Ecu actual / theoretical yield curve



have taken excess paper out of the market. This means that the risk of a structural collapse has been removed, according to Mr Steve Major, an analyst at Credit Lyonnais Securities.

He believes that yields could fall to 30 basis points through the theoretical yield curve on a Yes vote, or rise to 20-30 basis points above the theoretical curve on a No vote. However, he cautions that the ratification delay in the UK and constitutional questions over German ratification mean that the uncertainty is not over.

A Yes vote should help pave the way for a revival of activity in the

primary market. According to IFR Securities Data, only 14 new issues have been launched in the Ecu market since the last Danish vote, though both the French and UK governments have restored their Ecu programmes.

A number of key borrowers are expected to tap the market if conditions improve.

The European Community and the European Investment Bank have both maintained their presence in the market and are expected to return.

In addition, Finland, Sweden and Spain are all said to be looking at the market. Finland launched

an Ecu500m issue in February.

There are also hopes that Belgium will revive its plans to develop its own Ecu government bond programme, shelved after the market collapsed.

However, even if the market rallies, dealers believe that its status as a quasi-government bond market will not return.

Many institutional investors still have not returned to the market, and not all of them will be persuaded to change their minds by a Yes vote.

"The Ecu has returned to trading as a basket currency," said Mr Michael Burke, an economist at Citibank.

"Only the most die-hard enthusiast" can expect a return to its previous status, he added.

The Shenzhen stock exchange plans to take a series of measures aimed at lifting overseas interest in its flagging market for B-shares. Reuter reports from Beijing. It will unify its listing and currency clearing, give seats to overseas securities dealers and reduce the time lapse between issuing and marketing of B-shares.

The exchange says it will work to ensure more information on B-share transactions.

Tracy Corrigan

RISK AND REWARD

Employers question the pooled approach to pension provision



IS THE UK government sufficiently imaginative in devising debt securities that investors really want? For an increasing portion of the pensions industry, the answer is no.

Pension fund investment is aimed at meeting specific requirements far off into the future. Ideally, investments should grow in line with average earnings during an individual's lifetime and thereafter, broadly in line with inflation. Sadly, investment professionals note, there is nothing to provide the former, and the vehicle which provides the latter, in the form of index-linked gilts, still has many shortcomings.

Individual ownership of one's pension appears to be the ideological underpinning of government policy.

The old-fashioned pooled approach to pension provision, which guaranteed a percentage of final salary upon retirement, is increasingly being questioned by employers who say it is too costly. Moreover, the government is taking the line that such pools are open to abuse by employers and receive too-generous tax breaks.

Thus, the UK appears headed in the direction of personal pensions and so-called money purchase pensions at the expense of final salary schemes. But even the most ardent supporters of these schemes will concede their greatest shortcoming: volatility. These vehicles simply do not provide the certainty of benefit which final salary schemes guarantee.

The pooled approach of defined benefit schemes allows investment managers to spread risks and rewards over many people and across several generations.

Money purchase and personal pensions simply build up at a rate roughly in line with stock markets. "Consider two people whose retirement is separated by Black Monday of 1987," said Mr Ron Spill, director of pensions at Legal and General.

"The difference in the value of their pensions is 30 per cent."

Moreover, because of the volatility in gilt yields, the monthly benefits which can be purchased for the same lump-sum annuity vary sharply even over relatively short

periods. Mr Spill says that in January 1993, £1,000 would have purchased a benefit of £129 a month for a 65-year old. But by January of this year, the same £1,000 would only have bought £118 a month.

Increasingly, the issue for life insurance companies which offer such products is how to devise an investment structure which limits volatility. Moreover, the Labour party has suggested it would like to require those who offer personal pensions to guarantee a minimum level of retirement benefit, regardless of investment performance. How can investment managers build in such a guarantee?

Mr Stewart Ritchie, pensions director at Scottish Equitable, argues that perhaps the problem is that the appropriate investment vehicles have not yet been designed for such schemes. "The basic problem is the structure of the cash flow," says Mr Ritchie. He says that perhaps the UK government needs to consider a new type of gilt. The sort he has in mind would effectively be a deep discount zero-coupon security purchased with a lump sum at say, a 40th birthday. This would accrue, say, at a spread above retail prices, up until the individual's 65th birthday. Only then would it begin paying cash, and at a rate roughly equal to RPI.

The Institute for Policy Studies, the left-of-centre think-tank, in a paper to be issued later this week, will urge the government to consider a new type of investment security whose capital value would be linked to an index of national average earnings.

Barring the advent of imaginative government bonds, investment managers try to limit the volatility in the value of a personal pension in the years immediately prior to retirement by gradually shifting out of higher-yielding equities and into fixed interest and cash. But Garmore has tailored a product which begins making the switch some time before then. Its Lifespan product invests 90 per cent of an individual's cash in equities up until the 40th birthday. Then over the next 25 years, moves progressively out of them and into fixed interest, with the switching process accelerating between the ages of 60 and 65.

Norma Cohen

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Coupon %	Price	Yield %	Launch spread bp	Book number
US DOLLARS							
BellSouth Telecommunications	500	Jun. 1998	6.25	99.58R	5.347	+35% (51% - 68)	Morgan Stanley Int.
Republic of Venezuela	150	May 1998	9	100R	9.0	-	Bankers Int'l / CIB
Republic of Italy	500	Jun. 1998	5.825	99.52R	5.737	-	Morgan Stanley
Bank Amortco	300	May 1998	(4)	100R	-	-	Hollidays
Best Denko	180	May 1997	1.375	100	-	-	Daiwa Europe
Sanco Ecol	50	Nov. 1998	10.5	98.404R	11.25	+725% (4)	Bankers Indosue
Kingdom of Sweden	1,500	Jun. 1998	(4)	99.70R	-	-	Merill Lynch Int'l/US
Gen. Electric	200	Jun. 1998	4.375	99.73R	4.472	+16% (14% - 98)	Lehman Brothers
Shearson Lehman Brothers	150	Jun. 2003	(4)	99.57R	-	-	Deutsche Bank
Deutsch-Suedamerikanische	50	Dec. 1998	8	99.75R	8.111	+408% (4)	Salomon Brothers
First International Funding	100	Jun. 1998	(4)	100R	-	-	Salomon Brothers
First International Funding	300	Jun. 1998	(4)	100R	-	-	Salomon Brothers
First International Funding	100	Jun. 2000	(4)	100R	-	-	Salomon Brothers
YEN							
International Finance Corp.	400m	Jun. 1998	4.375	99.76R	4.428	-	Nikko Europe
Canon Inc.	200m	Aug. 1997	4.85	100.18R	4.563	+83% (4.7% - 98)	Fuji Int'l. Fin.
Sumitomo Realty & Dev.	200m	May 1998	4.98	100.52R	4.892	-	Daiwa Europe
Sumitomo Realty & Dev.	200m	Jul. 1997	4.70	100R	4.894	-	Nomura Int'l
D-MARKS							
Nicht Co. (4)	400	May 1997	8.75	100	-	-	Deutsche Bank/Nomura
UAG Finance	300	Jun. 1998	8.25	101.86	8.884	-	Bayern Landesbank
The Euro. Coal & Steel Corp.	105	Jun. 1998	6.125	101.07	5.875	-	Treasury & Bankhardt
FRENCH FRANCS							
European Investment Bank (4)	20m	May 1998	8%	99.54R	8.859	+10% (11% - 98)	OCF
Reichsint. (4)	100	Jun. 2000	7.75	98.58R	7.83	+85% (8% - 98)	Onch. Lyonnais
le de France	180	Jun. 2001	7.25	98.64R	7.810	+31% (3% - 01)	SNP
STERLING							
McDonald's Corporation	100	Jun. 2003	8.50	98.87R	8.574	+40% (8% - 03)	Bercley's de Zoete Wedd
Land Securities	180	Sep. 2008	7	100R	-	-	J.Henry Schroder Wagg

Borrower	Amount m.	Maturity	Coupon %	Price	Yield %	Launch spread bp	Book number
CANADIAN DOLLARS							
Bell Canada	200	Jun. 2003	8.5	100.25R	8.482	+75% (74% - 03)	Wood Gundy
Swedish Export Credit	100	Dec. 1998	7	99.05R	8.923	+30.25% (1% - 08)	Hambros Bank
Council of Europe	100	Feb. 2001	7.75	99.20R	7.881	+36% (4)	Daiwa Europe
ITALIAN LIRA							
Esportins	150m	Jun. 1998	10.25	101.875	10.125	-	San Paolo, Turin
Bayerische Vereinsbank	200m	Jun. 2003	10.80	102.0	10.458	-	IMI Lux.
AUSTRIAN SCHILLINGS							
Republic of Finland	20m	May 1998	8%	99.35R	7.040	-	Creditanstalt Bankverein
AUSTRALIAN DOLLARS							
Australian Broadcast Corp.	100	Jun. 1998	8.75	101.275	8.444	+10.5% (4)	Hambros Bank
St. Bank of New South Wales	250	Jun. 1998	7.0	100.825	6.889	+19% (12% - 98)	Deutsche Bank
NEW ZEALAND DOLLARS							
Telecom Corp. of New Zealand	100	Jul. 2003	7.50	100.75	7.381	+30% (4)	Hambros Bank
SWISS FRANCS							
Nicht Co. (4)	300	May 1997	1.125	100	-	-	UBS
Asfinag	300	Jun. 1998	4.5	101.5	4.185	-	UBS
GUILDERS							
Rebochem Nederland	600	Jun. 2003	8.75	99.50R	8.810	+30% (8% - 03)	Rabobank Nederland

First terms and non-callable unless stated. The yield spread (over relevant government bond) at launch is supplied by the lead manager. (4) Private placement. (5) Convertible. (6) With equity warrants. (7) Floating rate note. (8) Annual coupon. (9) Fixed rate note. (10) Fixed rate note with floating rate interest. (11) 20 days accrued interest from payment date. (12) Spread is over the interbank yield curve. (13) Fixed price rather than floating rate. (14) To trade. (15) 30 days period. (16) 90 days period. (17) 180 days period. (18) 360 days period. (19) 10 years. (20) 15 years. (21) 20 years. (22) 25 years. (23) 30 years. (24) 35 years. (25) 40 years. (26) 45 years. (27) 50 years. (28) 55 years. (29) 60 years. (30) 65 years. (31) 70 years. (32) 75 years. (33) 80 years. (34) 85 years. (35) 90 years. (36) 95 years. (37) 100 years. (38) 105 years. (39) 110 years. (40) 115 years. (41) 120 years. (42) 125 years. (43) 130 years. (44) 135 years. (45) 140 years. (46) 145 years. (47) 150 years. (48) 155 years. (49) 160 years. (50) 165 years. (51) 170 years. (52) 175 years. (53) 180 years. (54) 185 years. (55) 190 years. (56) 195 years. (57) 200 years. (58) 205 years. (59) 210 years. (60) 215 years. (61) 220 years. (62) 225 years. (63) 230 years. (64) 235 years. (65) 240 years. (66) 245 years. (67) 250 years. (68) 255 years. (69) 260 years. (70) 265 years. (71) 270 years. (72) 275 years. (73) 280 years. (74) 285 years. (75) 290 years. (76) 295 years. (77) 300 years. (78) 305 years. (79) 310 years. (80) 315 years. (81) 320 years. (82) 325 years. (83) 330 years. (84) 335 years. (85) 340 years. (86) 345 years. (87) 350 years. (88) 355 years. (89) 360 years. (90) 365 years. (91) 370 years. (92) 375 years. (93) 380 years. (94) 385 years. (95) 390 years. (96) 395 years. (97) 400 years. (98) 405 years. (99) 410 years. (100) 415 years. (101) 420 years. (102) 425 years. (103) 430 years. (104) 435 years. (105) 440 years. (106) 445 years. (107) 450 years. (108) 455 years. (109) 460 years. (110) 465 years. (111) 470 years. (112) 475 years. (113) 480 years. (114) 485 years. (115) 490 years. (116) 495 years. (117) 500 years. (118) 505 years. (119) 510 years. (120) 515 years. (121) 520 years. (122) 525 years. (123) 530 years. (124) 535 years. (125) 540 years. (126) 545 years. (127) 550 years. (128) 555 years. (129) 560 years. (130) 565 years. (131) 570 years. (132) 575 years. (133) 580 years. (134) 585 years. (135) 590 years. (136) 595 years. (137) 600 years. (138) 605 years. (139) 610 years. (140) 615 years. (141) 620 years. (142) 625 years. (143) 630 years. (144) 635 years. (145) 640 years. (146) 645 years. (147) 650 years. (148) 655 years. (149) 660 years. (150) 665 years. (151) 670 years. (152) 675 years. (153) 680 years. (154) 685 years. (155) 690 years. (156) 695 years. (157) 700 years. (158) 705 years. (159) 710 years. (160) 715 years. (161) 720 years. (162) 725 years. (163) 730 years. (164) 735 years. (165) 740 years. (166) 745 years. (167) 750 years. (168) 755 years. (169) 760 years. (170) 765 years. (171) 770 years. (172) 775 years. (173) 780 years. (174) 785 years. (175) 790 years. (176) 795 years. (177) 800 years. (178) 805 years. (179) 810 years. (180) 815 years. (181) 820 years. (182) 825 years. (183) 830 years. (184) 835 years. (185) 840 years. (186) 845 years. (187) 850 years. (188) 855 years. (189) 860 years. (190) 865 years. (191) 870 years. (192) 875 years. (193) 880 years. (194) 885 years. (195) 890 years. (196) 895 years. (197) 900 years. (198) 905 years. (199) 910 years. (200) 915 years. (201) 920 years. (202) 925 years. (203) 930 years. (204) 935 years. (205) 940 years. (206) 945 years. (207) 950 years. (208) 955 years. (209) 960 years. (210) 965 years. (211) 970 years. (212) 975 years. (213) 980 years. (214) 985 years. (215) 990 years. (216) 995 years. (217) 1000 years. (218) 1005 years. (219) 1010 years. (220) 1015 years. (221) 1020 years. (222) 1025 years. (223) 1030 years. (224) 1035 years. (225) 1040 years. (226) 1045 years. (227) 1050 years. (228) 1055 years. (229) 1060 years. (230) 1065 years. (231) 1070 years. (232) 1075 years. (233) 1080 years. (234) 1085 years. (235) 1090 years. (236) 1095 years. (237) 1100 years. (238) 1105 years. (239) 1110 years. (240) 1115 years. (241) 1120 years. (242) 1125 years. (243) 1130 years. (244) 1135 years. (245) 1140 years. (246) 1145 years. (247) 1150 years. (248) 1155 years. (249) 1160 years. (250) 1165 years. (251) 1170 years. (252) 1175 years. (253) 1180 years. (254) 1185 years. (255) 1190 years. (256) 1195 years. (257) 1200 years. (258) 1205 years. (259) 1210 years. (260) 1215 years. (261) 1220 years. (262) 1225 years. (263) 1230 years. (264) 1235 years. (265) 1240 years. (266) 1245 years. (267) 1250 years. (268) 1255 years. (269) 1260 years. (270) 1265 years. (271) 1270 years. (272) 1275 years. (273) 1280 years. (274) 1285 years. (275) 1290 years. (276) 1295 years. (277) 1300 years. (278) 1305 years. (279) 1310 years. (280) 1315 years. (281) 1320 years. (282) 1325 years. (283) 1330 years. (284) 1335 years. (285) 1340 years. (286) 1345 years. (287) 1350 years. (288) 1355 years. (289) 1360 years. (290) 1365 years. (291) 1370 years. (292) 1375 years. (293) 1380 years. (294) 1385 years. (295) 1390 years. (296) 1395 years. (297) 1400 years. (298) 1405 years. (299) 1410 years. (300) 1415 years. (301) 1420 years. (302) 1425 years. (303) 1430 years. (304) 1435 years. (305) 1440 years. (306) 1445 years. (307) 1450 years. (308) 1455 years. (309) 1460 years. (310) 1465 years. (311) 1470 years. (312) 1475 years. (313) 1480 years. (314) 1485 years. (315) 1490 years. (316) 1495 years. (317) 1500 years. (318) 1505 years. (319) 1510 years. (320) 1515 years. (321) 1520 years. (322) 1525 years. (323) 1530 years. (324) 1535 years. (325) 1540 years. (326) 1545 years. (327) 1550 years. (328) 1555 years. (329) 1560 years. (330) 1565 years. (331) 1570 years. (332) 1575 years. (333) 1580 years. (334) 1585 years. (335) 1590 years. (336) 1595 years. (337) 1600 years. (338) 1605 years. (339) 1610 years. (340) 1615 years. (341) 1620 years. (342) 1625 years. (343) 1630 years. (344) 1635 years. (345) 1640 years. (346) 1645 years. (347) 1650 years. (348) 1655 years. (349) 1660 years. (350) 1665 years. (351) 1670 years. (352) 1675 years. (353) 1680 years. (354) 1685 years. (355) 1690 years. (356) 1695 years. (357) 1700 years. (358) 1705 years. (359) 1710 years. (360) 1715 years. (361) 1720 years. (362) 1725 years. (363) 1730 years. (364) 1735 years. (365) 1740 years. (366) 1745 years. (367) 1750 years. (368) 1755 years. (369) 1760 years. (370) 1765 years. (371) 1770 years. (372) 1775 years. (373) 1780 years. (374) 1785 years. (375) 1790 years. (376) 1795 years. (377) 1800 years. (378) 1805 years. (379) 1810 years. (380) 1815 years. (381) 1820 years. (382) 1825 years. (383) 183

**AUTHORISED
TRUSTS**

1983
High Low May 14

[illegible][illegible]

[illegible][illegible][illegible]

SPECIAL INTRODUCTORY SUBSCRIPTION.

DELIVERED TO YOUR OFFICE (Please quote) _____
 Name _____ Title _____
 (Hans. Financial Times (Europe) GmbH, Nibelungenplatz 3 6000 Frankfurt/Main 1, Germany.)

[illegible]

Austria	OES \$500	France	FAR 1,950	Luxembourg	LHR 12,900	Spain	PTS 36,000
Bahamas	BER 12,400	Germany	DW 700	Netherlands	DEL 450	Sweden	SEK 2,800

Address to which I would like my Financial Times delivered:

Name _____

Company _____

Street _____

City _____ State _____ Zip _____

Country _____

Denmark	DKK 1,020	Greiner*	DR 22,800	Norway	NOK 2,000	Switzerland	SFR 880	2,000	2,010	House Food Int.	2,370	1,070	601	NEC Corp	1,040	841	502	Sustelma Cement	604	5,20	5,85	Corneio	1,250	11	UBSC	1,170
Finland	FIMK 1,500	Italy	LIT 560,000	Portugal	ESC 57,000	Turkey	TL 1,850,000	7,820	1,480	Hoya Corp	1,790	1,220	680	NOK Insulators	1,150	923	680	Burlington Chemical	485	1,02	0.7	Crusader	8,70	8.45	S'pore Air Free	9.50

<input type="checkbox"/> Bill me	<input type="checkbox"/> Charge my American Express/Diners/Club/Tankard/VISA Account	Expiry Date _____	Signature _____	Date _____
----------------------------------	--	-------------------	-----------------	------------

[illegible][illegible]

For advertising in the FT's North American content Area, call Tel: +1 212 904 3510. For East coast contact, Tel: +1 212 904 3511. Fax: +1 212 904 3512.

4,900	3,340	Doi Yakusho	4,340	950	710	Nihon Cement	930	4,250	2,250	Tokai Corp	2,940	2.60	1.42	Kinokuni Gold	2,320	18.30	13.68	Lloyd Loans	14.40	2.54	1.98	Mitsui	2,220	1,897	Tokai Pharm	2,130	2.40	1.90	Mitsui						
658	310	Wakayama Elec	618	539	354	Nihon Nissen	507	2,220	1,897	Tokai Pharm	2,130	2.40	1.90	Mitsui	2,220	1,897	Tokai Pharm	2,130	2.40	1.90	Mitsui	2,220	1,897	Tokai Pharm	2,130	2.40	1.90	Mitsui	2,220	1,897	Tokai Pharm	2,130	2.40	1.90	Mitsui

100

1/2

هكذا من الأجر

● FT Cityline Unit Trust Prices: dial (889) or (336) 430000, enter 4 and low in the first row listed below. Calls are charged at 26¢/minute, charges vary and 49¢/minute at all other times. Information correct as available for subscription only. For more details call the FT Cityline Help Desk on (877) 873 4378.

هكذا من الأصل

مكثا من الأهل

FT MANAGED FUNDS SERVICE

FT MANAGED FUNDS SERVICE

OFFSHORE INSURANCES

[illegible]

● FT Cityline Unit Trust Prices: dial (0800) or (0336) 430000 enter 4 and key in the five digit code listed below. Calls are charged at 26 pence per minute at a peak rate of 25 pence per minute. International access available by authorisation only. For more details call the FT Cityline Help Desk on (071) 873 4378.

姓名	性别	年龄	职业	住址	联系电话	电子邮箱	其他信息
张三	男	35	教师	北京市朝阳区	13800138000	zhangsan@163.com	
李四	女	28	医生	北京市海淀区	13900139000	lisi@163.com	
王五	男	45	工程师	上海市浦东新区	13600136000	wangwu@163.com	
赵六	女	30	会计	广州市天河区	13500135000	zhaoliu@163.com	
孙七	男	25	学生	深圳市南山区	13400134000	sunqi@163.com	
周八	女	40	经理	武汉市江汉区	13300133000	zhouba@163.com	
吴九	男	38	律师	南京市鼓楼区	13200132000	wujiu@163.com	
郑十	女	22	程序员	杭州市西湖区	13100131000	zhengshi@163.com	
陈十一	男	50	教授	成都市武侯区	13000130000	chen11@163.com	
林十二	女	33	护士	昆明市五华区	12900129000	lin12@163.com	
徐十三	男	27	销售	贵阳市南明区	12800128000	xu13@163.com	
马十四	女	42	作家	海口市琼山区	12700127000	ma14@163.com	
朱十五	男	36	设计师	海口市秀英区	12600126000	zhu15@163.com	
李十六	女	29	翻译	海口市龙华区	12500125000	li16@163.com	
王十七	男	48	企业家	海口市美兰区	12400124000	wang17@163.com	
张十八	女	31	研究员	海口市琼山区	12300123000	zhang18@163.com	
赵十九	男	24	实习生	海口市秀英区	12200122000	zhao19@163.com	
孙二十	女	41	培训师	海口市龙华区	12100121000	sun20@163.com	
周二十一	男	34	产品经理	海口市美兰区	12000120000	zhou21@163.com	
吴二十二	女	26	运营	海口市琼山区	11900119000	wu22@163.com	
郑二十三	男	49	顾问	海口市秀英区	11800118000	zheng23@163.com	
陈二十四	女	32	市场	海口市龙华区	11700117000	chen24@163.com	
林二十五	男	23	助理	海口市美兰区	11600116000	lin25@163.com	
徐二十六	女	44	财务总监	海口市琼山区	11500115000	xu26@163.com	
马二十七	男	37	项目经理	海口市秀英区	11400114000	ma27@163.com	
朱二十八	女	21	实习生	海口市龙华区	11300113000	zhu28@163.com	
李二十九	男	51	退休	海口市美兰区	11200112000	li29@163.com	
王三十	女	39	自由职业	海口市琼山区	11100111000	wang30@163.com	
张三十一	男	28	创业者	海口市秀英区	11000110000	zhang31@163.com	
赵三十二	女	43	高管	海口市龙华区	10900109000	zhao32@163.com	
孙三十三	男	20	应届生	海口市美兰区	10800108000	sun33@163.com	
周三十四	女	46	顾问	海口市琼山区	10700107000	zhou34@163.com	
吴三十五	男	35	产品经理	海口市秀英区	10600106000	wu35@163.com	
郑三十六	女	25	运营	海口市龙华区	10500105000	zheng36@163.com	
陈三十七	男	47	财务总监	海口市美兰区	10400104000	chen37@163.com	
林三十八	女	30	市场	海口市琼山区	10300103000	lin38@163.com	
徐三十九	男	22	助理	海口市秀英区	10200102000	xu39@163.com	
马四十	女	40	项目经理	海口市龙华区	10100101000	ma40@163.com	
朱四十一	男	33	创业者	海口市美兰区	10000100000	zhu41@163.com	
李四十二	女	27	自由职业	海口市琼山区	99900999000	li42@163.com	
王四十三	男	48	退休	海口市秀英区	99800998000	wang43@163.com	
张三十四	女	36	创业者	海口市龙华区	99700997000	zhang44@163.com	
赵四十五	男	29	高管	海口市美兰区	99600996000	zhao45@163.com	
孙四十六	女	21	应届生	海口市琼山区	99500995000	sun46@163.com	
周四十七	男	45	顾问	海口市秀英区	99400994000	zhou47@163.com	
吴四十八	女	34	产品经理	海口市龙华区	99300993000	wu48@163.com	
郑四十九	男	26	运营	海口市美兰区	99200992000	zheng49@163.com	
陈五十	女	49	财务总监	海口市琼山区	99100991000	chen50@163.com	
林五十一	男	38	市场	海口市秀英区			

[illegible]

MANAGED FUNDS NOT
 Prizes are in pennies unless otherwise noted.
 designated "S" with no prize listed in U.S.
 allow for at buying expenses. Prizes of \$100
 since linked prizes subject to capital gains
 distribution rules of last taxes. **P** Pennies per
 share, **G** Group premium insurance, **D** Divid-
 end board, **W** World Wundersharing for Collect-
 -ible (non-dividend Securities), **O** Offered pri-
 ces, **Y** Yield, **C** Capital, **A** Assets, **E** Expenses, **P**
 % Ownership, **G** % of Assets, **C** % of Assets
 % Ex-emption, **S** Only available to client
 Yield column shows annualized rates of 10%
 dividend.

(*) Funds not SRS recognized. The registered
 funds are: Germany: Fidelity German
 Invest, Central Bank of Ireland: Irish
 Stock.

هكذا من الأهل

INVESTMENT TRUSTS - Cont.

INVESTMENT TRUSTS - CONT.

مكزامن الأصحاب

FINANCIAL TIMES MONDAY MAY 17 1993

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Trust Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Scottish Inv	100.00	4.00	4.00%	4.00	15 May 93	Annual
Scottish Inv	100.00	4.00	4.00%	4.00	15 May 93	Annual
Scottish Inv	100.00	4.00	4.00%	4.00	15 May 93	Annual
Scottish Inv	100.00	4.00	4.00%	4.00	15 May 93	Annual
Scottish Inv	100.00	4.00	4.00%	4.00	15 May 93	Annual

MERCHANT BANKS

Bank Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Barclays Bank	100.00	4.00	4.00%	4.00	15 May 93	Annual
Barclays Bank	100.00	4.00	4.00%	4.00	15 May 93	Annual
Barclays Bank	100.00	4.00	4.00%	4.00	15 May 93	Annual
Barclays Bank	100.00	4.00	4.00%	4.00	15 May 93	Annual
Barclays Bank	100.00	4.00	4.00%	4.00	15 May 93	Annual

OIL & GAS - Cont.

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
BP	100.00	4.00	4.00%	4.00	15 May 93	Annual
BP	100.00	4.00	4.00%	4.00	15 May 93	Annual
BP	100.00	4.00	4.00%	4.00	15 May 93	Annual
BP	100.00	4.00	4.00%	4.00	15 May 93	Annual
BP	100.00	4.00	4.00%	4.00	15 May 93	Annual

PACKAGING, PAPER & PRINTING - Cont.

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Wiggins Teape	100.00	4.00	4.00%	4.00	15 May 93	Annual
Wiggins Teape	100.00	4.00	4.00%	4.00	15 May 93	Annual
Wiggins Teape	100.00	4.00	4.00%	4.00	15 May 93	Annual
Wiggins Teape	100.00	4.00	4.00%	4.00	15 May 93	Annual
Wiggins Teape	100.00	4.00	4.00%	4.00	15 May 93	Annual

TELEPHONE NETWORKS

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
British Telecom	100.00	4.00	4.00%	4.00	15 May 93	Annual
British Telecom	100.00	4.00	4.00%	4.00	15 May 93	Annual
British Telecom	100.00	4.00	4.00%	4.00	15 May 93	Annual
British Telecom	100.00	4.00	4.00%	4.00	15 May 93	Annual
British Telecom	100.00	4.00	4.00%	4.00	15 May 93	Annual

INVESTMENT COMPANIES

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Investment Co	100.00	4.00	4.00%	4.00	15 May 93	Annual
Investment Co	100.00	4.00	4.00%	4.00	15 May 93	Annual
Investment Co	100.00	4.00	4.00%	4.00	15 May 93	Annual
Investment Co	100.00	4.00	4.00%	4.00	15 May 93	Annual
Investment Co	100.00	4.00	4.00%	4.00	15 May 93	Annual

METALS & METAL FORMING

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Steel	100.00	4.00	4.00%	4.00	15 May 93	Annual
Steel	100.00	4.00	4.00%	4.00	15 May 93	Annual
Steel	100.00	4.00	4.00%	4.00	15 May 93	Annual
Steel	100.00	4.00	4.00%	4.00	15 May 93	Annual
Steel	100.00	4.00	4.00%	4.00	15 May 93	Annual

OTHER FINANCIAL

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Financial	100.00	4.00	4.00%	4.00	15 May 93	Annual
Financial	100.00	4.00	4.00%	4.00	15 May 93	Annual
Financial	100.00	4.00	4.00%	4.00	15 May 93	Annual
Financial	100.00	4.00	4.00%	4.00	15 May 93	Annual
Financial	100.00	4.00	4.00%	4.00	15 May 93	Annual

PROPERTY

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Property	100.00	4.00	4.00%	4.00	15 May 93	Annual
Property	100.00	4.00	4.00%	4.00	15 May 93	Annual
Property	100.00	4.00	4.00%	4.00	15 May 93	Annual
Property	100.00	4.00	4.00%	4.00	15 May 93	Annual
Property	100.00	4.00	4.00%	4.00	15 May 93	Annual

TEXTILES

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Textiles	100.00	4.00	4.00%	4.00	15 May 93	Annual
Textiles	100.00	4.00	4.00%	4.00	15 May 93	Annual
Textiles	100.00	4.00	4.00%	4.00	15 May 93	Annual
Textiles	100.00	4.00	4.00%	4.00	15 May 93	Annual
Textiles	100.00	4.00	4.00%	4.00	15 May 93	Annual

MEDIA

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Media	100.00	4.00	4.00%	4.00	15 May 93	Annual
Media	100.00	4.00	4.00%	4.00	15 May 93	Annual
Media	100.00	4.00	4.00%	4.00	15 May 93	Annual
Media	100.00	4.00	4.00%	4.00	15 May 93	Annual
Media	100.00	4.00	4.00%	4.00	15 May 93	Annual

MISCELLANEOUS

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Miscellaneous	100.00	4.00	4.00%	4.00	15 May 93	Annual
Miscellaneous	100.00	4.00	4.00%	4.00	15 May 93	Annual
Miscellaneous	100.00	4.00	4.00%	4.00	15 May 93	Annual
Miscellaneous	100.00	4.00	4.00%	4.00	15 May 93	Annual
Miscellaneous	100.00	4.00	4.00%	4.00	15 May 93	Annual

OTHER INDUSTRIALS

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Industrials	100.00	4.00	4.00%	4.00	15 May 93	Annual
Industrials	100.00	4.00	4.00%	4.00	15 May 93	Annual
Industrials	100.00	4.00	4.00%	4.00	15 May 93	Annual
Industrials	100.00	4.00	4.00%	4.00	15 May 93	Annual
Industrials	100.00	4.00	4.00%	4.00	15 May 93	Annual

TRANSPORT

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Transport	100.00	4.00	4.00%	4.00	15 May 93	Annual
Transport	100.00	4.00	4.00%	4.00	15 May 93	Annual
Transport	100.00	4.00	4.00%	4.00	15 May 93	Annual
Transport	100.00	4.00	4.00%	4.00	15 May 93	Annual
Transport	100.00	4.00	4.00%	4.00	15 May 93	Annual

WATER

Company Name	Price	Div	Yield	Dividend	Dividend Date	Dividend Frequency
Water	100.00	4.00	4.00%	4.00	15 May 93	Annual
Water	100.00	4.00	4.00%	4.00	15 May 93	Annual
Water	100.00	4.00	4.00%	4.00	15 May 93	Annual
Water	100.00	4.00	4.00%	4.00	15 May 93	Annual
Water	100.00	4.00	4.00%	4.00	15 May 93	Annual

4 pm close May 14

Continued on next page

هكذا من الأهل

[illegible][illegible]

Karl Capp for further details on Frankfurt Tel: 0130 5351, Fax: 069 5964481



... ..

[illegible]

MLH REALTY INVESTMENTS VI N.V.
BY: MeesPierson Trust (Curaçao) N.V.
Managing Director